

EUROPEAN NEWS

France seeks EEC farm, budget pacts by March summit

By JOHN WYLES IN BRUSSELS

FRANCE'S AGRICULTURAL Minister, M Michel Rocard, yesterday issued the first public assurance that as President of the EEC's Council of Ministers, his country wanted to steer the Ten towards full agricultural and budgetary agreements at the Community's next summit in March.

Growth of pay rises slows

By OUR BRUSSELS CORRESPONDENT

THE GROWTH of wage rises in the EEC show a marked decline in 1983 compared with peak increases recorded during the previous three years, according to preliminary figures from the European Commission.

Move to strengthen competition rules

By Paul Cheswright in Brussels

THE EUROPEAN Commission is studying how to strengthen enforcement of EEC competition rules through courts in the member-states by the use of private damage actions.

Mr Frans Andriessen, Commissioner in charge of competition policy, disclosed this in Lisbon yesterday.

Any draft regulation the Commission puts to the Council for approval would be aimed at codifying national laws into Community law rather than seeking to create new rights for individuals and companies.

The process could help the Commission's aim to heighten the role of competition policy in stimulating economic activity through breaking down barriers to trade, and economic distortions.

The Commission study involves the principle that infringements of competition rules can give rise to private damage actions, although the damages sought would cover the actual cost and not be multiple, as under the U.S. system.

It also would make national courts responsible for jurisdiction of such private damage actions. There would be no Commission involvement. The mechanics of proving both the infringement and the right to damages would be left in national hands.

Exemptions likely to come through this year include joint activity by companies engaged in research and development and selective distribution in the car trade.

It is to be expected that this power to grant such exemptions will become the major instrument by which the Commission steers its competition policy in co-ordination with the other policies of the European Community," Mr Andriessen said.

French union chief hits out at Government

By DAVID HOUSEGO IN PARIS

THE FRENCH Government came under unexpectedly abusive attack yesterday for its handling of industrial problems by the pro-Socialist union normally most sympathetic to it.

M Edmond Maire, head of the CFDT, the second largest union, warned the Government that if it resorted to the same high handed methods in dealing with steel, coal and other ailing sectors of industry as it had in the Talbot dispute, it would face "head-on confrontations, a digging-in of heels, lags in industry, violence and even racism."

His words reflect the CFDT's bitterness at the Government's failure to consult the unions over job losses in declining industries.

The union feels its own solutions of work-sharing and a shorter working week have been brushed aside. It is also indignant that in recent disputes in the paper and motor industries, the Government has leaned more for support on its rival, the Communist-led CGT union.

Even if, in the enforcement of Community competition law actions before national courts have not gained the importance of treble-damage actions under U.S. anti-trust law, it has to be made clear that the enforcement of these competition rules through national courts is of great importance to the proper functioning of the system," he said.

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Speaking after preparatory discussions within Nato, Mr Goodby stressed the desire of the U.S. for a successful outcome to the 35-nation conference. This confirms the new emphasis the Reagan Administration is putting on improving relations with Moscow since the Soviet Union walked out of the Geneva talks on reducing intermediate nuclear missiles in December.

Mr Goodby said that the U.S. and its Nato allies were still working on common proposals for the Stockholm conference. These would embody "new concepts" and would cover exchanges of information between East and West on military movements, prior notification of military activities and observation and monitoring of them.

With U.S.-Soviet disarmament negotiations at a standstill, the Stockholm conference has become the main forum for East-West contacts. It would be an important channel of communications with the East, said Mr Goodby, who added "and we do want it to succeed."

He stressed, however, that the U.S. would not be satisfied with "declaratory" measures such as nuclear-free zones which are expected to form part of the Soviet negotiating position. "These are not very helpful and have no lasting results," he said.

There were indications, he added, that the Soviet Union would treat the negotiations seriously and that it would produce some proposals "that we can work with."

He would not forecast how long the conference might last. But he thought that the second round of negotiations scheduled for May 6 to July 6, should reveal the extent of common ground and "whether there is going to be a long drawn out negotiation."

Nato ambassadors meeting in Brussels today are expected to set in motion a key study designed to produce a "thorough reappraisal of East-West relations with a view to achieving more constructive East-West dialogue."

The U.S. is believed to want the study to be confined to an historical analysis of East-West relations, whereas some European governments, including the British and West Germans, would like it to re-examine the principles underlying East-West policies and to re-emphasise the importance of political detente and dialogue.

U.S. hopes for 'turning point' in relations

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Nervous excitement grips officials in Bonn

By JAMES BUCHAN IN BONN

WEST GERMAN officials are looking forward with a mixture of excitement and trepidation to next week's opening of the European security conference in Stockholm, which looks set to be the sole functioning East-West arms negotiation channel for some time.

Herr Hans Dietrich Genscher, the Foreign Minister, whose furious diplomatic energy has scarcely been quenched by a nasty motor accident last week, will travel to Stockholm next week for a conference he feels he has done much to bring about.

Western diplomats in Bonn, above all those from the U.S., have been uneasy that Herr Genscher's vigorous campaigning might unleash public expectations unlikely to be fulfilled from a conference that will not conclude even its first phase until 1986.

In an essay published on December 2, Herr Genscher called for a "new attempt at bringing about a comprehensive, long-term and viable form of detente with the Soviet Union" and that the conference "should, from the very beginning, be used to explore all avenues to progress in East-West relations, including their political aspects."

U.S. officials have sought to restrict expectations to the "mandate" signed by all the European states (except Albania), the U.S. and Canada in Madrid last September. This

calls for mandatory military confidence-building measures more far-reaching than those agreed at the first security conference in Helsinki in 1976.

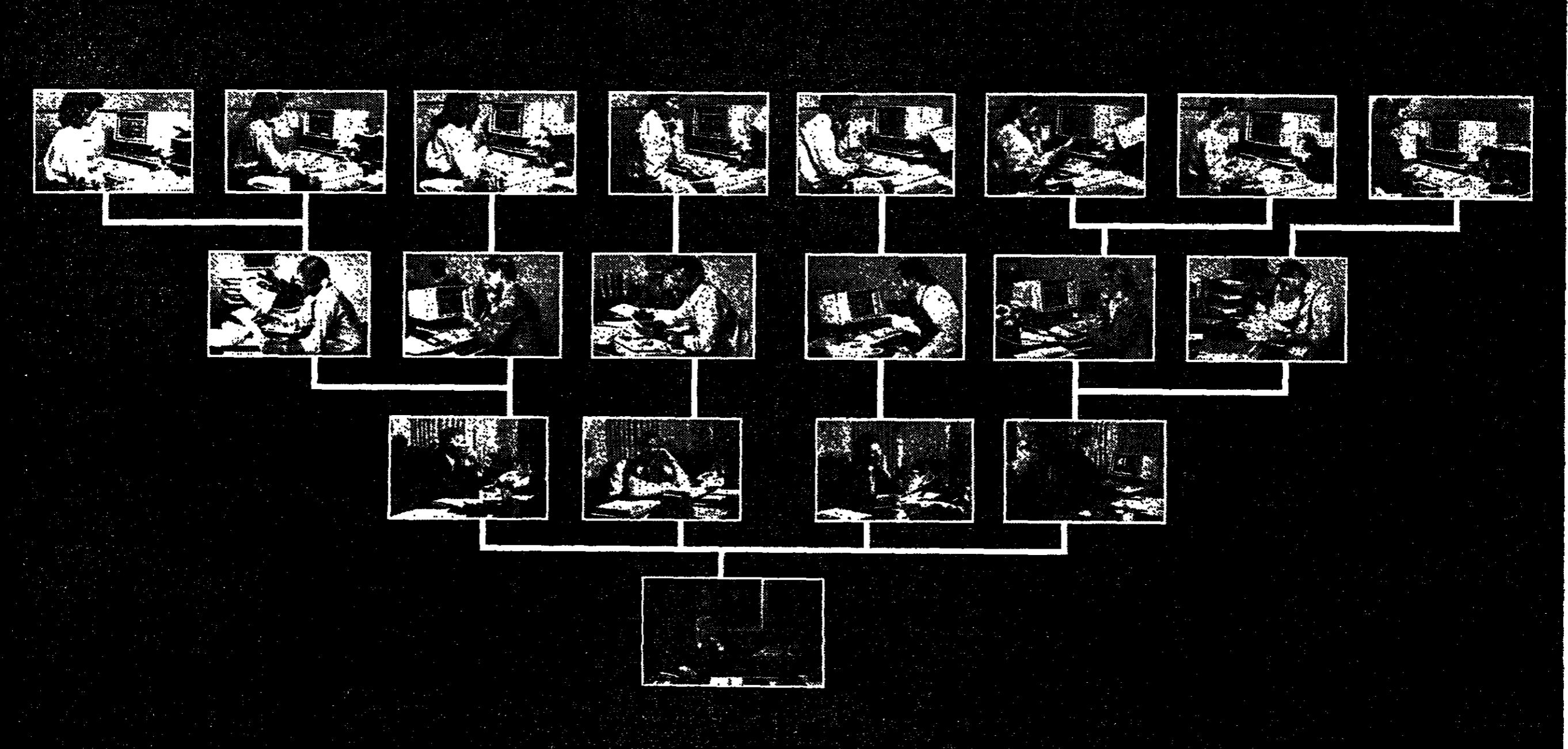
It is felt by U.S. and West German officials that Moscow probably has an interest in such measures as early warning of troop movements, but they suspect that it will first make "fictional" concessions to counteract the opprobrium of breaking off the arms control talks.

Some Western diplomats believe this Western deviation from the Madrid mandate would merely assist the Soviet Union in putting forward its proposals for an inter-alliance non-aggression pledge and an "armic-free" zone, combining the two

German states, as outlined in last year's Warsaw Pact "Prague declaration."

Bonn now says that it sees a non-aggression agreement only as a "crowning" of the conference and that it should anyway be global and in force within the alliances, so that the Soviet Union would have to forego such adventures as the Afghanistan invasion or the "internal intervention" of the Brezhnev doctrine.

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EUROPEAN NEWS

Dublin Government braced for battle on contraception issue

BY BRENDAN KEENAN IN DUBLIN

THE IRISH coalition Government, despite a bruising encounter with the country's Roman Catholic bishops last year over abortion, is bracing itself for another battle on the issue of contraception.

This time, the Government of Dr Garret FitzGerald will also have to take on the powerful medical lobby over plans to provide contraceptives through local health clinics.

At present Irish law provides for the supply of contraceptives only on prescription from a doctor. This restricted access was allowed only after the courts overturned the previous law which banned the importation or supply of contraceptives.

Some Catholic doctors refuse to prescribe contraceptives on conscientious grounds, while others object to having to write prescriptions for what they regard as non-medical items such as condoms. In a recent case a doctor was put on probation for supplying condoms directly to a patient.

The present law was introduced by the present opposition leader, Mr Charles Haughey, who described it as "an Irish solution to an Irish problem." Mr Barry Desmond, the present Health Minister, believes it is not a solution to the overall problem of providing a comprehensive family planning service throughout the country.

His plan to provide such a service through local clinics has been attacked by the Medical Union, which represents most of the country's

general practitioners. It said the best solution would be a women's health service provided by the general practitioner. A spokesman admitted that an alternative system would have to be operated in areas where the General Practitioners refused to supply contraceptives.

The Catholic hierarchy is likely to be particularly concerned by Mr Desmond's apparent intention to provide the service for anyone who wants it, irrespective of whether they are married.

Mr Desmond is a member of the junior Labour Party in the coalition Government, but his plan is likely to cause most trouble among members of Dr FitzGerald's Fine Gael Party, who take a traditional Catholic view on issues of this kind.

Defections by members of the Fine Gael Parliamentary Party meant the Government could not carry through its preferred wording on the abortion referendum last year.

Dr FitzGerald says he hopes for all-party support on the proposed contraceptive legislation, but this seems unlikely. Some of his advisers are quite willing to face revolt in their own ranks in order to force the opposition into blocking the new measures.

Their calculation is that Dr FitzGerald's best prospect is to portray Mr Haughey's Fianna Fail as a party of the rural, conservative vote in order to hold on to the gains which Fine Gael has made in urban areas.

Fix brewery fights order to close

By Our Athens Correspondent

KARLOS FIX Breweries, the ailing producer of Greece's national Fix beer, is seeking to prove unconstitutional the Socialist Government's plans to take over the management or close down industries which are heavily indebted to the state banking system.

These so-called problem industries constitute the majority in Greece and they represent one of the main economic headaches inherited by the Socialists from their Conservative predecessors after the 1981 general election.

The Government passed a law last summer enabling it to take these industries in hand. However, this has raised fears that the Socialists will use the law to nationalise private sector companies through the back door.

The Fix brewery's closure, along with the sale of company property to cover an estimated Dr 6bn (\$42m) of debt to state banks, was ordered under that law by the National Economy Ministry last November. It has now taken its case before the Council of State.

The company is asking the Council, which, under the Greek constitution, has the power to cancel government decisions, to declare the problem industry law unconstitutional on the grounds that it violates articles protecting the right to private property.

The company, which employs 450 people in Athens and Salonika, is the largest beer and soft drinks concern quoted on the Greek Stock Exchange.

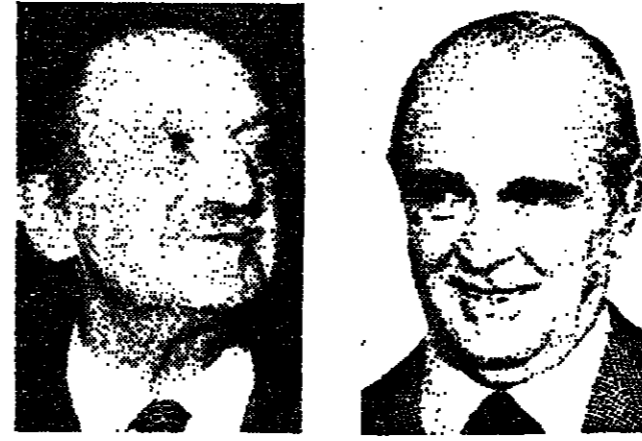
Andriana Ierodiaconou in Athens reports on an opposition in disarray Old Greek joke still raises a laugh

WHEN THE conservative New Democracy Party was in power in Greece before the socialist election victory in 1981, it used to be said of official functions at Athens' stately Grande Bretagne hotel that the waiters looked like Cabinet Ministers and the Cabinet Ministers looked like waiters. If they changed places, the joke continued, the Government would be better run but the hotel would go to pieces.

New Democracy does not seem to have performed any better in its role as Greece's major opposition group. More than two years after losing power, it remains a party in search of a political future. It is commonly acknowledged that if Greeks were to go to the polls tomorrow, the governing Pasok Party's strongest card would be the lack of a convincing alternative.

Many of New Democracy's problems are organisational. A much advertised party programme, due to have been completed and released months ago, still remains under wraps. Though the party claims to have substantially increased the number of local offices, grass-roots organisation—one of the key secrets of the socialists' success in 1981—remains weak. There are also financial problems as backers remain unconvinced of the party's electoral prospects.

The 1981 election defeat lit a short fuse under the unity of the party. This has not been strong since the party was hastily put together after the collapse of the military junta in 1974, as an umbrella for all shades of non-Left political opinion. Unity has been especially fragile since 1980, when New Democracy's founder, Mr Constantine Karamanlis, gave up his position as party leader



Mr Averoff (left), party leader, Mr Karamanlis (right), power behind the scenes

and Prime Minister to become President of Greece.

Today, the party hierarchy has deteriorated into an uneasy assortment of rivals, dubbed the "dauphins" by the local Press. Despite pressure for change from within, the leadership remains in the hands of Mr Evangelos Averoff, aged 75, who took over following the resignation of defeated Prime Minister Mr George Rallis in 1981.

Unlike his central liberal predecessor, Mr Averoff, a former Minister of Defence, stands on New Democracy's far Right wing. He is unlikely to attract the significant numbers of errant centrist voters who are now disillusioned with the Socialist Government.

Mr Karamanlis, who continues to exercise key influence behind the scenes, and who is acknowledged to hold the key to the leadership deadlock, has so far failed to act, apparently unconvinced of the suitability

of any of the candidates. Their short-comings are various. Mr Constantine Mitsotakis, a Cretan with considerable cabinet experience and for a time a leading "dauphin," is burdened with the political baggage of a past apostasy from the centre union Government of Mr George Papandreu in the early 1960s.

Mr Constantine Stephanopoulos, a dapper and articulate lawyer in his early fifties, on the party's right wing, is judged too young and Mr Rallis, whose possible comeback was a matter of speculation for a time, is now acknowledged to have written himself out of a return as party leader. He has published two books exposing internal party quarrels and criticising the lack of reorganisation over the past two years.

Perhaps most important, given the Greek tendency to vote for personalities rather than parties, none of the candi-

dates for the New Democracy leadership is likely to be able to compete with the popularity of Mr Andreas Papandreu, the Socialist Prime Minister, who remains the country's most charismatic politician.

"Let's face it—Pasok has Hollywood. They have Andreas, and we don't," one conservative official said ruefully recently.

Meanwhile, in lieu of developing a dynamic party platform of its own, New Democracy appears to be pinning its hopes for a political comeback on Mr Papandreu's mistakes, which are ritually pointed out and roundly denounced by Mr Averoff in endless Press statements. Party officials are fond of saying that elections are not won by the Opposition, but lost by the Government.

There is much talk of playing the "Communist card"—pointing a finger at Mr Papandreu's neutralist foreign policy and warning would-be socialist voters of a behind-the-scenes pact between Pasok and the Moscow-line Communist opposition. This is an emotive argument in a country still marked by the experience of the bloody 1945-49 civil war between the Communists and the Right.

One test of how successful this approach is, will be the June 1984 European Parliament elections. The Conservatives are expected to write the last drop of optimism from what they expect to be a drop in the Pasok vote, below the 40 per cent it gained in the 1981 European elections.

However only the next national elections will show whether New Democracy has convinced Greek voters that the Grande Bretagne joke will no longer be worth telling if the Conservatives came back

Banks trim prime rate in Italy

By James Buxton in Rome

ITALIAN BANKS yesterday reduced prime rate by a quarter of a point to 18.5 per cent.

The fall, the first to be agreed by the executive committee of the Italian Bankers Association (ABI) since last April, is being presented as a goodwill gesture towards the Government and the public, rather than as a move justified on financial grounds.

The banks would have preferred to see clearer signs that the Government was seriously trying to reduce its huge borrowing requirements, the basic cause of the high Italian interest rates. But the ABI came under Government pressure to make a rate reduction while Economic Ministers work on a package of further economic measures. The reduction was the smallest it was possible to make.

Portugal, U.S. plan satellite station talks

LISBON and Washington will start negotiations soon on installing a U.S. satellite tracking station in Portugal. Its purpose is largely scientific, although some military use is likely, writes Diana Smith in Lisbon.

The station would link similar facilities in Hawaii, South Korea and Diego Garcia in the Indian Ocean. The U.S. also hopes to start negotiations for occasional use of an airbase in southern Portugal.

Norwegian N.E. Frigg gas field on stream

BY FAY GJESTER IN OSLO

THE LATEST Norwegian offshore field to come on stream—the North-east Frigg gas field—was opened officially yesterday. It has been producing gas since early last month, though not at full capacity.

The field is the first on Norway's continental shelf to produce by a sub-sea installation. It has been producing gas since early last month, though not at full capacity. The field is the first on Norway's continental shelf to produce by a sub-sea installation. It has been producing gas since early last month, though not at full capacity.

installing an ordinary production platform is too difficult or too expensive.

The six well-heads on North-east Frigg lie on the seabed at 100m. They are operated from a nearby unmanned control tower which receives its "instructions" as radio signals from the main Frigg field.

The gas is piped to Frigg for treatment and export to Britain through the Frigg/St Fergus in offshore fields where line.

Call for more union independence in East bloc

BY LESLIE COLITT IN BERLIN

TRADE UNIONS in the communist countries must gain greater independence if the "high price" of the Polish crisis and the Hungarian uprising of 1956 is to be avoided according to Mr Sander Gaspar, chairman of Hungary's trade union federation.

Mr Gaspar told the Hungarian Communist Party's political academy that workers in the communist countries which only accept organisations which are independent and put forth their own opinions.

He noted that while it would be "harmful" for the trade unions to use strikes and boycotts they will have to risk an open conflict if they believe their views serve the policy of the Communist Party "in a better and more just way." Differences of opinion between the unions and the state are not only possible, he said, but necessary.

Mr Gaspar told the party gathering that the key question regarding the role and efficiency of the unions was their function as an independent organisation. "Events in Poland," he said, provided lessons which should "not be underestimated."

The Hungarian union leader said the "crisis in Poland" and the 1956 Hungarian uprising showed the high price paid when organisations which are supposed to represent members' interests and achieve social control function in a formal manner.

While co-operating with the Government, Mr Gaspar said the

unions in communist countries should offer an independent view.

Mr Gaspar cautioned that the unions must not give way to any pressure pushing them toward "demagoguery." This is a code word in communist countries which stands for the dangers of a pluralistic society.

"They must maintain a realistic view," he said, adding that demagoguery was not the greatest danger today.

UBS resignation denial

BY JOHN WICKS IN ZURICH

UNION BANK of Switzerland said the French "oil-sniffer" affair was in no way responsible for the resignation in 1980 of Mr Philippe de Weck as its chairman, and loans made to Elf, the French state-owned oil group, in connection with the project have been repaid.

According to UBS, Elf and a group of investors approached the bank and its chairman at the time. Mr de Weck, for support in the organisation and financing of a "revolutionary new technology for the

determination of underground mineral reserves." The bank says "maximum secrecy" was requested. It agreed in view of Elf's reputation and the interest of the French Government.

At the wish of both partners Mr de Weck took over what UBS calls personal trustee functions, the bank itself supplying backing for contractual payment transactions. It stressed that both UBS and Mr de Weck collaborated in financial and administrative matters only.

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NAS agrees \$3m out of court settlement over IBM suit

BY LOUISE KEHOE IN SAN FRANCISCO

IBM and National Advanced Systems, the computer subsidiary of National Semiconductor, have agreed to an out-of-court settlement of \$3m. NAS has agreed to pay IBM's legal and investigation costs totalling \$3m, without admitting any wrongdoing.

The documents were allegedly brought to NAS by a former IBM engineer hired by the company. IBM alleged in its civil suit that NAS has made use of the material in the design of its IBM plug-compatible computers. NAS denied this throughout.

NAS has also agreed to inform IBM if National is ever again approached with possibly secret IBM information, to give IBM the right to inspect any computer products made by Hitachi (involved in a related suit) or NAS for potential trade secrets violations for the next five years and to set up an arbitration panel to resolve any subsequent disputes.

"We have effectively obtained a permanent injunction against NAS's use of IBM trade secrets," an IBM spokesman claimed. "We have got our documents back and our costs have been recovered."

IBM provides the industry with product standards, but with this case and other trade secret cases it is trying to impose its own legal and policy standards on the industry. The former serves the industry, the latter could destroy it," Mr. Martin charged.

Brazil loan signing may be delayed

By Peter Montagnon, Euromarkets Correspondent

BRAZIL may be unable to sign its \$6.5bn (£4.7bn) loan from commercial bank creditors as planned next Monday because of a continuing shortfall of subscriptions from some of the smaller banks involved.

The total committed has been creeping up slowly but still stands at only around \$6.37bn. Many banks which have subscribed are insisting that all other creditor banks put up their share of the money before the loan is signed.

U.S. bank failures 'could continue at rate of one a week'

BY WILLIAM HALL IN NEW YORK

A TOTAL of 48 U.S. banks failed last year, and the Federal Deposit Insurance Corporation (FDIC), which insures the deposits of America's 14,000 plus banks, expects bank failures to continue at the current rate of roughly one a week in the early part of this year.

In addition, the FDIC has 631 banks on its problem list, currently equivalent to 4.3 per cent of all U.S. banks. This is nearly double the number on the list at the end of 1982.

and small depositors. It does this by transferring good assets and deposits to another bank and assuming the bad loans on its own risk.

Although the rate of bank failure has accelerated in recent years, the FDIC has been able to boost its own funds to more than \$15.2bn and keep the

Year	No.	Deposits (\$m)
1977	6	235
1978	7	254
1979	10	111
1980	10	216
1981	19	3,825
1982	42	9,290
1983	48	3,400*

* FT estimate. Source: Federal Deposit Insurance Corporation

premiums paid by banks for insurance to relatively low levels. Claims which totalled more than \$1bn in 1982, are met from a combination of premiums for insurance and the earnings on investments.

The banking agency ranks U.S. banks' soundness on a scale of one to five. Banks rated five are classed as those with an extremely high probability of failing. Banks ranked four are categorised as those with serious financial and operational weaknesses. These two categories cover the 631 banks on the FDIC's current problem list.

Vatican and U.S. upgrade diplomatic relations

VATICAN CITY—The Vatican and the U.S. have established full diplomatic relations, the Vatican announced yesterday. Vatican spokesman Father Romeo Panciroli said the upgrading of relations took effect from yesterday.

A Vatican statement said: "The Holy See and the United States of America, desiring to develop the already friendly relations that exist, have decided by common accord to establish between them diplomatic relations at the level of apostolic nunciature on the part of the Holy See and of embassy on the part of the United States of America, from today January 10, 1984."

Father Panciroli did not announce the name of the Vatican's Nuncio. Vatican sources said he is expected to be the current apostolic delegate to the United States, Archbishop Pio Laghi.

Washington is expected to announce shortly that President Reagan has named Mr William Wilson, currently Reagan's personal envoy to the Holy See, as Ambassador.

Diplomats described the move as the most important recognition of Vatican diplomacy since Britain re-established full ties with the Vatican in 1982 after more than four centuries. Reuter

Stewart Fleming in Washington explains the White House strategy on the budget

Budget deficit hoist on election petard

PRESIDENT Ronald Reagan is about to supply his answer to the most burning economic policy issue: do huge federal budget deficits of close to \$200bn a year matter? The answer, judging from what is already known about the President's forthcoming budget message to Congress is "No," at least not in an election year.

It appears that the President, who set out in 1981 dramatically to restructure Government spending, will present Congress on January 30 with what even some of his officials describe as a "stand pat" budget for fiscal 1985, certainly as far as spending is concerned.

According to provisional decisions released to Congressional leaders, the President is going to seek only some \$3.4bn of spending cuts from the levels previously predicted. That is less than half the \$7bn cuts which the President sought a year ago, and leaves the Administration with a 1985 spending forecast of some \$82.4bn and a deficit little changed from the \$186bn expected for the current fiscal year.

It is not yet certain that the Administration will put into its longer-term forecasts to 1989 a "revenue plug"—some type of tax increase or, more likely tax "reform"—which will enable it to project that at least by 1986 deficits will be falling sharply, to reach \$110bn or \$120bn in 1988.

Just before Christmas the Administration published the key economic assumptions which underpin its budget outlook.

Broadly speaking, they are not very different from those released in July last year at the time of the mid-session Budget review.

The main differences are that unemployment is predicted to be lower over the next six years, and so too are inflation and interest rates. It is easy to justify the healthier employment picture but many private economists would argue that recent history would lead us to expect both interest rates and inflation to be rising over the next few years, especially if growth continues with the vigour the Administration is predicting.

In the view of economists such as Griggs and Santow of New York, the predictions are "very unrealistic." One has to go back to the inflation-free 1960s to find as sustained a period of economic growth as the one the Reagan Administration is anticipating roughly 4 per cent a year until 1988.

As Mr Rudolf Penner, director of the Congressional Budget Office, pointed out recently, in the seven years following the trough in the fourth quarter of 1970, real economic growth was only 3.6 per cent. Since 1979 it has been only 3.1 per cent. He warned that basing projections on the 4 per cent average of the six post-war economic recoveries may be optimistic since "economic growth has

	1984	1985	1986	1987	1988	1989
GNP growth (4th quarter to 4th quarter)	4.5	4.0	4.0	4.0	4.0	3.7
Inflation rate	5.0	4.7	4.4	4.1	3.8	3.5
Unemployment (annual average)	7.8	7.6	7.3	6.8	6.1	5.7
Treasury bills (91 days)	8.5	7.7	7.1	6.2	5.5	5.0

been slower in advanced countries generally and some economists believe that the conditions that gave rise to the rapid growth of the 1950s and 1960s are no longer present."

An important threat missing from both official and unofficial projections is the strong possibility that the U.S. will suffer another recession before 1989. Ms Alice Rivlin, the respected former director of the Congressional Budget Office who is now with the Brookings Institution, is one of several economists who are warning that the danger of waiting to tackle the budget deficit is that the expansion of the economy may not last until 1985. Mr Vnicker has also warned against delay.

Washington officials prefer not to discuss openly the impact of a recession on their budget projections. Depending on its timing and magnitude, a recession would tend to boost the deficit to new peaks and make the task of tackling it doubly difficult, because budget cutting when the economy is already slowing, say in 1986, would tend to push economic activity down even further.

In spite of the obvious risks, several factors help to account for the President's reluctance to propose either major spending cuts or specific revenue raising measures in the 1985 budget. One is political realism.

Most of the \$8.4bn of reductions in programmes such as care for the aged, education, and mass transit expected in the budget are almost identical to the cuts asked for this time last year, which were subsequently rejected by Congress. The Administration's decision to re-submit them is seen as an act of political symbolism in an election year.

The chances of Congressmen voting to curb their constituents' benefits or raise their taxes are very low. The President is calculating that he has little to gain from proposing bold initiatives, especially since they will do nothing to improve the budget prospects before the election.

True to its political convictions however, the Administration is expected to propose continuing big increases in defence spending although how

big is apparently still not settled. Mr Caspar Weinberger, the Defence Secretary, has already called for a rise of around one fifth in defence appropriations to \$305bn and actual spending may be projected to rise by a similar amount to around \$266bn. Congressional leaders have been making it plain that they will seek to trim a big increase.

Some in the Administration hope that by not proposing specific measures for cutting the deficit now, they will give the President greater freedom, assuming he is re-elected, to tackle the deficit in the way he wants later, with more emphasis on cutting spending rather than raising taxes. The assumption is that Congress will move swiftly to tackle the deficit after the election.

For the administration, with the economy performing well and the deficit continuing to provide an economic stimulus and not likely to create serious problems before the election, a "stand pat" strategy makes sense.

Congress will have its last chance to take the initiative in April, when legislation will again be needed to raise the federal debt ceiling. But rhetoric rather than action is to be expected. By then the deafening rumble of the approaching election campaign will be drowning out the warnings about the trouble being stored up through the administration's policy of spending too much and taxing too little.



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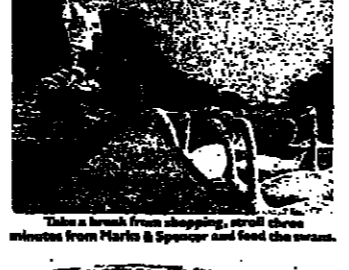
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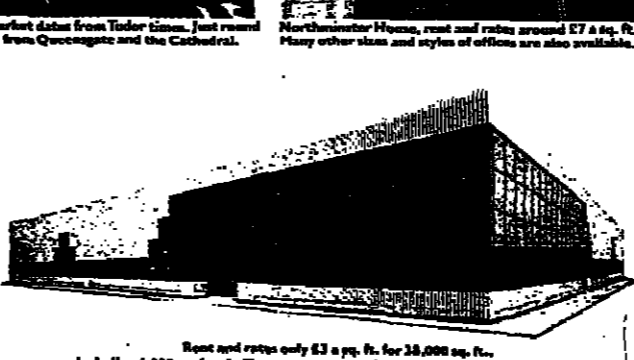
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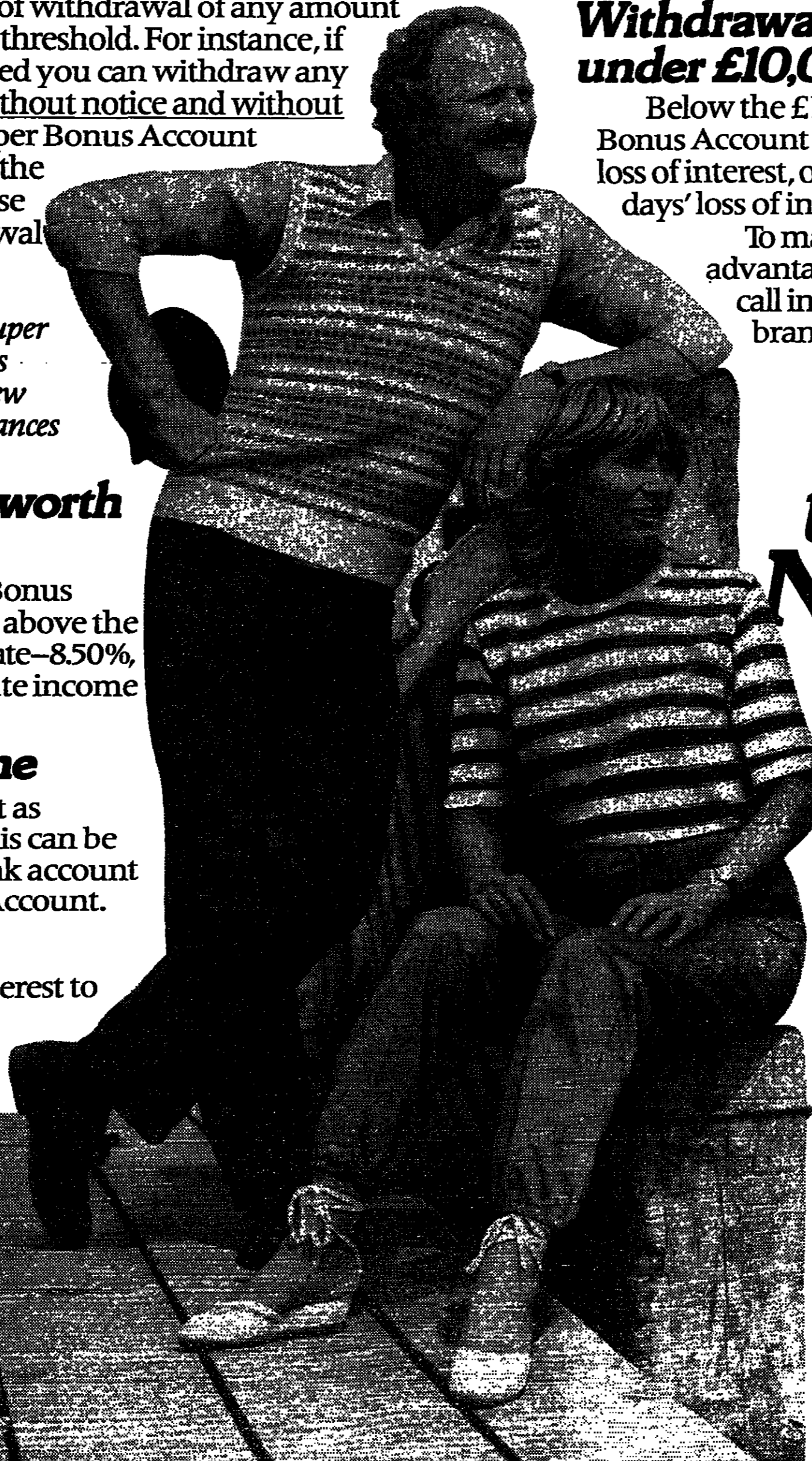
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ALCAN FAILS IN CHALLENGE TO CALIFORNIA LAW

U.S. unitary tax appeal rejected

BY NANCY DUNNE IN WASHINGTON

OPponents of unitary taxation have been baulked once again in efforts to fight the controversial state tax practice through the U.S. Supreme Court.

The court, ignoring complaints from a dozen nations, on Monday refused to consider the appeal of Alcan Aluminium of Canada, which had sought permission to challenge California's unitary tax in a federal court.

California and 11 other states compute the tax liability of foreign-owned business by taking a

percentage of the worldwide profits of a company, rather than a percentage of the profits earned in the state.

By rejecting Alcan's appeal, the court took a "state's rights" view consistent with the emerging consensus of the 20-member Treasury working group appointed by President Ronald Reagan.

The working group, headed by Mr Donald Regan, Treasury Secretary, agreed last month to search for a solution short of federal legislation.

In doing so, it disappointed the international business community, which has been pushing for Congressional legislation banning unitary taxation of foreign affiliates investing in the U.S.

Several governments have said they will consider retaliatory moves against U.S. companies if the practice continues.

Last term, the Supreme Court authorised the use of unitary taxation of U.S. corporations with subsidiaries overseas. However, it did not deal with the question of taxing for-

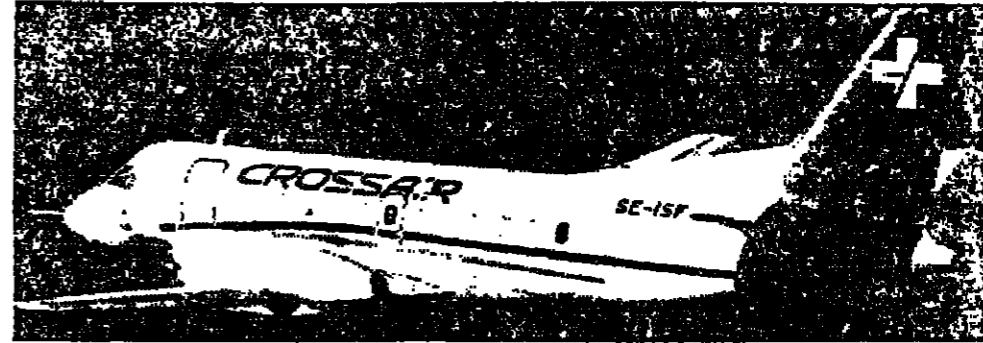
eign corporations with U.S. subsidiaries. It avoided the issue again yesterday.

The Canadian company had sought to prove that unitary taxation of foreign affiliates is unconstitutional as well as a violation of a commerce treaty between the U.S. and Canada. If it wants to continue to press its suit, Alcan must do so in a California state court.

A Treasury task force that advises the working group is expected to discuss solutions to the controversy.

Crossair sets course for further expansion

BY JOHN WICKS IN ZURICH



The Saab-Fairchild 340 Cityliner: major key to improved trading margins

AT A TIME when most airlines are happy if they can hold their own, success stories like that of Crossair are few and far between. In only four years, the former Swiss air-taxi company has become the leading European operator of "regional" flights and has just doubled its capital to finance a 100 per cent expansion in capacity.

In 1975, Business Flyers Basel was set up with a capital of SwFr 115,000 (\$61,570) as an air-taxi, charter and pilot-training company based at the Franco-Swiss airport of Basle-Mulhouse. Headed by Mr Moritz Suter, its founder, the company quickly turned itself into a scheduled airline.

Renamed Crossair, the airline bought its first two 18-seat Swearingen Metroliners and in July 1979 opened up services between Zurich and Nuremberg, Innsbruck and Klagenfurt. A few months later a Zurich-Luxembourg flight was started and in the summer of 1980 a service linking Zurich, Bern and Paris, as well as a direct flight between Zurich and Hannover, were introduced.

By the winter of 1981 Crossair was flying between the Swiss cities of Zurich, Bern, Lugano and Geneva, and a total of eight foreign destinations.

It was at this stage in its development that Crossair struck a deal with Swissair, the Swiss national airline, involving route swaps and other services. From trading arrangements laid down in the spring of 1982, Crossair pays Swissair

around SwFr 3m a year for baggage handling, reservation and catering services.

The agreement with Swissair has allowed Crossair to keep in the black during a difficult trading period. On the one hand, Swissair guarantees Crossair a certain income on the important Basle-Brussels route. Swissair also picks up much of the tab for Crossair's Basle-Zurich and Basle-Geneva flights and those from Zurich and Geneva to Strasbourg. In return Crossair has undertaken to restrict its operations to those with aircraft of 40 or at the very most 50 seats.

Last October Crossair was granted a permanent concession by the Swiss authorities. Hitherto, it had been working on a provisional concession. It has proved both that it can operate profitably, with cash-flow equal to 21.6 per cent of turnover in the first nine months of 1983, and that it serves a need. For

the current year, Crossair will probably register 200,000 passengers.

The permanent concession means that the company, which already belongs to the European regional airlines' body, ERA, and a number of IATA agreements, will now be able to join IATA as a full member. This is very important. Apart from the fact that it is far from being a U.S.-style cut-price commuter service, Crossair depends largely on inter-line passengers; on some routes, 90 per cent of all business is accounted for by connection travel.

At present, Crossair serves five Swiss and 10 foreign destinations—from Amsterdam in the north to Venice in the south—with a fleet of nine Metroliners, and a Cessna for charters. Its loss-making air-taxi service is being abandoned. The network has over the years been restructured as well as

expanded and this has led to an upgrading of the minor Swiss airports, Basle, Lugano and Bern, and the dropping of such foreign destinations as Vienna, Rotterdam and Maastricht.

The airline is planning to more than double its total capacity by the end of 1985. To replace the nine 18-seat Metroliner 111 aircraft, Crossair ordered 10 Saab-Fairchild 340 Cityliner aircraft—the first airline to take the plane.

To finance part of this \$45m purchase, capital was last month doubled to SwFr 50m by a rights issue plus the sale of SwFr 6.25m worth of registered and bearer shares.

One major key to improved trading margins in future lies with the new fleet. The Cityliners will have a seating capacity of between 31 and 34 and will reduce Crossair's break-even point on flights dramatically.

Norway lifts alloys output

By Fay Gjester in Oslo

IMPROVED WORLD demand led to a marked rise in production and output last year by Norway's important ferroalloys industry, and the producers' association is confident that 1984 will be another good year.

Output value, estimated at over Nkr 3bn (\$384m), showed a real increase for the first time in several years, and volume is expected to be about 16 per cent higher than in 1982, at around 770,000 tonnes. Virtually all output is exported. Main markets are the EEC, EFTA (the European Free Trade Association) and Japan.

Opec market panel to meet on February 10

By DOMINIC LAWSON IN LONDON

THE Organisation of Petroleum Exporting Countries' (Opec's) market monitoring committee is to meet on February 10, in an attempt to plot a course for the organisation through the tricky spring period.

Sr Arturo Hernandez Grisanti, oil minister designate in the new Venezuelan Government, said that the committee would decide at the February meeting whether an extraordinary conference of Opec was needed.

Sr Grisanti's statement comes at a time of growing problems of sup-

ply for Opec. Last week the International Energy Agency in Paris revealed that Opec members in the last quarter of 1983 had continued to produce at a rate of 18.8m barrels of oil a day.

That is well above the official Opec production ceiling of 17.5m b/d.

Opec is anxious to avoid a repeat of the events of last spring, when an excess of oil stocks resulted in a \$5-a-barrel cut in the official Opec price.

American Can sells factory

By Maurice Samuelson in London

AMERICAN CAN (UK) has sold its metal drum factory in Britain to a consortium which includes its current and former senior executives.

The Liverpool plant, which trades under the name of Reads, mainly makes 45 gallon drums for the oil and chemicals industries. Some 400 people are employed there.

American Can, one of Britain's major manufacturers of open top beverage cans, said it had sold Reads because it no longer felt that drum-making was part of its strategy.

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BUT YOU'RE NOT SERIOUSLY GOING TO TELL ME THEY'RE ECONOMICAL?

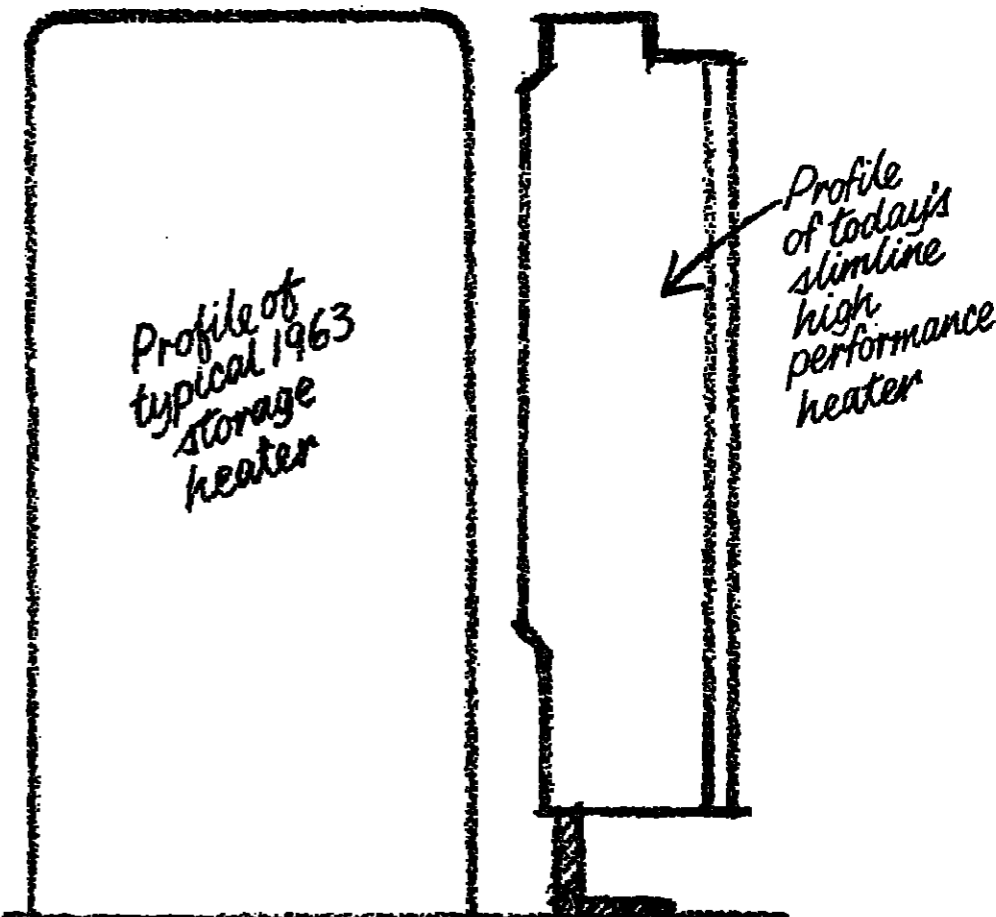
Compared with other heating systems, they often have lower capital, installation and maintenance costs. With little more than a simple wiring job needed, installation is fast, too.



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matic controls, together with good building insulation, ensure efficient operation.

Something else worth bearing in mind: electric heating is clean and safe, and electric heaters tend to have a long life, with little maintenance.

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WORLD TRADE NEWS

Java hydro-electric orders may still go to Balfour Beatty

By CHRIS SHERWELL IN JAKARTA

HOPES are rising that an Anglo-Swedish consortium, with the financial assistance of the British and Swedish Governments, has saved contracts for a 180 MW hydro-electric scheme in Central Java worth at least \$350m (£250m).

UK groups shortlisted for Indian port project

By John Elliott in New Delhi

TWO GROUPS of British civil engineering contractors are being invited to tender next month against world-wide competition for the first \$175m (£110m) stage of the \$600m Nhava Sheva port construction project in the Indian port of Bombay.

Ottawa is to seek Gatt help in resolving its dispute with the EEC Canada takes hard line on newsprint

BY PAUL CHEESRIGHT IN BRUSSELS

THE Canadian Government intends later this month to open a new round of consultations with the EEC on the question of its access to the newsprint market of the Ten.

But the major difficulty in resolving the argument is not the fact but the actual tonnage, but two other factors. Canada wants the tonnage figure to be topped with a provision for 2 per cent growth a year.

Renault and Citroen win E. German contracts

By Paul Betts in Paris

RENAULT and Citroen have both won orders for machine tools and flexible manufacturing systems from East Germany worth a total of FF 610m (£50m).

Pacific Rim trade bloc sought

By MICHAEL THOMPSON-NOEL IN SYDNEY

MR BOB HAWKE, the Australian Prime Minister, is keen to encourage exploratory talks on the formation of a Pacific Rim trading bloc, and is expected to canvass the idea during an 18-day Asian tour starting on January 29.

Philippines 'to expand trade with China'

PEKING — China has agreed to expand trade with the Philippines, Mrs Imelda Marcos, First Lady of the Philippines, said at the end of a four-day economic mission.

Mrs Marcos signed three agreements with the Chinese, including a memorandum in which both countries agreed to strive for expanded annual import and export volume totalling \$506m (£377m), both sides reported.

Sweden's anti-sub deal

SWEDEN is turning to British technology in its attempts to foil Soviet submarine incursions into its territorial waters.

been dropped during later incidents, Sweden has failed to catch any Soviet submarines within its waters and force them to the surface.

Sanyo to market VCRs in U.S.

OSAKA.—Sanyo Electric will start to market 8mm video systems in the U.S. possibly by the end of this year, the company announced yesterday.

Multipurpose transport for the third world

On the track of a plywood and plastic trail-blazer

BY VICTOR TAPNER

THREE PROTOTYPES of a vehicle designed in Britain for production mainly in the Third World will set out on January 15 on a test journey from the Arctic to the equator.

TECHNOLOGY

LASERS OFFER NEW POSSIBILITIES IN SEMICONDUCTORS

Light works for chip shops

By PETER MARSH

LASERS ARE figuring seriously in the plans of the people working on the next generation of semiconductor chips.

In two separate areas of work, researchers are using lasers to make either the chips themselves or the glass "masks" that are essential tools in the semiconductor business.

The research involving what are called excimer lasers is potentially the most exciting. As a result, semiconductor engineers think they may be able to produce new versions of densely packed chips, but without abandoning conventional manufacturing methods.

Work on making chips with excimer lasers started at IBM in the U.S.

With the technique, researchers at Britain's Rutherford Appleton Laboratory near Oxford have produced semiconductors in which the distances between adjacent circuit elements are as little as half a micrometre.

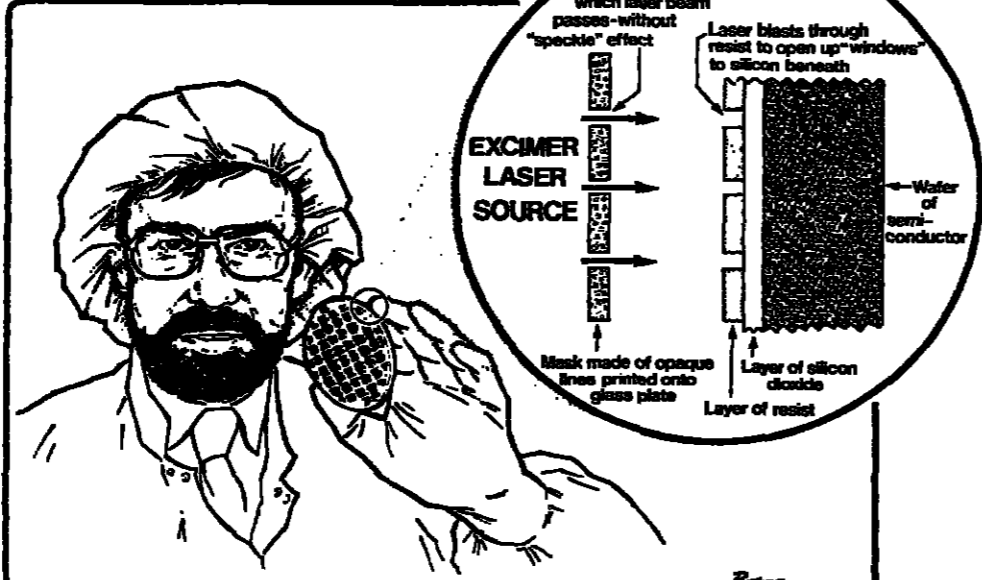
In today's generation of microchips, the comparable distance is no less than about 2 micrometres.

What is more, the British workers have achieved their success with tools very similar to those used in conventional semiconductor manufacture.

The chief difference is that a laser, rather than an ordinary light source, prints a circuit pattern onto a semiconductor such as silicon.

In an unrelated development, a company in California called TRE Semiconductor is designing hardware in which lasers will write high-density patterns on the semiconductor masks used in the chip-making process.

Masks define the network of lines imprinted onto semiconductors to define their electronic characteristics.



With excimer lasers, engineers can blast away sections of chemical resists to speed up chip manufacturing.

resolution of about 2.5 micrometres.

In the electronics industry, engineers continually want to increase the power and the performance of their semiconductor chips. They must pack more circuit elements such as transistors into a chip a few millimetres square.

This translates to a problem of increasing the resolution of the mesh of lines in circuit patterns. The lines define the places where the electronic characteristics of the semiconductor are changed by the introduction of "dopant" atoms.

In conventional semiconductor manufacturing, workers define the patterns by beaming a laser onto a wafer of a semiconductor material. The light first passes through a mask on which the mesh of lines has been printed.

In a process akin to photographic printing, the light changes the nature of a chemical resist with which the semiconductor is coated, transferring to this material the pattern from the mask.

light is too high to produce a mesh in which the distance between adjacent lines is less than about one micrometre.

In a bid to increase resolution, researchers have experimented with projections of X-rays which, because of their short wavelength, give denser circuit patterns.

Also, in some parts of the semiconductor production process, engineers have turned to electron beams. Computer-controlled hardware can "steer" such beams directly onto chips without the use of masks.

Both these techniques suffer from severe drawbacks. X-ray machines require special masks which are very flimsy and difficult to handle.

At about £2m, compared with some £300,000 for optical production equipment, electron-beam machines are highly expensive. They replicate patterns onto chips at about one-tenth the speed of optical hardware. And electron-beam machines require special resists, which are more complex than those for the techniques which use light.

Researchers think that excimer lasers, which are based on rare gases such as argon, could eventually take the place of optical projection equipment.

The hardware would use the same masks and resists as optical machines.

Moreover, excimer lasers may make it no longer necessary to add chemicals to the resists to develop them. In a technique analogous to the development of photographic film.

Excimer lasers are relatively incoherent—their radiation is spread over a fairly wide range of frequencies.

As a result, when beams from these devices strike the lines in a semiconductor mask, they do not produce the interference of "speckle" patterns seen with conventional lasers. These are areas of fuzziness which prevent ordinary lasers defining very sharp patterns with the resolution required by semiconductor researchers.

locally funded plants are Papua New Guinea, Australia and Kenya. A U.S. finance consortium is discussing the possible purchase for £2m of a 40 per cent stake in an international holding company which would control design and development rights.

Mr Howarth's idea for a form of multi-purpose transport grew during the planning of the Channel 4 series, which is to be screened later this year. The film will seek to show the failure of the motor car to serve countries with poor road systems.

The Sweden-Kenya journey will be filmed as part of a Channel 4 television series on the history of transportation. The four-part documentary is being directed by Mr Howarth, who is also managing its director of Deryne, the small London-based company that has developed the Africar.

The £350,000 prototype programme, undertaken at a plant in Coalville, Leicestershire, has been financed with private capital and loans.

Deryne plans to set up a £7.5m plant in Wales to produce 700,000 vehicles a year, of which 50 per cent would be for export. This initial output is intended to stimulate overseas interest in the vehicle.

The company estimates that capital investment in the plant will be about £2.5m, with the rest of the funding coming in grants. Talks with the Welsh Development Agency have been "encouraging".

Overseas countries being studied for the setting-up of



The "Africar" prototype under construction

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Instrumentation Low cost 'scopes to grow

ACCORDING TO a recent Frost and Sullivan report, boxed instruments like oscilloscopes and meters have been doing well at the lower end of the price spectrum.

This category of instrument, which includes oscilloscopes with an upper frequency limit of 100MHz, is likely to achieve market growth of 16 per cent (constant money terms), reaching an annual value of \$824m during 1987.

The SAS report indicates that the two most important product categories, scopes and digital multimeters, have "changed dramatically".

Low cost 'scopes will form the fastest-growing segment says the research company, with sales of \$262m in 1983 nearly doubling by 1987 to \$485m.

The utility design owes much to the Citroen 2CV. Citroen engine-gearbox units have been used in the prototypes, but purpose-built engines and gearboxes are planned.

Fuel consumption for the basic four-wheel-drive Africar model is claimed to be 55 miles per gallon lightly laden and 45 mpg fully laden.

The models will range from a pick-up with an estimated UK sales price of £5,500, to a 14-seater bus priced at £10,000-plus. Deryne estimates that the vehicles could be built in developing countries for sale at about half the UK price, but this would depend on taxation levels.

Software Integrated office

MULTICOMPUTER OF Maidhead is now offering an integrated office management software package developed by Molecular Computer of San Jose, California to run on its SM200 system.

APPOINTMENTS

New chief at Steel Brothers

Mr Patrick E. Cooper will become chief executive of STEEL BROTHERS HOLDINGS from April 1, following the retirement of Mr David E. W. Thomas. Mr Cooper joined Steel Brothers in 1977 having been a director of Sims Darby Holdings and Clive Discount Company and was appointed group deputy chief executive in January 1978.

THE FREDERICK PARKER GROUP manufacture of stone crushing and asphalt plant, has appointed Mr John A. Harper as a non-executive director of the main board. He is a main board executive director of Staveley Industries.

UNITED SCIENTIFIC HOLDINGS has made the following appointments to the boards of subsidiary companies: Mr William R. Meadows has been appointed managing director of Heli Mirror Co. He joined the group in October 1979 as managing director of Arino Singapore (Pte). Mr Terry Bell has been appointed production director of Heli Mirror Co. He was previously employed by Oznair Engineering Co. Mr M. Derek Causous has been appointed managing director of Arino Singapore (Pte). Previously he was deputy managing director of W. Vinten.

CAMERON MARKBY, solicitors, have appointed as partners Mr E. J. Waterman, Mr E. E. Topley, Mr A. L. R. Fincham and Mr N. W. Paul.

JOHN WADDINGTON has appointed Mr Anthony Brown deputy chairman and Mr Michael Abrahams to the board as a non-executive director. Mr Brown is a director of Baker Perkins Holdings and the chairman of subsidiary Rose Forge. He has been a director of Waddingtons since 1977. Mr Abrahams is chairman of Weavercraft Carpets and a director of Prudential Pension.

RILEY LEISURE has appointed Mr Patrick Craves to the board. He is managing director of Powersport International, a subsidiary of Riley Leisure.

Mr Charles Brown has been appointed a director and Mr Geoffrey Shephard has been appointed company secretary of GIBBS INSURANCE HOLDINGS. Gibbs Hartley Cooper, the new chairman of Lloyd's insurance and reinsurance brokers, began trading on January 8. The board is: Mr John Millner (chairman), Mr David Robson (deputy chairman), Mr John Jewell (managing director), Mr John Bennett, Mr John Bishop, Mr David Carrington, Mr Peter Dawe, Mr Christopher East, Mr John Edmunds, Mr Michael Hunt, Mr John Owen,

Mr Roger Udell and Mr Ian Wallace. Mr Geoffrey Shephard is company secretary. Both companies are wholly-owned subsidiaries of the Hongkong Bank. Gibbs Hartley Cooper was formed by the merger of the insurance broking business of Gibbs Sage and Hartley Cooper and Co, following the acquisition of the latter by Gibbs Insurance Holdings last September.

BARRATT DEVELOPMENTS has appointed Mr Graeme R. McCallum as deputy chairman. Barratt Southern, in succession to Mr F. J. Lockett, who has



Mr Graeme R. McCallum, deputy chairman of Barratt Southern

retired, Barratt Southern, Luton, is the holding company for the 10 subsidiaries. Mr McCallum was managing director of Barratt Sutton Coldfield.

KIRKLAND - WHITTAKER (STERLING BROKERS) has appointed Mr Anthony E. Cooper as an associate director.

Mr W. Y. Hughes, chief executive of Grampian Holdings, has been appointed chairman of CBI Scotland's education and training committee. Mr J. L. McGavigan, chairman of CBI Scotland's smaller firms working group.

Mr Tim Greenhill has been appointed sales director of BMW (GB) following the appointment of Mr Paul Layzell as managing director. Mr Greenhill joined BMW (GB) as marketing manager in December 1979.

Mr Philip T. Black has been appointed managing director of ARBUTHNOT FACTORS, part of the Dow Scandia Holdings Group. He was managing director of Arbutnot Factors International division. Mr Ken Deam, formerly managing director of the domestic division has undertaken secondment with a group project. He remains a non-

executive director of Arbutnot Factors. Both men are directors of Arbutnot Commercial Services, holding company for Arbutnot's Factoring Group.

MELTON MEDES has appointed Mr James E. Philpotts as chief executive. He was group managing director of Dorada Holdings (now Ashted Holdings part of Keep Trust).

THE TORONTO-DOMINION BANK has set up an energy group in London, headed by Mr John F. Coombs, assistant general manager. Mr Stephen Murray-Sykes has been appointed manager energy accounts. The bank has also made the following marketing appointments: Mr Roland A. Cardy, assistant general manager, UK and Ireland; Mr Brian D. E. Jarvis, manager corporate accounts, Italy, Greece, Spain and Portugal; and Mr Ian S. Cowley, manager corporate accounts, Netherlands, Switzerland and Luxembourg.

The Reliance Consulting Group (RCG) has appointed Mr Dick Harrison as chairman and managing director for LEASCO SOFTWARE, following the return to the U.S. of the previous chairman, Mr Fred Schriever, who is also president of RCG. Mr Harrison, who has been acting as chairman in Mr Schriever's absence for the last two years, takes over immediately, following Mr David Mackay's resignation as managing director. Mr Gordon Crawford has been appointed director and Dr Len Barlow, associate director.

SHORT BROTHERS, Belfast-based aerospace manufacturer, has appointed Mr Richard J. Gordon as an associate director.

As part of its reorganisation as a consequence of the Lloyd's Act 1982 WIGHAM POLAND HOLDINGS has appointed Mr John Poland president, and Mr Alton F. Irby III, chairman.

Mr W. F. Jowett and Mr J. A. Bees have joined the board of CHARLES E. DICKINSON AND CO.

BANKERS TRUST COMPANY has appointed Mr Kiri Cooney, vice-president, as head of the North Europe division, based in London. Mr Paul Barrett, vice-president, will succeed him as senior country officer for Germany and general manager for Bankers Trust GmbH, a wholly-owned subsidiary of Bankers Trust Company, based in Frankfurt. Prior to this appointment, Mr Barrett had been responsible for the bank's government business in Europe; from 1979 to 1982 he was senior country officer in Switzerland and general

manager of Bankers Trust AG, Zurich. Both appointments are effective from January 31.

Ropemakers Hawkins and Tipson and Marlow Ropes have been merged as one operation following their recent acquisition by Evered Holdings. The new company, H & T MARLOW, brings together several areas of ropemaking activity covering the shipping, industrial and leisure markets. Chairman is Mr Osman Abdullah, managing director Mr Graham Wrigley, finance director Mr Graham Taylor, export sales director Mr Nigel Bennett, home sales director Mr David Cottingham, production director Mr Nick Hawkins, and technical director Mr Mike Parsley.

Dr Theo M. T. Adriaansens, general manager, Amsterdam, Rotterdam Bank NV, has been elected director of EURO-CLEAR CLEARANCE SYSTEM. He succeeds Dr Lambertus Lammers. Mr Kazuo Fujii, director and general manager of Bank of Tokyo International, has been elected alternate director of Euro-clear Clearance System, replacing Mr Takeo Takuma.

Mr Terry Miller has been appointed regional director and general manager of LLOYDS BANK eastern counties regional head office in Cambridge. He

succeeds Mr Peter Leech who has become an assistant general manager at the bank's head office in London. Mr Miller has been chief manager at Coventry since 1979.

Mr Victor Garland, until recently High Commissioner for Australia to the UK, has been appointed a director of TR AUSTRALIA INVESTMENT TRUST and Mr Peter Kysel has been appointed managing director in place of Mr George W. Hage, who stays on the board.

THE BRIAN WHITTY GROUP OF COMPANIES, has appointed Mr Robert Jackson as financial director. He was head of finance with the Consolidated Construction Group in the Middle East.

China: the offshore oil test

By Mark Baker, recently in Canton

THE RACE for stakes in China's anticipated offshore oil bonanza is almost over. By the end of last year 27 oil companies from nine countries had signed contracts to explore the most promising tracts within an area of 150,000 sq kms of the South China Sea and the south Yellow Sea.

The intensely competitive and highly secretive bidding process extended over more than a year. The world's leading oil companies are now about to put to the test an area which is believed to have the best oil and gas prospects of any untested area outside the Arctic circle.

The potential has been estimated at between 30bn barrels — a figure frequently mentioned by foreign oil men — and 150bn barrels, the guess of some of the more optimistic Chinese officials.

BP, operator for the first consortium to be awarded contracts, yesterday announced a disappointing result from its first exploration well in the South China Sea. The company said that although samples of oil had been recovered, the well was being abandoned and its rig moved to another BP contract area.

Esso and Occidental were due to start drilling early in the new year, with the other consortia close on their heels. Canton, centre of most of the new industry, is already bristling with preparatory activity.

But the aftermath of the procession of champagne signing ceremonies in the Great Hall of the People late last year is beginning to fade. While all the companies are preparing enthusiastically to drill, they are now having to face up to the hard slog of establishing their operations, and there is widespread disquiet at some of the problems emerging.

None of the companies is revealing its secrets, but the consensus is that the Chinese have driven hard bargains with all of them — to the point where early and strong discoveries have become particularly important to the economics of the ventures.

The case of Total, which recently completed drilling in an earlier exploration zone in the Gulf of Tonkin, is being watched closely. After drilling 14 wells,

at least four of which are believed to have produced oil, the company has withdrawn its personnel. The official explanation is that they are evaluating the results, but several oil officials in Canton believe Total is pressing for a renegotiation of a contract too favourable to the Chinese.

Those newcomers who are believed to have given extra ground in bidding to get in early, or to secure the more promising blocks, are awaiting the outcome of Total's case as a test for renegotiations they are likely to have to make after discovering oil. It will be a test for everyone of China's willingness to be flexible and respond to changing market and other conditions.

While seismic surveys have been very promising, optimism is being tempered by the knowledge that no wells have ever been sunk in the main area of the South China Sea and that the companies must foot the entire bill for exploration programmes which, in most cases, will run for five years. Only after oil is being tapped can they begin to recoup outlays.

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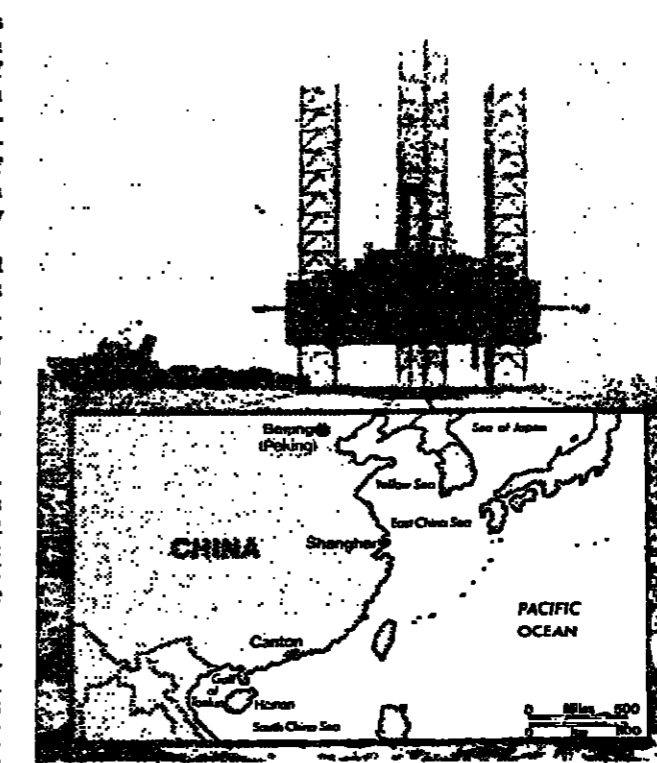
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Drilling in the South China Sea

crats in three different centres — a 10-day round trip.

A separate corporation, the China National Offshore Joint Services Corporation, a joint venture between the Petroleum Ministry and the Guangdong provincial government, has been formed to provide supply and logistic services. It has established four different support bases and nine subsidiary corporations to handle specific supply areas from helicopters to mechanical maintenance. The corporation has also entered scores of joint ventures with Chinese and foreign companies to tender for the supply of specialised commodities and services.

Some oil executives say the bureaucracy is becoming unmanageable, and that there is increasing competition and rivalry between different Chinese units building their own empires. The joint services corporation is unable to supply figures for its workforce, but West Nanhai alone is said to have more than 10,000 employees.

The Chinese authorities have also stepped up pressure on companies to give a greater share of their business to Chinese enterprises and suppliers — although there does not appear to have been any direct interference in the tendering process. CNOOC has already ruled that only Chinese concerns, or Chinese-foreign joint ventures may tender to supply helicopters, logistic support, positioning, supply boats and telecommunications. While the official explanation is that these areas impinge on China's security, it is seen by some oil companies as a step towards excluding foreign tenders from most, if not all, contracts.

Most companies seem, at this stage, to be treating such problems as merely irritating inconveniences. Some officials are surprised by their achievements against such odds. Says BP's Michael Yeldman, an assistant general manager: "Seven months ago we didn't even own a pencil here. Now we're drilling. That's quite an achievement."

Other officials concede that bureaucracies and high costs are part of the price of participating in a new exploration area. They take comfort from predictions that, by the time China's offshore crude begins flow at the end of the decade the current world oil surplus likely to have vanished.

We're minding our own business



Chris Romer Century Aluminium Company Ltd
 Jon Pilfer Amari Holdings PLC
 Brenda Langley Amari PLC
 Alex Miller Aalco Ltd
 Keith Winterton Amari World Steel Ltd
 Roy Merrington Leavite Ltd
 David Taylor Aalco Ltd

Yes, Amari is our business now. With the support of major financial institutions, our brokers Kitcat & Aitken and the participation of many of our employees, we have purchased the entire group from BP. What exactly is Amari? Amari is a major distributor of aluminium, stainless and special steels, a leading metal extruder and finisher, and a distributor of plastics. Our principal companies Aalco, Amari Plastics, Amari World Steel, Century Aluminium and Leavite employ 1200 people in Britain, Europe and North America. Net capital resources exceed £15 million and 1983 sales have reached a record level of £140 million. You probably know some of us, having done business with our companies in the past. We are not going to change our ways just because we own the business, but there is a subtle difference which you may find interesting next time you talk to us.



UK NEWS

Lloyd's prepares market for £100m hive-off

BY JOHN MOORE, CITY CORRESPONDENT

MR PETER MILLER, the new chairman of the Lloyd's insurance market, yesterday announced proposals which will form part of a big restructuring of the market. The plans are likely to provoke intense argument among the Lloyd's professionals for whom they could prove much tougher than was expected. The proposed rules lay down procedures to be followed when the Lloyd's insurance brokers hive off their interests in the management companies of underwriting syndicates. In total, 114 agency companies managing the affairs of 300 insurance syndicates, into which the 21,000 members of Lloyd's are grouped, will have to be disposed of in a grand sale by the brokers,

which could earn an estimated £100m. Lloyd's was forced by Parliament to include provisions for the divestment by the brokers of their interests in the agency companies as part of its legislation designed to overhaul the self-regulatory mechanisms of the market. Parliament insisted on the divestment proposals when it decided that potential and actual conflicts of interest existed when brokers - the groups that buy insurance on behalf of clients - control companies which run underwriting syndicates, the sellers of insurance. Although Parliament said that brokers should divest themselves of their interests in the companies which run insurance syndicates at Lloyd's by 1987, five years from the date of the enactment of the Bill, it was only yesterday that Lloyd's was finally able to issue the outline procedures which it expects will be followed in the sale. Procedures indicated by Lloyd's suggest that the market's authorities are determined that there should be no flouting of the spirit of the legislation. Already there are suggestions that some brokers who have completed divestment deals have effected only an apparent rather than a real divestment. Brokers have contemplated using "fronting" arrangements, selling the management capability to the staff of the underwriting agency company while retaining a large part of the revenues earned from the agency in a side agreement. Lex Page 14

Scottish yard wins £30m oil rig order

BRITOL has placed an oil rig order worth more than £30m with the McDermott yard at Ardara, near Inverness, on the north-east coast of Scotland. The order was confirmed only a few weeks after the cancellation by Britoil of an £86m rig order it had placed with the Scott Lithgow yard on the lower Clyde. The latest rig will be built with steel supplied by British Steel Corporation and is due for completion by the summer of next year. Smith's Dock, the Teesside yard of British Shipbuilders, hopes to win a £12m order to build an offshore support vessel for use in the North Sea by British Underwater Engineering (BUE). The yard, which is at present completing two roll-on/roll-off ships for Brazil, will tender for the BUE order this month. Although it is not the only European yard in contention, sources in the industry said the company was favourably placed to win the order. Smith's Dock is one of three large merchant facilities of British Shipbuilders that have good reputations with shippers. But they need to gain work soon as present business runs out.

'EARLY WARNING' SYSTEMS FOR BANKRUPTCIES LAUNCHED Failsafe for failures

BY DAVID GARDNER

DUN AND Bradstreet, the business information group which has had the unenviable task in recent years of notching up succeeding post-war records for UK corporate failures, yesterday moved to clean up its image as the bearer of bad tidings. It launched a new computerised database service which it believes will help slow the rate of bankruptcies, by providing an early warning system to help combat the so-called "domino" effect, where the collapse of one company sets off a chain of failures among unsuspecting suppliers. The new service, called Dunsmatch, is designed to "supply subscribers with the complete details which might lead to a change in the credit status of a customer before it happens", the company said. The service would provide a corporate profile, including the structure, history, financial breakdown and experience of trade suppliers with a given company, to which the new computerised system would add 14 categories of "time-critical data" which might affect future dealings, to be supplied on request. This data ranges from County Court judgments, meetings of creditors, mortgages and charges to the appointment of liquidators and receivers and the names of companies which are unsecured creditors in liquidations and bankruptcies. The service will also provide immediate notification of accounts filed, and of changes of directors, ownership and articles of association. The basis of Dunsmatch is the matching of requested names with incoming data, but unmatched data - on a sectoral or category basis - can also be supplied on a daily, monthly, or weekly basis. Yesterday's launch was aimed at the UK market, but Dun and Bradstreet has plans to extend the service to four other European countries - France, Belgium, the Netherlands and Italy - for which it has an initial budget of \$23m. The company is reluctant to discuss forecast revenue from the service but its cost - from £10.28 to £18.21 per name per annum, with lower rates if more names are requested - appears to indicate expectation of high turnover.

Worker wins test case over dismissal

By Brian Groom, Labour Staff

A FORMER shop steward (factory union official) at a General Motors plant was unfairly dismissed, an industrial tribunal ruled yesterday in a test case of the Conservative Government's legislation on the "closed shop". The Government introduced legislation in 1980 and 1982 to make it more difficult for unions to conclude or maintain a closed shop (which requires that all workers at a particular plant belong to a union). A tribunal at Bedford agreed that Mr Douglas Thorpe, aged 55, had grounds of "deeply-held personal conviction" under the Employment Act 1980 for leaving the Amalgamated Union of Engineering Workers (AUEW) after 32 years' membership. He was employed at the GM truck plant in Dunstable. It is the first time this provision has been successfully pleaded as justification for leaving an existing closed shop. The Bedford tribunal deferred an award for a month while Mr Thorpe discusses his possible reinstatement with the company. If no agreement is reached, the tribunal must decide whether to order reinstatement or compensation. The company, which has a closed shop agreement with the AUEW, gave Mr Thorpe 12 weeks' notice of dismissal on September 6 after he refused to rejoin the union. Mr Thorpe first left out with the union in 1978 for refusing to attend a mass meeting on a pay offer. There was further trouble in 1981 and 1982 when he worked during strikes. The right-wing Freedom Association, which represented Mr Thorpe, said yesterday that it did not expect a flood of cases to follow because the strength of Mr Thorpe's case made this one exceptional. After years of loyal union membership, the tribunal accepted that he was "transparently honest". The association argues that the 1980 Act is unclear and difficult to use. It wants the balloting provisions of the Employment Act 1982 brought forward, making it easier for individuals to win closed shop cases. The 1982 Act requires a ballot vote of at least 80 per cent of workers for a closed shop to remain legal, but this provision is not planned to come into force until November 1984. The Government has indicated that it will consider bringing forward the ballots.

Hoare Govett wins role in BT privatisation

BY ALISON HOGAN

STOCKBROKERS Hoare Govett have been appointed lead brokers to advise the Government on the £4bn sale of shares in British Telecom (BT) - the biggest privatisation of state-owned assets so far undertaken.

De Zoete & Bevan and Scrimgeour Kemp-Coe will also be retained to assist the Department of Trade and Industry and their merchant bank advisers, Kleinwort Benson.

The announcement yesterday, by Mr Norman Tebbit, Secretary of State for Trade and Industry, ends months of speculation in the City of London over the appointment.

Richard Westcott, senior partner of Hoare Govett said: "We are delighted to have been appointed. A great deal of work went into our presentation." He said it would be premature to disclose the details of their plans but "we like to feel we have been innovative."

"The two aspects to which we paid particular consideration were the sheer size of the sale and the wish to reach a wide range of investors."

Kleinwort Benson began its search for brokers to the issue in November, receiving letters from a large number of firms who expressed their interest in participating in some capacity. "BT will be a huge issue and will need the support of the whole mar-

PRIVATISATION BROKERS AND BANKERS

Table with 5 columns: Company, Issue date, Brokers to company, Brokers to offer, Merchant bank. Rows include British Aerospace, Cable & Wireless, Amersham, Britoil, Associated British Ports, British Telecom, British Airways.

ket. Though three firms have been nominated, a large number of brokers will be able to play an important role," Kleinwort said. It is expected that the conventional role of the lead and managing brokers to an issue will be broadened to include other firms, both national and regional, in the mammoth task of marketing the shares. The appointment is attractive for the prestige as much as the financial incentive - though the nominated firms should receive a healthy commission for their work. Kleinwort Benson, the brokers and the DTI have only a few months to refine the proposals. The structure of the share capital is not likely to be radically different to earlier sales of state-owned shares.

Tax staff challenge employers

By Our Labour Correspondent

SENIOR civil servants are likely to urge the Government to introduce legislation to close any loopholes in contracts of employment which might be revealed by a High Court case due to open today. Tax staff are bringing the action against their employers, the Inland Revenue.

The case concerns the refusal of taxmen in the West Midlands to cooperate with the introduction of pilot computer equipment in the operation of the Pay-As-You-Earn (PAYE) tax system. But the action also has implications for the more general introduction of new technology and for the difficult area of contracts of employment.

The Inland Revenue Staff Federation is arguing that the staff are working normally by continuing to use ordinary clerical methods of operation. The Revenue is insisting that by not operating the computer equipment, they are not working normally. It has suspended about 400 staff. Contracts of employment are governed by a combination of case law, the Employment Protection Consolidation Act 1978 and other legislation on health and safety, sex and racial discrimination.

Labour lawyers accept that employees have an obligation to perform tasks agreed in taking a job, but they argue that employers have considerably overplayed any duty to cooperate.

LABOUR PRODUCTION last year topped 1m for the first time since 1978. Commercial vehicle output, however, fell to a level last seen in the 1950s. Figures from the Department of Trade and Industry estimate car output at 1,045,000, an 18 per cent rise on 1982. Nine per cent fewer commercial vehicles were made, totalling 244,200. This compares with a peak year in 1969 when 463,720 vehicles were produced.

Deadlock reached in miners' pay dispute

BY JOHN LLOYD, INDUSTRIAL EDITOR

THE PAY DISPUTE between the National Coal Board (NCB) and the National Union of Mineworkers (NUM) has reached an impasse. Mr Ian MacGregor, NCB chairman, said yesterday that, as far as he was concerned, the miners' ban on overtime working could continue indefinitely.

The ban was imposed 10 weeks ago by the NUM in rejection of the board's 5.2 per cent pay offer. Mr Arthur Scargill, president of the NUM, has claimed that the ban was "devastatingly successful" and that the board had lost up to £200m in revenue.

The NCB admits that there will be a substantial revenue loss on the book value of the coal not produced, but claims to have saved £30m in wages and £20m in charges for holding coal stocks.

Mr MacGregor repeated yesterday that the pay offer would not be increased. He said that customers were being well served with coal while stocks remain at a high level. "While the overtime ban will cause us to lose some additional money, it is small in proportion to the overall losses that have been taking place because of our high-cost operation," he added.

Mr Scargill yesterday denied suggestions that the overtime ban was crumbling. North Staffordshire pit workers, who operate lift machinery, returned to work yesterday after being suspended by the union for attempting to flout the ban. They held



MacGregor: untroubled by overtime ban

a protest strike for 24 hours. Mr Steve Higginson, the miners' branch secretary, said he would appeal against the suspension, which is to last for one month after the overtime ban ends.

Mr John Walsh, one of the centre-right candidates for the NUM's general secretaryship, has produced a plan for improving the wage offer without substantially increasing costs to the NCB.

The plan is based on making the miners' pension scheme non-contributory. Mr Walsh says this would have the immediate effect of raising total cash earnings by 5.2 per cent. The present offer increases only the basic pay by that percentage, translating into a lower figure for total cash earnings.

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Daimler limousines may be sold in U.S.

BY JOHN GRIFFITH

JAGUAR CARS is expected to build on the recent successes of its saloon cars in the U.S. by launching its hand-built Daimler limousine there. A final board decision is likely to be taken in the next few weeks, Mr Keith Cabbage, director of limousine operations, said yesterday.

Mr Cabbage was speaking at the unveiling in London of a new version of the limousine, equipped as a mobile office with computers, word processor and printer, television, video and radiotelephone. The new model, which will be built to customer order only, will have a list price according to specification. A model shown yesterday costs \$49,000 - about \$8,240 less than a Rolls-Royce Silver Spirit. The price compares with \$25,995 for the standard Daimler limousine of which about 200 a year are produced by a separate workforce of about 50 at Jaguar's plant in Coventry. The limousine is an often-overlooked part of Jaguar's business. It is fitted with the Jaguar six-cylinder, 4.2 litre engine, but the body is produced by outside suppliers Park Street Metal and Motor Panels (Coventry). Introduced in its present form in 1968, it has achieved total sales of 3,300 units - the majority in the UK. Between 45 and 50 per cent of them are sold to funeral directors. The U.S. is much the largest market for limousines. Dozens of conversion companies have a flourishing trade in customising cars such as the Cadillac, and for several years the U.S. has been the largest single market for Rolls-Royce. Jaguar is taking a cautious approach: while the necessary work has been carried out on the limousine to meet U.S. legislative requirements, the company intends to be certain before a launch that an adequate market and back-up facilities exist. One vehicle has already been on an assessment tour in the U.S. and Mr Cabbage said Jaguar had been very encouraged by the reaction. "One potential West Coast outlet said it could see a market for it, but warned us that it could not envisage handling more than 200 cars a year," Mr Cabbage said. If Jaguar does launch the limousine in the U.S., it expected that employment would rise to handle the extra output. The hand-built nature of the operation would mean little or no increase in capital investment.

Advertisement for Merlin phone systems. 'Get ahead with Merlin.' Includes image of a man using a Merlin phone system and a coupon for more information.

Advertisement for Zastava cars. 'Zastava cuts price in UK car sales drive'. Includes text about price cuts and a coupon for more information.

Advertisement for VANCEAD. 'Can You Remember The Details Of Your Last Business Conversation? Do You Have Proof Of Verbal Commitment?'. Includes text about VANCEAD services and a coupon for more information.

UK NEWS

Councils plan offensive over spending curbs

BY ROBIN PAULEY

LEADERS OF Conservative-controlled local authorities plan to step up their opposition to the Government's plans to restrict the rates (property taxes) levied by high spending regional councils.

Mr Prentice said: "It is a bad Bill and I hope it will be defeated if not in the Commons than in the Lords. Better still, the Government should think again. My hope is that their majority will be so far reduced in the second reading debate next week that they will go back to the drawing board."

Mr Lewis Moss, Tory group leader on the Association of County Councils, told Mrs Thatcher it was an unnecessary and dangerous concentration of power at the centre, and urged her to consider detailed alternative proposals for increasing local government accountability.

Other leaders told her the Bill could lead to direct control by Whitehall over every council and would be a serious erosion of local democracy, apart from the fact that it was unlikely to fulfil the Government's public spending objectives.

Meanwhile, the Government has stepped up its attempts to defuse the opposition. A concentrated series of speeches by Cabinet ministers has been planned to occur every day until Tuesday.

The idea for rate capping, as it has become known, was put to the Cabinet on at least four occasions by its architect, Mr Leon Britan, now Home Secretary, before the general election last year. On every occasion he failed to find a single supporter.

Mr Nigel Lawson, Chancellor of the Exchequer, sought to drum up support for the Bill this week when he said: "We are not taking powers to dictate to local government precisely what it can spend or what its priorities should be, but we are acting to put an upper limit on the amount some authorities can spend and tax."

Setback for Lear Fan jet project

By Our Belfast Correspondent

THE DEVELOPMENT of carbon fibre executive aircraft for production in Northern Ireland by the UK Government-backed Lear Fan Company has suffered a setback which is straining the project's finances.

The latest technical problem occurred during ground tests on the aircraft's fuselage. It has led to 81 redundancies among the 500 Lear Fan workers in two factories in Northern Ireland.

It appears that any further slippage in plans to gain certification for the aircraft from the U.S. Federal Aviation Administration could push the project beyond its budget.

The test failure happened at Reno, Nevada, where the certification programme is being carried out. The company said a minor structural failure occurred during bending tests, but because the fuselage was pressurised there was "major damage."

To ensure there was adequate funding to see it through to certification, the company had "pragmatically decided" to delay the start of production.

There was a similar setback last year when a design fault was detected during tests on the wing.

The British Government has committed more than £51m to the Lear Fan project since 1979. It hopes to see in return the creation of 2,800 jobs when full production is achieved.

In a 1982 refinancing, the U.S. parent company raised U.S.\$90m. Two-thirds came from a Saudi Arabian consortium, which has an 85 per cent shareholding, and one third from the Northern Ireland Department of Economic Development, which has a 5 per cent equity stake.

Signs of stability and strength needed to be seen in the context of a 30 per cent fall in industrial employment and a 14 per cent decline in output between 1979 and 1983, it said.

TUC prepares motor initiative

BY JOHN LLOYD, INDUSTRIAL EDITOR

THE TRADES Union Congress (TUC) is preparing to make a major initiative in the motor industry. It plans to lobby the Government to increase investment and curtail imports. It will also consider establishing a motor industry committee, bringing together all the industry's unions.

A detailed study of the industry, to be discussed by the TUC's economic committee today, calls on the Department of Trade and Industry to develop an immediate recovery programme for the industry.

The most immediate priority, the TUC says, is control of imports - both those of the motor manufac-

turers with plants in the UK, such as Ford, General Motors (Vauxhall) and Talbot - and direct imports from countries like Japan. The Government should also ensure that the number of registrations rises to, and stays at, 2m a year.

The TUC sees BL as the centrepiece of a new UK strategy for the industry because it is publicly owned and therefore open to public scrutiny and control. BL, it says, performs a vital role in the preservation of British skills. The company "acts as a counterbalance to the powers of the multinationals... without BL the UK industry would be completely in the hands of for-

ign-owned companies which could do as they liked to the industry."

The document recognises that recent attempts at state planning and intervention in the motor industry have not worked well in practice.

It is also open-minded on increased collaboration between BL and a larger multinational.

It says: "This will probably involve a Japanese company like Honda or Nissan, though other European companies could not be ignored." But BL would become less independent and produce a smaller range of models.

"If BL is to consolidate its position through involvement with a

Japanese producer," it states, "then some sort of accommodation with the other UK manufacturers, principally Ford and Vauxhall, to apportion the British market among themselves will be required."

The Government's approach to BL is to encourage links between the company and Japanese companies and ultimately to private the company part by part. It is recognised that the Austin Rover mass car division will remain unattractive to the private market.

Further and massive state support for BL is called for, on top of the £2bn which the company has received since 1971.

Further cuts expected in BAE workforce

By Michael Donne, Aerospace Correspondent

A REDUCTION in this year in the British Aerospace (BAe) workforce, which totals 75,500 is forecast by Sir Austin Pearce, the company's chairman.

Sir Austin says the group's competitiveness has to be improved to get better value for money out of all its activities. "That means there will be a rundown in numbers of people in the company over a period, so that when people retire they will not be replaced."

No figure is put on the reduction. It is not likely to be as severe as that announced last year, when 3,500 people were made redundant.

Sir Austin says the situation might worsen if the Government fails to provide the military contracts and civil launch aid that BAe has been seeking for various programmes. In particular, the group is seeking state aid for the planned launch of the European Airbus A-320.

Sir Austin warns that there might be "significant" redundancies if aid for that and other projects is not forthcoming.

Lawyers hopeful on Laker trust action

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

U.S. LAWYERS acting for Mr Christopher Morris, liquidator of Laker Airways of the UK, remain confident that the anti-trust action brought by Laker against UK, U.S. and foreign airlines will eventually be successful.

This is stressed by Mr Morris in his latest liquidator's report on the long task of settling the complex legal affairs of Laker Airways, following that company's liquidation in early 1982.

Mr Morris, of Touche Ross and Company, chartered accountants, says that in the U.S. anti-trust action Laker is claiming damages provisionally estimated at \$350m, on the grounds that a principal cause of Laker Airways' collapse was a conspiracy (as defined under U.S. law) between other international airlines to force Laker out of business.

Mr Morris says that "under U.S. anti-trust law, damages awarded by a jury in favour of a successful plaintiff are automatically trebled. Accordingly, the action has become one for in excess of \$1bn."

Mr Morris adds that he has been given permission to appeal to the House of Lords against earlier judgments by the UK Court of Appeal effectively removing British Airways and British Caledonian as defendants in the U.S. anti-trust action.

This appeal hearing is expected to take place in June.

Two other airlines, Lufthansa and Swissair, had also sought injunctions against Mr Morris in the UK courts, seeking to nullify his actions against them.

"I have applied to the court to have these proceedings dismissed, but this will not be dealt with until after the decision of the House of Lords referred to above," says Mr Morris.

"There has been considerable discovery from a number of defendants and also from third parties, as a result of which several other airlines have been joined as co-defendants. Those airlines comprise Sabena, KLM, Scandinavian Airlines System and UTA (a French airline)."

Voting reform appeal fund to be launched

By Peter Riddell, Political Editor

AN APPEAL will be launched later this month to raise £200,000 to finance an all-party campaign for electoral reform in Britain over the next three years.

This comes midway through a nationwide drive in support of a petition calling for a referendum on changing to proportional representation from the present first-past-the-post system of elections.

The aim is to collect at least 1m signatures by the early summer.

The financial appeal to 300 companies is going out under the names of Lord Caldecote, the chairman of Investors in Industry, and Sir Graham Wilkins, the chairman of Beechams.

Both Beechams and Hill Samuel have already given support to the campaign and the Joseph Rowntree Social Services Trust has donated £8,000 for the current campaign.

Mr Richard Holme, the campaign director, says that 2m petition forms have now been sent out, but he is unable to give any estimate of how much support there is since signatures are being collected locally and have not been collated.

There are organisers in 500 constituencies, according to Mr Holme. They are predominantly Liberal or Social Democratic Party (SDP) activists though there are some from other parties. The campaign has national sponsorship from some leading Conservatives, a handful of Labour MPs, several prominent industrialists and a few trade union leaders.

Trade officials seek clarification of IBM computer warning

BY CHRISTIAN TYLER, WORLD TRADE EDITOR

THE DEPARTMENT of Trade and Industry is to question IBM, the U.S. computer company, about a letter of warning it has sent to 30 British leasing companies.

IBM wrote to the companies before Christmas reminding them of U.S. Government regulations about the movement or disposal of equipment, even within the UK. These regulations are designed to prevent the export of military-useful electronics to the Soviet Union and its allies.

British Government officials are likely to see IBM's cautionary letter as another example of U.S. law being applied to companies under British sovereignty. A Whitehall spokesman said the question was being taken up "quickly and urgently."

However, one of the largest British leasing companies said that it regarded the letter as largely a formality, probably inspired by the recent seizure in Sweden of an American-made computer destined for the Soviet Union.

The Reagan Administration has tried to crack down on the illegal export of technology that it regards as vital to national defence. But despite the efforts of U.S. Customs and Excise, under an operation code-named "Exodus," the Warsaw Pact countries have continued to procure sensitive technology through "front" companies in central Europe.

A spokesman for United Leasing, one of the biggest British companies dealing with IBM computers, said it was talking to IBM to consider what was involved.

Washington's political preoccupation with the "leakage" of high technology to the Communist world has upset many U.S. manufacturers, and their overseas licensees or subsidiaries. Despite their objections, legislation renewing the U.S. Export Administration Act is likely to be even more restrictive towards trade in strategic goods.

David Buchan writes: National export controls are based on those set in the Paris-based Co-ordinating Commission (CoCom), to which the U.S. and almost all Nato countries plus Japan belong. The rules on computers, of which IBM is now reminding its Western customers, are the most outdated in the CoCom book, going back to 1976.

This is because after the Soviet invasion of Afghanistan, in 1980, the U.S. abruptly toughened proposals it had made in the 1979 CoCom list review for tighter restrictions on the sale of computers to the Soviet bloc.

U.S. allies refused to go along with these proposals, with the result that the 1976 CoCom computer rules are still the ones in force, at least until CoCom completes its list review this summer.

Eight years is a long time in the fast-moving computer field.

Search begins for missing share owners

By Alan Pike

A SEARCH is on for the missing owners of 1,800 shares which would become very valuable with the public flotation of Reuters, the international news agency and financial information service.

The shares are in the Press Association (PA) the UK national news agency. PA has a 41 per cent stake in Reuters, which is likely to be floated later this year with a valuation of £1bn or more.

Since PA has never paid dividends, its share certificates have been of little value in the past. "But that has changed dramatically with the likely flotation of Reuters," Mr Jack Purdham, PA's financial controller said.

The 1,800 derelict shares make up about 2 per cent of PA's total shareholding. A meeting of the newspaper groups who hold the remainder of the agency's shares will be asked on Thursday to appoint a trustee to look after the 1,800 shares.

If an advertising campaign to locate the owners of the shares fails, the trustee will be entitled to vote on changes in the PA articles in preparation for the Reuters flotation. This approach should avoid the possibility of the Reuters sale being delayed because of the problem of the missing PA shareholders.

The Reuters board decided in favour of the agency flotation in December. Later this month the flotation proposals will be considered by the Reuters trustees, who are responsible for safeguarding the agency's editorial integrity.

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Options facing King Hussein

KING HUSSEIN OF JORDAN is again demonstrating this week a refreshingly flexible approach to the political problems of the Middle East and in so doing has underlined his long-term commitment to a negotiated settlement to the Arab-Israeli dispute.

By recalling the Jordanian Parliament after a gap of nine years he is both seeking to broaden the base of his domestic support and offering the prospect of an alternative approach to eventual negotiations with Israel on the future of the occupied West Bank.

In the short term, the domestic impact of recalling Parliament will be more strongly felt. Elections — a rare enough event in Arab political life — are scheduled to be held within two months to fill the East Bank vacancies in the Parliament.

After several years of relative plenty and consistently high growth rates, Jordan is feeling the impact of the general slowdown in the Middle East provoked by lower oil revenues. Fundamental reassessments also need to be made about the country's development and the drift of population to Amman, the capital.

Britain's money worries return

THE SUDDEN bounce upwards in all the broader monetary aggregates, which are now once again in the territory of their target range, has provoked a good deal of rather heated comment and a much cooler reaction in the markets.

The main immediate effect of the latest figures will be a sudden revival of the pulse-taking which used to be such a City routine when we lived from one month's money figures to the next. Credit managers for the banks will find themselves unwontedly popular lunch guests; nobody will want to be caught out by the January figures.

MORE than most politicians, President Reagan likes to look on the bright side. As 1983 closed, he commented in an interview on U.S.-Soviet relations that the world is safer and further removed from a possible war than it was several years ago.

Yet as 1984 gets under way, relations between the countries are at their lowest ebb in more than a decade: each is deploying or counter-deploying new missiles in Europe; and with the Russian walk-out from the Geneva and Vienna negotiations, the two superpowers have stopped, for the first time in 14 years, talking to each other about substantive arms control.

Both sides are saying, in different ways and for different reasons, that they find the other virtually impossible to talk to anyway. The Russians complain that the White House is too hawkish and U.S. officials complain there is no one left in the Kremlin except the military. With President Andropov just an unseen presence for the past five months it is very hard to envisage a summit meeting this year between the U.S. and Soviet leaders.

Mr Reagan plans a major speech very soon on U.S.-Soviet relations, according to White House officials. It will be designed to send Moscow a positive signal before Mr Andropov's meeting with Mr George Shultz, the U.S. Secretary of State and Mr Andrei Gromyko, the Soviet Foreign Minister. This will be the first meeting of the two since they traded insults last September over the Soviet destruction of the Korean airliner.

In substance, the Shultz-Gromyko meeting may not achieve much, in view of blunt statements by the Soviets that they will not allow Stockholm to be used as a back door return to Geneva and the arms negotiations which have been publicly abandoned. But Mr Reagan has two compelling reasons for pouring some balm on superpower relations at this point.

The first is that whatever Mr Reagan does and says now will set the tone for the 1984 election campaign — the expected announcement of his re-election bid is less than three weeks away and the primaries and caucuses start next month. Mr Reagan wants to avoid any resurrection of the label "war-monger" that threatened at one time to dog his 1980 campaign.

The second reason is that the President wants the diplomatic time-bomb set to go off later this month to do only limited damage. Shortly after the Stockholm meeting, the Arms Control and Disarmament Agency is due to send Congress a report on apparent Soviet failure to comply with key parts of earlier arms control agreements.

The latter allegation is based on a big new radar system which the Soviets appear to have built, not on the perimeter of the country and therefore plausibly allowable as early warning against incoming missiles, but in the heart of Siberia and therefore probably a guide to an expanded antiballistic missile system impermissible under the ABM treaty.

The President may find himself forced to respond to the domestic desire for contacts with America's principal adversary, Mr Andropov



Why Reagan is playing the Moscow overture

By David Buchan, recently in Washington

Second, the Administration believes it has a tenable and electorally defensible negotiating position, particularly in the Intermediate Nuclear Forces (INF) talks where the impasse is most acute. One senior official puts it: "The Soviets negotiated while they were deploying SS-20 missiles, and so will we negotiate while deploying Cruise and Pershing missiles. If the Soviets refuse to come back to the (INF) talks, the world should draw the appropriate conclusions."

Essentially, the Administration believes that the Soviet Union has stuck itself with a bad negotiating hand, and it should pay the price for storming out of the Geneva talks. Further concessions on the INF issue would reward the Soviets for petulant behaviour, the Administration argument goes. The Kremlinologists in the Administration believe that a negotiated settlement between the Soviet Union and the United States is the only way to end the arms race.

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and U.S. officials say Moscow has not even shown any sign it wants such a move. Last and not least in this election year, the Reagan Administration sees little electoral danger on the coming campaign trail from its policy towards the Soviet Union. The Reagan political tacticians see the President as vulnerable on the tone of his policy—that is why it is moderating—but not the substance.

The immediate "war issue" in this election does not concern the Soviet Union, but Lebanon and the fate of the U.S. Marines there; Lebanon and the risk of terrorism attendant on involvement in the Middle East is what is stirring Congress and Democratic presidential candidates and why barricades have been thrown up around Washington's official buildings.

However, the fact is that only those Democratic candidates with a very slim chance of winning their party's presidential nomination have bluntly attacked the Reagan policy towards the Soviet Union. Senator Alan Cranston, for instance, advocates a freeze on the U.S. nuclear arsenal, but hardly counts in the poll ratings. The other Democrats have the tricky job of appearing reasonable, not too soft towards Moscow.

So that is what dialectical materialism means. Sheffield's socialist city council is publishing 22,000 copies of a phrase book to help outsiders understand the local language. English, as it is spoken there, does sound different. One visitor is said to have thought she was being addressed in Chinese when she was asked: "Oowashiwi, washiwithe, or-washiwitersen?" ("Who was she with, was she with you, or was she alone?")

The council originally printed just 2,000 copies of the booklet — compiled by local dialect expert Derek Whomersley, who now lives in Devon. "But demand for the book has been fantastic. We have had letters from all over the world, says an official.

It is not only exiles, sentimental about the sound of phrases like "Nadenodagoooin?" ("Now then, are you going?") or "Othaoireight?" ("Are you all right?") who want to buy the book. Even the language department of the Sorbonne in Paris has ordered two copies.

report on Soviet arms control compliance. But Mr Mondale may not want in any case to stray far from the conservative foreign policy views of his AFL-CIO union backers. The only other Democrat so far providing Mr Mondale much competition is Senator John Glenn. With several MIG fighter "kills" to his credit in the Korean War, the former astronaut has the most leeway to attack Mr Reagan on his policy towards the Soviet Union without arousing popular suspicion of "softness."

But the President has already moved on to part of the ground occupied by defence-conscious Democrats like Senator Glenn, by incorporating the "build down" approach (scrapping two old warheads for each new one) into his Start negotiating position this year. Are all these, then, the ingredients on the American side for another worrying year of stalemate on arms negotiations?

The Administration believes not. By standing firm, it says, the Soviets can probably be brought back to the negotiating table. The Soviets may hate the U.S. President, they have said so many times in recent months—but they will deal with him if he have to. This was shown in the brief summer 1982 thaw in relations when Moscow agreed to buy increased quantities of U.S. grain over the next five years and some other bilateral negotiations were resumed, before the KAL airliner incident froze relations once again.

According to a Time Magazine poll, the number of Americans who feel that superpowers share an equal dread of nuclear war and therefore must negotiate has risen from 51 per cent, before the INF and Start collapse, to 64 per cent last month. The presidential candidates seem to sense this hunger. All of them advocate summitry with Soviet leaders, with Mr Mondale calling for regular annual summits. Mr Reagan himself says he is ready for a properly prepared summit. The irony—on which he cannot be faulted—at the moment he has no one to meet.

Mr Reagan may, in fact, find himself forced to respond to a very real hunger by many Americans for high-level contacts with their principal adversary. Fourteen years of armistice have accustomed most Americans to the psychological assurance of contact with their nuclear enemy, and the ending of those talks has created painful withdrawal symptoms. In the coming vacuum, senators of both parties have proposed setting up joint U.S.-Soviet "crisis control centres" to prevent something like the KAL incident being repeated on a nuclear scale.

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Men & Matters

Look right
Appearances count for a lot in politics — and as the Prime Minister's meeting with recalcitrant Tory council leaders proved, national politicians can put a much better gloss on things than the local press.

Family fortunes
While it looks—barring any anti-trust problems—as if Texaco, the U.S. oil giant, has won the \$9.5bn fight for Getty Oil, lawyers are saying that the battle between the heirs to one of the biggest family fortunes in America, some \$4bn, is only just beginning.

Pot luck
"A feeling of well-being, exaltation, excitement and inner joyousness" is how the Merck manual of diagnosis and therapy describes the effects of taking THC, the active ingredient of marijuana.

What all serious investors think about every week...

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Table with 3 columns: Share, % increase on recommended price, % change in FT All Share Index. Rows include Atlantic Resources, Micro Focus, New & Spencer Higgs, Speer & Jackson Ltd.

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UK PACKAGE TOUR INDUSTRY

Prices: the greatest gamble yet

By Arthur Sandles

BRITAIN'S PACKAGE tour operators are looking at their ferret-eyes...

Meanwhile, enter stage left, another element in the drama. The pound has been looking distinctly wobbly against the dollar...

For the moment, however, it is cut prices which are capturing the headlines...

THE TOUR TOP TEN

Table with 2 columns: Company Name and 1983 Summer Increased Capacity. Includes Thomson, British Airways, Martin Roeks, Intasun, Horizon, Rank (OSL Wings), Cosmos, SAGA, Ripe Sky, Global, Thomas Cook.

These are the Civil Aviation Authority's figures for licensed tour operators...



From nowhere to No 2 in five years... acting as steward on Intasun's first Boeing is its chairman, Harry Goodman

off its summer 1983 tariffs. This was in response to the rapid growth of Intasun...

Thomson and Horizon (the No. 3 in passenger carrying terms) were by tradition first onto the shelves...

In this selling season Thomson and Intasun have played a cat and mouse game...

Knowing that Thomson and Horizon had threatened to match any Intasun cuts...

campaigns. In practice, both Horizon and Thomson re-launched anyway...

A third party computer check on Thomson and Horizon prices suggests that Thomson has cut tariffs by an average 6.12 per cent...

The other companies have followed these cuts with reluctance. Mr Roger Corkhill, Global's managing director, says: "It is a pity Thomson joined Intasun to provoke this price war..."

Much is being made of the impact on smaller tour operators. This aspect of the battle is exercising the minds both of the licensing body...

working capital. "We want to see evidence that they could ride out a bad year," says the CAA.

A bad year for many companies could be one in which margins have been trimmed in order to match the big boys...

But if that side of the formula is coming out right, in that the major tour operators at least should be able to make up their turnover losses through price cuts with increased custom...

Almost without exception, British big tour operators have guaranteed their prices. In other words, as the brochures say, "the price you see is the price you pay, no ffs, no butts, no surcharges."

Readers of such promises might overlook the exception which covers "governmental action," such as sudden changes in VAT rates abroad...

William Morris, who was the founder of the Society for the Protection of Ancient Buildings in the 19th century...

Mr Peter Drew, chief executive of the Rank Organisation's travel side, which includes the upmarket operator Wings and the villa company OSL...

"The foreign currency content of the average package is as much as £150-£170," says Mr Drew. "To buy that amount of currency forward for a whole programme needs financial muscle..."

Since the CAA is also seeking security, in the form of liquid guarantees against the possibility of collapse, the strain is obvious.

The best news for almost everyone is the business, it seems, would be for things to continue as they are at the moment. A stable fuel price, a strong, but now over-strengthened dollar and continued weakness in the sun-belt currencies...

Britain's old buildings

Conservation has gone far too far

By Michael Manser

CONSERVATION is a comparatively new idea and those who support conservation and are active in it sometimes have judgement which is too subjective to be sound.

William Morris, who was the founder of the Society for the Protection of Ancient Buildings in the 19th century, had a view of ancient buildings which was extremely uncertain by our standards...

William Morris was a sensitive and creative man and highly respected in his time. During a visit to Paris, he spent most of his days in the Eiffel Tower reading and writing...

Over the passage of time the Eiffel Tower has become a popular symbol of Paris. There would be a great outcry from conservation societies if its destruction were proposed today...

Conservation has gone far too far. Instead of being a recognition of outstanding architectural or historical quality, listing has become an accolade for survival.

It has been the normal historical pattern for the bulk of buildings to be replaced as they become old and obsolete. British Rail has just spent over £6m on three or four listed great train sheds...

There always has to be change and development. It is inevitable and desirable in a healthy society.

Another much debated issue in the problem of inserting new buildings into old settings is that of tower blocks and tall buildings. Skyscrapers are in fact the most significant contribution from the 20th Century to architecture...

It would be salutary if the Electricity Board were to convey to the chairman of the most vociferous of its preservation groups the freehold of Battersea Power Station—it costs over a million pounds a year to keep it empty and safe.

The Boroughs of Westminster and Kensington and Chelsea are London's skyscrapers should all have been twice as tall

almost continuous conservation areas. Why? Much of the 19th-century area is undistinguished and shoddily built. The Department of the Environment wisely turned down an application to list 80 per cent of Kensington and Chelsea...

There is something terribly sick in the idea of preserving facades. It is an appalling thing to do to a building and create a ghoulish effect at night, because the raddled old mask is revealed as a glittering modern building...

The Enclosure Act of the 18th century dramatically altered the face of the countryside. This is now regarded as the traditional countryside and there are groups dedicated to preserve it against the new prairie-style agriculture...

Letters to the Editor

Government launch aid for the A320 Airbus

From Mr J. Wilkinson, MP. Sir, — May I add my voice to appeals that have already been made by such authoritative bodies as the Society of British Aerospace Companies and the Air League to the Government to provide launch aid recoverable on sales for the A320 Airbus project?

Traffic figures now indicate clearly that the recession in civil air transport is ending and there is little doubt that airlines will be seeking to replace ageing fleets...

Increasingly airlines will stipulate an entirely new air liner rather than a derivative of an existing type to meet their requirements in the 150-seater category...

Capital outflows from the UK. From Mr F. Wright. Sir, — From his article (January 3) it would seem that the recent massive capital outflows from the UK do not perturb Walter Ertis in the slightest. Indeed, he looks forward to the promise of increased exportable surplus...

Between 1979-83 the UK non-bank private sector invested just over £26bn overseas, £21.6bn of which was "direct investment and £4.4bn portfolio investment. This compares with an outflow of £11.7bn between 1974-78 of which £11.4bn was direct investment...

The real irony, however, is that these rates of return are below those (calculated on the same basis) being garnered by foreign capital in this country: between 1979-82 the average return on foreign direct investment in the UK (again including oil companies) was 8.8 per cent per annum, and 18.6 per cent on foreign portfolio investment!

So, even apart from any reflections about how the domestic availability of even some of this capital might have affected the monetary scene and interest rates, the large-scale export of capital engendered by the abolition of exchange controls is in no sense in the best interests of the majority of the British people.

Regional policy

From Mr J. Egerton. Sir, — The prospect that parts of the West Midlands may be granted assisted area status as reported by John Lloyd (January 6) raises the issue of whether the present instruments of regional policy can be applied successfully in concentrated urban areas.

The economic history of Liverpool is less than encouraging. As the largest English city to receive regional aid, it provides evidence which is surely relevant before final decisions are taken on extending the system to cover Birmingham.

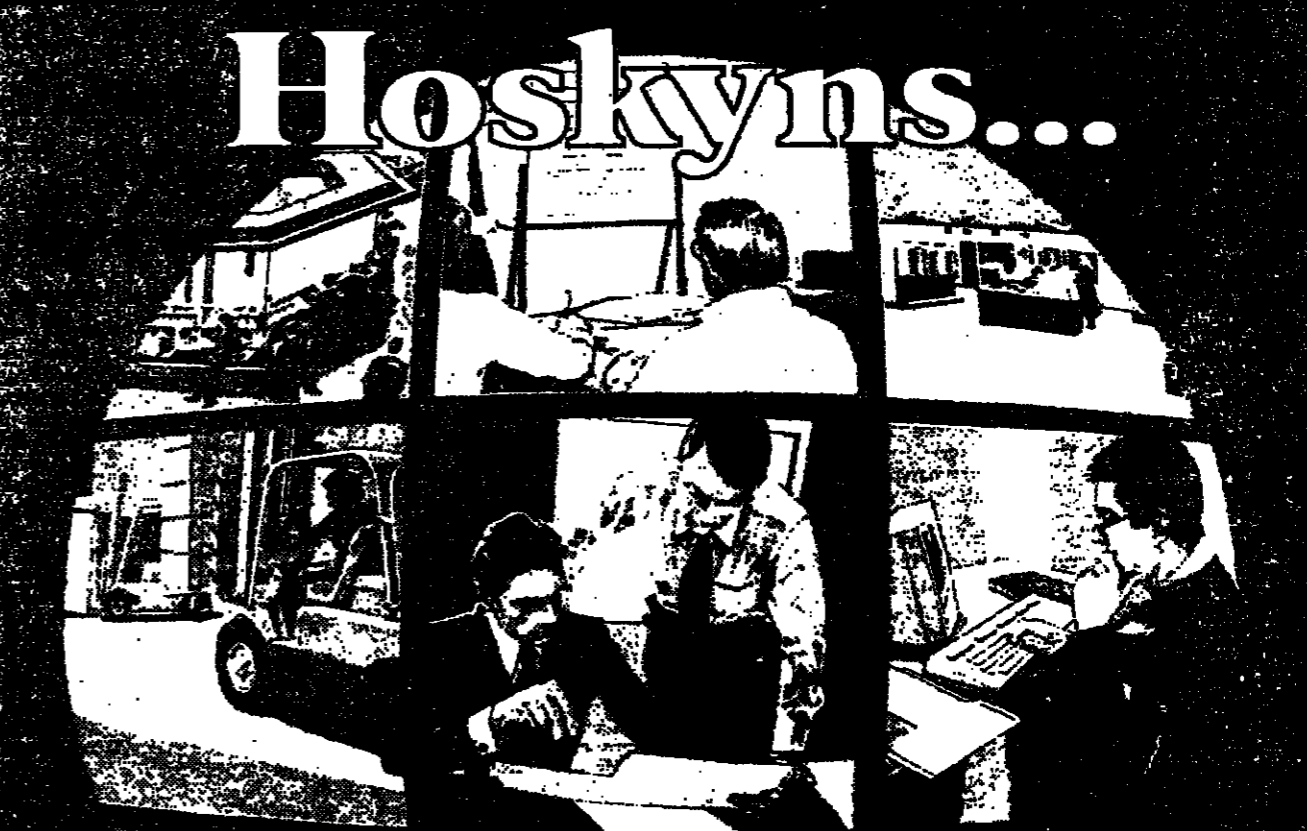
It is, of course, arguable that things would be even worse but for regional aid. On the other hand, it is equally arguable whether the indirect impact of regional policy on the city's labour market and industrial relations might not be causally related to the problems of the city.

It is perhaps significant that there is a divergence between the views of the West Midlands Chambers of Commerce and the West Midlands CBI on the merits of extending regional policy to their area. While head offices of multi-plant firms have a significant influence on policy-making, they would have less influence over an organisation containing in its direct membership a majority of the industrial companies in the West Midlands.

An alternative to extending regional policy to cover the West Midlands would be to expand the urban programme in that area. Not only would this allow greater flexibility in developing schemes to tackle specific problems, it would also build on the already considerable work being undertaken already.

Mr White also states that Derbyshire is short of teachers. I am sure he is aware that the pupil:teacher ratio is better now than it ever has been — and that includes during the "caring" Labour administration of 1974-78 which he no doubt avidly supported.

Joseph R. S. Egerton. Oxford Centre for Management Studies, Kennington, Oxford.



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1984-1984 hoskyns. The author is president of the Royal Institute of Architects. The opinions expressed in this article are his personal views.

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FINANCIAL TIMES

Wednesday January 11 1984

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LITTLE REDUCTION IN BUDGET DEFICIT

Swedes plan growth-led recovery

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

THE RECOVERY in the Swedish economy is set to gather pace this year, helped by budget proposals published yesterday...

has only made modest moves to attack the swollen central government budget deficit.

As a result of yesterday's proposals, the central government budget deficit will be reduced to Skr 80.8bn (\$9.8bn) in 1984-85 compared with an actual deficit of Skr 88.6bn in 1982-83...

As a share of GDP, the deficit will therefore be cut from 10 to 8 per cent in calendar 1984...

The picture is considerably better than that presented in last year's long-term budget projections...

One of the country's leading economic institutes recently warned of "catastrophic consequences" if budget deficits were not drastically reduced...

for example, and some state agencies are being taken out of the budget to finance themselves from the capital markets...

The underlying deficit for 1984-85 will remain about Skr 92.1bn, little nominal change from the underlying deficits of Skr 92.6bn in the current fiscal year...

Sweden is still having to cope with the mountain of debt run up by the state in the second half of the 1970s...

One of the country's leading economic institutes recently warned of "catastrophic consequences" if budget deficits were not drastically reduced...

has also called for tougher cuts in public expenditure.

The Government is, however, anxious not to take harsh deflationary measures when the economy is still recovering from several years of recession...

The Government's economic strategy is still endangered by the high wage demands from leading Swedish trade unions...

Equally, it has still to find a solution for its troubled defence budget.

Moscow proposes chemical war ban

By Anthony Robinson in London

THE Soviet Union yesterday presented Nato ambassadors in Moscow with a proposal for banning chemical weapons in Europe...

The offer was presented as a "parallel" step to the long-running talks on banning chemical weapons...

The new proposal was presented to diplomats as a Warsaw Pact rather than a purely Soviet initiative...

Western diplomats interpreted that as an offer to expand the field of arms control...

Reduction of chemical weapons in Europe would undoubtedly strengthen European security...

The reference to "mutual trust" and "improvement of the political atmosphere" appears to echo the subject of the forthcoming Stockholm conference...

Foreign ministers from both Nato and Warsaw Pact countries are expected to attend the opening week of the Stockholm conference...

European television groups to join Eurikon cable network

BY RAYMOND SNODDY IN LONDON

SEVERAL LEADING European broadcasting organisations are considering taking part in a new Europe-wide cable television service...

The Eurikon service, which might involve broadcasting organisations from up to 10 of the European Broadcasting Union (EBU) countries...

It will be delivered by the low-power ECS satellite to the head ends of cable networks all over Western Europe...

Eurikon, which will have a public-service broadcasting flavour, will be run from the studios of NOS in the Netherlands...

There will be an hour of news and current affairs, with a European "hour of music" having arrived for many companies...

The rest of the programme time will feature the best of the output of the companies involved.

In addition to NOS, the companies most likely to take part are RTE of Ireland, RTVE of Spain, Switzerland's SSR and ERF of Greece.

Several independent British television companies and VLE of Finland, JRT of Yugoslavia and BRT of Belgium are also interested.

The start-up and running costs for the first three years are expected to be about \$18m.

greatly with the other international service already broadcasting to cable systems in Europe...

Mr Neville Clark, who has been seconded from Britain's Independent Broadcasting Authority...

The signals, which will be scrambled, will be available to cable system operators for an operating charge of less than 70 US cents per hour.

Eurikon might be the precursor of other forms of pan-European programming.

East German measures stress profit and output

BY LESLIE COLLITT IN BERLIN

EAST GERMANY has introduced a series of economic measures designed to save labour, increase agricultural output and improve industrial efficiency.

The country's cautious leadership is careful not to call the measures a reform, as it does not wish to imply that the old system was faulty.

Starting this month, East German companies must pay the state a 70 per cent tax on wages, which is designed to make companies release excess workers to sectors where they are most needed.

Direct subsidies to East German collective farms have been dropped and they are to pay the normal industrial prices for energy and other input factors.

Part-time farmers producing on private plots will also receive higher prices. They deliver up to 40 per cent of the country's eggs...

The main indicators to be used by industry are no longer gross output but instead net production, profit, production for consumption and exports.

East German exports are important in its clearing system trade with West Germany, where it is estimated to have bought DM 500m worth of West German goods...

The pre-eminence of profits and net production marks a return to the principles of the new economic system launched 20 years ago.

Jordanian Cabinet announced

By Ramil G. Khouri in Amman

KING HUSSEIN of Jordan yesterday appointed a new Government headed by former Interior Minister and intelligence chief Mr Ahmad Obaidat.

The 20-member Government, taking over from the former Cabinet of Mr Mudar Badran, includes 12 East Bank Jordanians and eight Palestinians.

Prime Minister Obaidat retains the defence portfolio as has been the custom in Jordan since 1967, when the country was placed under martial law following the Israeli occupation of the West Bank.

In his letter of appointment to the new Prime Minister King Hussein said Jordan would continue its dialogue with the PLO, which he called the free, sole legitimate representative of the Palestinian people.

The King repeated that Jordan remained fully committed to all Arab agreements and decisions which refer to Jordan's commitment to the 1974 Arab summit resolution recognising the PLO as the sole legitimate representative of the Palestinians.

Both the King's and Mr Obaidat's references to the PLO indicate again that reconvening the Jordanian parliament earlier this week is intended purely as an internal move...

King Hussein of Jordan went into hospital on Monday with a bleeding ulcer but is recovering and in good condition, officials said yesterday.

General Motors embarks on radical shake-up

By Terry Dodsworth in New York

GENERAL MOTORS, the world's largest motor group, yesterday embarked on its most radical internal reorganisation since its present five-marque structure was established in the 1930s.

The change appears to have been designed to respond in part to the increasing challenge that the company faces from Japanese imports in the small car market...

Under the new structure, the company will establish one division to manufacture small cars, and another to take charge of the large car range.

The Fisher body company, which produces the company's body stampings, will be integrated into the two new manufacturing entities.

In the car sector, however, the company faces a different problem. It generates healthy profits on its large cars, but has virtually admitted that it would be unable to make money on a new small car investment.

Nigerian exchange controls

By Tony Hawkins in Lagos

THE NIGERIAN military government yesterday announced stringent new measures to curtail the outflow of foreign exchange in its first big economic policy move since the December 31 coup.

The measures include drastic reductions in foreign exchange allowances for business and holiday travel abroad, cuts in remittances for Nigerians studying abroad...

The new regime has also confirmed that it would go ahead with plans to reform the foreign-exchange allocation system by transferring responsibility from the Central Bank of Nigeria to the commercial and merchant banks.

Bankers were given details of these proposals yesterday at a special meeting convened by the Central Bank of Nigeria.

The existing "Form M" import allocation system is cumbersome and inefficient and has been the target of strong criticism by businessmen.

Imports will be classified into seven categories ranging from top-priority items, such as essential foodstuffs, and medical goods to non-essential items.

Nigeria seeks delay in IMF talks, Page 6

THE LEX COLUMN No headroom for the aggregates

Even a mid-afternoon boost from Wall Street failed to deflect the interest of the London equity market yesterday from a gloomy set of money supply figures and an erratic pound.

The year's early euphoria may have given way to a studied analysis of interest-rate prospects but just as likely, the institutions were simply saving their pennies for today's final BP call.

The sharp deterioration in expectations which set in last Friday lunched time was duly satisfied by the December money supply figures.

These showed the monetary aggregates bursting through the top of their current target range, making it increasingly hard to see how the Treasury can manage to endorse a lower growth ceiling in this spring's budget.

An apparent expansion of overall bank lending in the £14bn region may have something to do with the seasonal adjustments; seasonal correction is bound to take on a degree of festive imprecision at this time of year.

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British Telecom

British Telecom is by far the most ambitious privatisation yet and the Government has understandably taken its time in selecting a team of auctioneers to match the sale of the century tag.

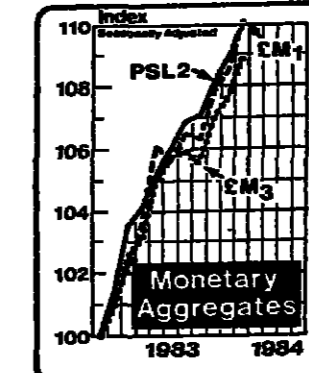
Perhaps monetary targeting is due for some political de-emphasis, but the figures point up the Government's need to keep tight on funding.

Hoare Govett emerged yesterday as the lead broker to the Government with De Zoeta & Bevan and Scrimgeour Kemp-Gee in support.

The line-up emphasises the crucial importance for a broker of research expertise in the new issue market.

Hoare Govett can justifiably claim to offer skills in distribution and corporate finance, as well as research, but it is fair to assume that Hoare's supporting partners earned their places principally on the basis of their research capability.

Brokers such as Hogg Robinson, whose Lloyd's underwriting interest can contribute between 15 and 25 per cent of the group's total prospectus in any financial year, face an extensive period of trial and error in their attempts to divest.



range - as 10 per cent yields on short-dated stocks and persistent money market shortages both hint. It looks as if demand, interest rates, or the targets, may before long have to give.

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World Weather

Table with columns for location, temperature (C and F), and weather conditions. Locations include Agaña, Aqaba, Algiers, Amman, Ankara, Athens, Bahrain, Beirut, Baku, Bangkok, Barbados, Brasilia, Buenos Aires, Cairo, Cardiff, Chennai, Colombo, Copenhagen, Dallas, Damascus, Delhi, Dhaka, Doha, Dublin, Geneva, Giza, Harare, Havana, Helsinki, Hong Kong, Houston, Islamabad, Jakarta, Jerusalem, Johannesburg, Kuala Lumpur, London, Lyons, Madrid, Manila, Mexico City, Moscow, Mumbai, Nagasaki, Nicosia, Omsk, Ottawa, Paris, Perth, Rome, Seoul, Singapore, Stockholm, Taipei, Tehran, Tokyo, Toronto, Warsaw, Wellington, Wichita, Yerevan, Zanzibar.

Dollar slips from peaks

Continued from Page 1

The Bundesbank, which on Monday sold upwards of \$350m to slow the dollar's rise, made only modest sales of the U.S. currency to speed its fall yesterday.

Some bankers said that, apart from the \$42m West German central bank sold at the Frankfurt fixing, there may have been limited intervention early in the day, but generally it stood aside.

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Texaco plans \$4.75bn loan for Getty purchase

BY WILLIAM HALL IN NEW YORK

TEXACO, the third largest U.S. oil company, is planning to raise more than \$4.75bn through an eight-year revolving credit term loan facility to help finance its planned \$9.9bn purchase of Getty Oil.

Air Florida reaches debt swap agreement

By Terry Dodsforth in New York

AIR FLORIDA, the troubled U.S. airline, has reached a debt swap agreement with Interfirst Bank of Dallas which is expected to improve its earnings by almost \$1m a quarter from the elimination of interest charges.

Amfas cuts staff by a third

BY WALTER ELLIS IN AMSTERDAM

AMFAS, the troubled Dutch insurance group which is currently discussing takeover by Nationale Nederlanden, is to pay off 950 of its 3,300 staff - nearly one third of its total workforce.

Nationale Nederlanden, which already controls 40 per cent of Amfas's shares, has prepared a public offer for the rest in the shape of half of one of its own shares plus F170 for each Amfas certificate.

Hurwitz in new share deal

By Our New York Staff

MR CHARLES HURWITZ, the Houston investor, intends to build up a stake of over 15 per cent in Castle and Cooke, the food products company which has launched a leveraged buyout bid for Pepper, the soft drinks group.

Rodime wins \$50m TeleVideo contract

BY GUY DE JONQUIERES IN LONDON

RODIME, the fast-growing Scottish manufacturer of computer disk drives, has won a contract worth up to \$50m to supply products to TeleVideo Systems, the leading independent manufacturer of computer terminals in the U.S.

Conti-Gummi forecast

By Jonathan Carr in Frankfurt

CONTINENTAL Gummi-Werke, West Germany's leading tyre maker, expects to boost profits and sales again this year, allowing payment of a dividend for the second year running.

Closures hit Inland Steel results

By Our New York Staff

INLAND STEEL, the fifth largest U.S. steel company, is expected to declare net losses of between \$130m and \$140m for its 1983 fiscal year, after taking a fourth quarter extraordinary charge of about \$60m.

Record turnover levels for options exchange

BY WALTER ELLIS IN AMSTERDAM

THE EUROPEAN Options Exchange, now in its sixth year of operation, expects a profit of some F1.45m (\$1.1m) for 1983 - a 300 per cent improvement on the previous year.

Kaufhof improves

By Jonathan Carr

KAUFHOF, one of West Germany's leading department store groups, achieved a "marked improvement" in profits in 1983, and seems set at least to maintain its 13 per cent dividend.

Sea Malta steers a profitable course

BY GODFREY GRIMA IN VALETTA

SEA MALTA appears set fair for a prolonged period of relative prosperity as it celebrates its tenth anniversary. Admittedly profits for the government-owned shipping group have been modest, but the company's performance has been impressive.

Turnaround for Mediterranean Shipping Group

SEA MALTA appears set fair for a prolonged period of relative prosperity as it celebrates its tenth anniversary. Admittedly profits for the government-owned shipping group have been modest, but the company's performance has been impressive.

Sweden names PKbanken chief Overseas closures for Harris

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

THE SWEDISH Government yesterday appointed Mr Karl Erik Persson, formerly head of the Swedish co-operative movement, as the new chairman of PKbanken, the state-owned commercial bank, in a move aimed at restoring order to the bank's leadership.

Overseas closures for Harris

By William Hall in New York

HARRIS BANKCORP, the third largest bank in Chicago, is to close branches in London and Singapore - its two main overseas banking operations - and is centralising its international trading activities at its Chicago headquarters.

IBM steps up mainframe pressure

BY OUR FINANCIAL STAFF

INTERNATIONAL Business Machines, the world's largest computer maker, increased the pressure on its mainframe competitors by introducing new models of its System 38 and System 39 computers and cutting prices by up to \$32,500.

IBM has cut the price of its System 38 model 8 by as much as \$32,500, while reductions on the model 4 are up to \$17,500.

European Economic Community ECU 75,000,000 comprising ECU 50,000,000 11 per cent 1983-1993 Bonds ("Tranche A") and ECU 25,000,000 6 per cent 1983-1993 Bonds ("Tranche B"). Includes list of participating banks and countries.

INTL. COMPANIES & FINANCE

Kenneth Gooding looks at Sao Paulo as a low cost production centre
Ford matches Brazil against Japan



Mr Bob Lutz, responsible for Ford activities outside North America

BRAZIL HAS the potential to match Japan as a low-cost source of high-quality cars, says Mr Bob Lutz, executive vice-president, Ford International Automotive Operations and responsible for all the Ford activities outside North America.

To back his point, Ford is tomorrow to launch Brazilian-built versions of its Escort car in three European markets—Norway, Sweden and Finland—with a launch in Iceland to follow next month or in March.

The Brazilian cars will go on sale alongside European versions of the Escort, but will have retail prices 6 per cent to 7 per cent below those for the European cars. Visually there is little difference between the two versions, but the new imports have Brazilian-designed engines of 1,340 ccs or 1,550 ccs. They will, however, incorporate Ford's five-speed transmission, which is made in Bordeaux, France.

Ford sees a need for the Brazilian cars in order to price some Escort models against the Japanese in the Scandinavian markets. In Scandinavia the Japanese do not face the 11 per cent tariff imposed by the European Economic Community.

The Japanese have 36 per cent of the Norwegian car market, where Ford is market leader in company terms, with 15 per cent. In Finland, the Japanese have nearly 40 per cent, but in Sweden, which has its own domestic manufacturers, their share is only around 15 per cent.

Ford has imported 3,000 Brazilian Escorts for the launch and will gear future imports to European events.

The group has a clear interest in Brazil fulfilling its potential as a car-producer. It has in the past few years clawed its way back to profitability in many Asia-Pacific and South American markets by switching the sourcing of its cars from Western industrialised countries, particularly the UK, to Japan.

Ford owns, however, only 25 per cent of Toyo Kogyo, the Japanese supplier of cars for its network in Asia-Pacific, but has almost 100 per cent of Ford do Brazil.

Mr Lutz says: "We are continuing to develop the relationship with Toyo Kogyo. But we are also devoting a lot of attention to Brazil."

Brazil has a large domestic car market and developed industrial infrastructure. Wage rates in the Sao Paulo area, the major vehicle-producing region, are about \$2 an hour. Most of the labour force is well educated and trained, and introduce Japanese methods of employee training and employee involvement to get first-class quality," says Mr Lutz.

Until recently, the Brazilian component suppliers had been "a problem because some of the big suppliers have had a quasi-monopolistic position, and, because imports of parts are prohibited, they have been able to charge more or less what they wanted."

"We've made very good progress in convincing them that this can be so. My big hope is that by doing the right things in Brazil we can make that country cost competitive with the Japanese in the production of automobiles."

One element in Ford's global strategy is to be represented in every world car market—as long as it can make a return on investment. But, according to Mr Lutz: "That is not to say that if the bottom line is not there we pull up stakes and get out."

"The point came, however, when we had to identify a lowest-cost source." In Asia Pacific "we have turned round from being a perennial loss-making operation" supplied out of Europe, to "a very healthy profit-making operation supplied out of Japan. And that turnaround took place even in countries where we once had a great deal of difficulty making any money—like New Zealand, Taiwan and Malaysia."

In 1982 the Toyo Kogyo-supplied products helped Ford take market leadership over its arch-rival General Motors in Australia for the first time in more than 30 years—and Ford made profits while GM piled up losses there.

In all, Ford earned \$813m outside North America in 1982, a \$222m improvement on 1981. Ford as a whole lost \$658m in that year, compared with \$1.06bn.

The Ford business has helped push Toyo Kogyo, which sells its own cars under the Mazda badge, into ninth place in the world's vehicle production league with an output in 1982 of 1.2m, only just behind Fiat's 1.3m. In 1983 TK's production rose to 1.54m.

Not too many years ago, Ford was following regional policy with North America, South America and Europe each doing its own thing. That has changed, and now the group has a global strategy which links them all and includes TK.

Mr Lutz argues: "There has to be a global strategy because it is getting so incredibly expensive to create new car models. So you either have to have a car in order to generate the necessary financing for its replacement or you have to extend the life of each model, or you have to start trimming your product lines."

"None of these are satisfactory alternatives. During the next eight to 10 years, says Mr Lutz, "we will try to get as many mechanical components as possible to be interchangeable between cars we make around the world."

"We now routinely ask ourselves when designing new engines and transmissions 'will it fit in our cars of similar size in all parts of the world?' And we do those packaging studies even if there is no immediate apparent need to use that unit around the world."

Mr Lutz also suggests: "There is nothing inherent about Ford of Europe designing a transmission for North America or North America designing an engine for Ford of Europe. As we reduce the number of people working in the product development area we have to take advantage of pockets of slack as they occur—something we did not do in the past."

Eventually Ford will attempt

to head back to a "world car" strategy as embodied in the Escort, which is produced in Europe, North and South America and South Africa and has a comparable model in Toyo Kogyo's line-up, called the Laser. However, a "world car" can push up costs if there is no need to replace models in both North America and Europe at the same time.

This problem is exacerbated if the group wants to build the world car in Latin America or Asia-Pacific markets, because this could involve cutting short the use of partly-amortised equipment to get into step with Europe and the U.S.

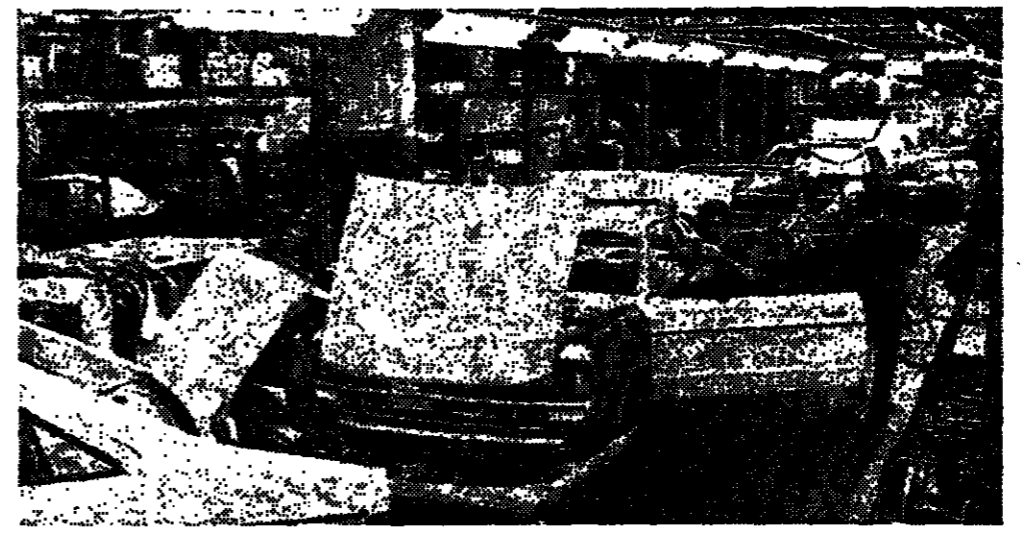
In places like Mexico, Venezuela, Argentina and Brazil or South Africa, where you have local content regulations and relatively high investment per unit and relatively high piece cost per unit, you simply can't cycle the products as quickly as in Europe and the U.S."

However, Ford forward product cycles are co-ordinated, and the probability is that in future only one of the main Ford regions—North America, Latin America, Asia Pacific or Europe—will develop a new car, instead of there being four parallel development programmes.

There are difficulties associated with this approach, not the least of which are the vagaries of international currencies. Mr Lutz quotes as an example Ford of Europe's car engine plant at Bridgend, Wales. "That went from being a very good decision at three marks to the pound to being a disastrous decision at 4.23 marks to the pound and back to being a good decision at 3.5 marks to the pound."

There is the growing tendency for countries to insist that any vehicle producer who wants to import components or cars must balance those imports with exports of at least equal value—and in some cases three times the dollar value.

"So it may well be that you decide to put your new engine plant into Mexico to protect the import and sale of profitable U.S. cars in Mexico even if each one of the Mexican engines will be slightly more expensive than if Toyo Kogyo had built it in Japan."



Ford cars being made in Sao Paulo

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U.S. \$120,000,000

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AGENTS

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The Bank of Nova Scotia

December 9, 1983

Gold mining companies managed by

Golden Dumps
 (PROPRIETARY) LIMITED

Reports of the directors for the quarter ended 31 December 1983

CONSOLIDATED MODDERFONTEIN MINES LIMITED

Incorporated in the Republic of South Africa
 Issued share capital: R1 072 000
 Divided into 21 440 000 ordinary shares of 5 cents each

OPERATING RESULTS	Quarter ended		Six months to 31.12.1983
	31.12.1983	30.09.1983	
Underground			
Ore milled - tons	74 249	66 342	140 591
Gold recovered - kilograms	380.2	278.4	658.6
Yield - grams per ton milled	5.12	4.20	4.69
Revenue - per ton milled	R74.70	R61.20	R68.33
Working cost - per ton milled	R47.36	R50.00	R48.66
Working profit - per ton milled	R27.34	R11.20	R19.67
Gold price received - per ounce	\$357	\$410	\$389
Working cost - per kilogram	R9 268	R11 915	R10 387
Surface material			
Sand treated - tons	3 588	2 648	6 236
Gold recovered - kilograms	5.1	4.4	10.5
Yield - grams per ton milled	1.71	1.64	1.68
FINANCIAL RESULTS (R000)			
Revenue from gold and silver	5 547	4 050	9 607
Working costs	3 524	3 317	6 841
Working profit	2 023	743	2 766
Surface material profit	2	25	27
Sundry revenue	137	128	265
Operating profit	2 162	896	3 058
Net interest received	105	48	153
Net profit	2 267	944	3 211
Capital expenditure	608	519	1 127
Available profit	1 659	425	2 084

SOUTH ROODEPOORT MAIN REEF AREAS LIMITED

Incorporated in the Republic of South Africa
 Issued share capital: R5 000 000
 Divided into 1 522 715 ordinary shares of 36 cents each
 8 438 165 10% automatically convertible participating cumulative preference shares of 56 cents each

OPERATING RESULTS	Quarter ended		Six months to 31.12.1983
	31.12.1983	30.09.1983	
Underground			
Ore milled - tons	49 228	46 293	95 511
Gold recovered - kilograms	221.2	164.5	385.7
Yield - grams per ton milled	4.49	3.56	4.04
Revenue - per ton milled	R85.31	R54.08	R69.67
Working cost - per ton milled	R56.33	R60.30	R58.26
Working profit/loss - per ton milled	R28.98	(R6.22)	R11.41
Revenue received - per kilogram	R14 534	R15 182	R14 810
Working cost - per kilogram	R12 536	R16 931	R14 411
Working profit - per ounce	\$333	\$476	\$384
FINANCIAL RESULTS (R000)			
Revenue from gold and silver	3 215	2 503	5 718
Working costs	2 773	2 791	5 564
Working profit/loss	442	(288)	154
Sundry revenue	81	95	176
Dividends received	—	—	57
Operating profit/loss	523	(193)	330
Net interest received	4	93	97
Net profit/loss	527	(100)	427
Capital expenditure	501	646	1 147
Available profit/loss	26	(729)	(720)
DEVELOPMENT			
Ventersdorp Contact Reef			
Advanced - metres	1 044	886	1 930
Sampled - metres	120	116	236
Payable - metres	4	54	58
Channel width - centimetres	100	79	80
Average value - grams per ton	27.3	19.2	19.3
—centimetre grams per ton	2 730	1 517	1 598
Kimberley Reef			
Advanced - metres	590	846	1 436
Sampled - metres	182	38	220
Payable - metres	164	38	192
Channel width - centimetres	182	214	197
Average value - centimetre grams per ton	8.2	3.9	7.7

DEVELOPMENT
 North-East Prospect Shaft - Black Reef
 Advanced - metres 665 597 1 263
 Sampled - metres 292 320 612
 Payable - metres 82 82 164
 Channel width - centimetres 18 16 17
 Average value - grams per ton 237.3 175.9 208
 —centimetre grams per ton 4 272 2 815 2 543

No. 14 Shaft - Kimberley Reef
 Advanced - metres 1 428 1 447 2 895
 Sampled - metres 442 522 964
 Payable - metres 72 48 120
 Channel width - centimetres 72 108 86
 Average value - grams per ton 12.2 6.4 9.4
 —centimetre grams per ton 881 684 808

MINING OPERATIONS
 Further improvements in production at the North-East Prospect Shaft and No. 14 Shaft resulted in a significant increase in gold recovered.
 Prospect development results at the North-East Prospect Shaft continue to be encouraging.

CAPITAL EXPENDITURE
 The unexpended balance of expenditure authorised by the Board at 31 December 1983 was R2 594 000.

T. L. GIBBS
 L. C. POURLOUIS Directors

11 January 1984

DEVELOPMENT
 Ventersdorp Contact Reef
 Advanced - metres 1 044 886 1 930
 Sampled - metres 120 116 236
 Payable - metres 4 54 58
 Channel width - centimetres 100 79 80
 Average value - grams per ton 27.3 19.2 19.3
 —centimetre grams per ton 2 730 1 517 1 598

Kimberley Reef
 Advanced - metres 590 846 1 436
 Sampled - metres 182 38 220
 Payable - metres 164 38 192
 Channel width - centimetres 182 214 197
 Average value - centimetre grams per ton 8.2 3.9 7.7

MINING OPERATIONS
 There has been a substantial increase in available Kimberley Reef ore reserves. As a result it was possible to mine at a higher grade.

CAPITAL EXPENDITURE
 The unexpended balance of capital expenditure authorised by the Board at 31 December 1983 was R577 000, to be expended mainly on development.

H. B. MILLER
 L. C. POURLOUIS Directors

11 January 1984

James Hardie Industries Limited

	Six months to 30 September 1983	Change from Six months to 30 September 1982	Change from Six months to 31 March 1983
Sales	\$A534.1 million	+ 5.0%	+ 5.5%
Profit before tax	\$A 30.3 million	- 7.6%	+21.6%
Profit after tax and minorities	\$A 16.3 million	-10.3%	+16.6%

The James Hardie group—one of Australia's largest manufacturing enterprises—

- saw the start of a significant improvement in Australian economic conditions in the second quarter.
- has forecast a strong second half performance and profit well up for the year.
- maintained its interim dividend at 11 cents per share.
- is raising \$A85 million with a 1-for-3 rights issue of \$2.50 per share (an effective bonus of 9%) due at end December 1983.
- had a market capitalisation as at 13 December 1983 of \$A411 million (including \$A50 million of convertible notes, but excluding the new rights shares).

For further information on the group, please write to the Company Secretary at James Hardie Industries Limited, 65 York Street, Sydney 2000, Australia.

U.S.\$50,000,000

Morgan Grenfell Investments N.V.
 (Incorporated in The Netherlands with limited liability)

Floating Rate Notes Due 1994

Payment of principal and interest unconditionally guaranteed by

Morgan Grenfell Holdings Limited
 (Incorporated in England with limited liability)

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from 11th January, 1984 to 11th July, 1984 the rate of interest will be 10 7/8% per annum.

The interest payable on the relevant Interest Payment Date, 11th July, 1984, will be U.S.\$260.68 for each U.S.\$5,000 principal amount of the Notes.

Agent Bank:
Morgan Guaranty Trust Company of New York
 London

U.S. \$20,000,000

UNION BANK OF NORWAY LTD.
 (Fellesbanken a.s.)

FLOATING RATE CAPITAL NOTES DUE 1989

In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from 11 January to 11 July, 1984 the Notes will carry an interest rate of 10 7/8% per annum. The interest payable on the relevant interest payment date, 11 July, 1984 against coupon No. 7 will be U.S.\$263.84.

By The Chase Manhattan Bank, N.A., London Agent Bank

January 11 1984
FINANCE
 Action Centre
Japan

INTL. COMPANIES & FINANCE

Chris Sherwell reports on Thailand's efforts to contain the damage caused by the failure of a major finance company

Bangkok bankers ride the storm

AFTER THREE months of anxiety and argument, Thailand's banking authorities are nervously watching to see whether a series of legal and administrative measures has contained the damage caused by the failure of a major finance company last October.

It is a testing time for the Government, banking community, and general public. So far five finance companies have been closed down and two others brought under the control of the Bank of Thailand, the country's central bank. About 20 of the remaining 105 or so still operating are believed to have sought help from a rescue fund.

More companies are expected to be closed or taken over, and holders of promissory notes issued by finance companies are expected to continue withdrawing their deposits as the notes mature unless confidence returns. While the larger finance companies and the banks themselves are not at risk, the affair has exposed faults in the way finance companies operate and has highlighted weaknesses in the system of official supervision.

The severity of the jolt to Thailand's financial system has been heightened by the unwelcome setback it has delivered to the stock market, which was only just starting to recover from the last such crisis, in 1979. Indeed, the fact that something similar has occurred before has made the affair doubly embarrassing for the Government.

In both 1979 and recently, the problem can be traced to the rapid growth of the finance company sector. Thanks to Thailand's rapid growth in the 1970s, which brought wider reaches of the country's business into property and services, and to continued restrictions on local and foreign entry into the commercial banking system, non-bank institutions blossomed. The handful of finance companies in existence in the late 1960s had increased to 113 by 1978. By 1982 their assets showed a more than 80-fold increase on 1970 to over Baht 100bn (\$4.5bn). This amounted to almost one quarter of the assets of the whole commercial banking system.

Apart from loose regulations issued in 1972, no law controlled these companies until

1979, just before the first crisis. The companies issue promissory notes which carry fixed terms and attractive, often over-enthusiastic rates of interest. The notes comprise the companies' main source of funds, which are then lent primarily to the private sector, often for questionable purposes.

In 1979 high interest rates abroad induced capital outflows which caused a domestic liquidity shortage. Stock market prices slid, imposing strains on the finance companies which invested large portions of their holdings in stocks. The Raja Finance Company collapsed, and the Government had to act swiftly to stabilise the financial sector.

In 1982 two institutions involved in housing finance and mortgages — went bankrupt as a result of a housing and construction slump caused by the global recession. They were taken over and reorganised, but the action was inadequate and another domino in the chain was set up.

When Equity Development Finance Company first announced it had liquidity problems early last October, the Bank of Thailand's instinct once again was to organise a rescue, even though its troubles had been known. Bangkok Bank, South East Asia's largest commercial bank, together with Asia Credit, an affiliate, were asked to look at the books but reported that the company could not be salvaged.

Noteholders' lifeboat

That was when the trouble started. The central bank found it had to dissolve not only Equity Development but also two affiliates — one of them a company which took over the liabilities of the 1982 bankrupt. At the same time a second company, Yawaraj Finance and Securities, stopped honouring its promissory notes.

Panic promptly set in, with noteholders besieging the companies and the Bank of Thailand. Rumours spread of more companies in trouble, worsening the problem as even secure companies came under near-intolerable pressure.

The Thai Financial Syndicate Company, of which 14 major banks are shareholders, was

asked to be a lifeboat for noteholders. The idea hit snags, but holders of bad paper will now receive their money back without interest over period of 10 years — for them, a combination of protection and penalty.

The Thai Bankers Association, the Association of Members of the Securities Exchange, and the Thai Finance and Securities Association meanwhile organised a Baht 8bn bailout fund to ease companies' liquidity problems. This too hit difficulties over administration, until last month the fund was deposited at the State-owned Krung Thai bank to be run by an agreed committee. Help from the fund depends, however, on a pledging of assets — not always easy for troubled companies.

A debate meanwhile ensued on how to act against wayward companies, on ways to toughen existing legislation and on the merits of establishing a scheme to protect depositors. RIFTS emerged between the Bank of Thailand and the Finance Ministry, to which it is ultimately responsible for major decisions.

Mr Somjai Hoontrakool, the Finance Minister, vetoed the deposit insurance scheme by threatening to resign if he was forced to accept it. He said it would not solve the problem at hand, and the idea is now pigeon-holed. The central bank, which has long wanted the scheme, sees its rejection as a setback.

Somjai, taking a bold line by Thai standards, urged tough action against irresponsible companies, and it was confirmed that Equity Development and its two affiliates, together with Yawaraj Finance, had lost their licences while two Yawaraj affiliates were brought under central bank control.

Although the Bank of Thailand's instincts are to avoid disruption and a loss of confidence in the banking system, it has also needed the additional powers given under amendments announced last month to the 1979 Finance Securities and Credit Funder Act.

The amendments stipulate the criteria under which a company can be considered unstable and can be bound to report to the central bank on proposed remedial measures. They also require companies to raise their minimum registered

capital, and to submit their accounts every six months rather than every year.

On top of this the central bank can screen and reject company executives, go in and look at a company's books, and recommend closures. Penalties for offenders have also been increased and include jail terms. The central bank has already instituted proceedings against the man behind Equity Development, but under the old law.

Bad practices

Bankers are quick to point out, however, that the old law was not simply deficient. They say the problem is also one of inadequate enforcement and of tolerance of bad practices. "The Bank should not allow finance companies to issue promissory notes at all, or to take small deposits of Baht 20,000," says one. "They are not banks. They should be involved in longer-term finance."

Nor has the problem simply been one of existing companies having to take over liabilities of collapsed ones. According to a Bank of Thailand economist, finance companies extend substantial portions of their credit to allied companies, concentrate their lendings on large borrowers and grievously mismatch their borrowings and lendings.

Moreover, being typically family oriented, the companies tend to lack professionalism and their associations, unlike the Bankers Association, fail to represent their collective interest.

Bankers remain convinced that, once the present storm passes, the establishment of a Deposit Insurance Institute will have to be curtailed, and may yet be essential to restore public confidence. In the meantime the onus remains with the central bank to clear up a mess for which it shares the blame with both the free-wheeling finance companies and the banking public with its half-open eye for the best possible deals.

By Thai standards, the authorities have acted unusually quickly to stem the tide. But that was because the crisis had already engulfed them, and the implications of a loss of confidence were alarming. The question remains whether they have done enough.

Data General in Singapore

By William Hall in New York

DATA GENERAL, the U.S. mini-computer group, is to build a \$25m plant in Singapore to make printed circuit boards for video display units and desk-top computers. The new plant, set for completion in 1985, will be the biggest of the group's five plants in the Far East.

The 120,000 sq ft facility will manufacture printed circuit boards which, until now, have been largely manufactured at the group's North Carolina facility. Data General says the Singapore plant will be used to supply boards to other assembly plants in Hong Kong, the Philippines.

Perlis lifts earnings

By Wong Sulong in Kuala Lumpur

PERLIS PLANTATIONS has reported an 18 per cent increase in pre-tax profits to 64.8m ringgit (US\$27.8m) for the year ended September 1983 on turnover down by 11 per cent to 417m ringgit.

Earnings from sugar plantations and refining were flat, and the increase came largely from property development, sugar futures trading and hotels. Profits exclude extraordinary gains of nearly 10m ringgit from the sale of Kelatone, a property subsidiary, and the disposal of an associate company.

The final dividend is 10 cents making 28 cents for the year, compared with 25.5 cents previously.

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Union Carbide sells Indian plant

By R. G. MURPHY IN BOMBAY

UNION CARBIDE, the third largest U.S. chemicals group, has reached agreement to sell its Rs 900m (\$31.7m) petrochemical complex in Bombay to Reliance Textile Industries.

The Indian subsidiary of the American group will transfer to Reliance Textile its naphtha cracker and facilities (to manufacture, among other products, ethylene, propylene, benzene, toluene, and low density polyethylene) all located some 40 km from Bombay. Union Carbide will retain the profitable business of dry battery manufacture.

The decision to shed its petrochemical business is influenced by poor profitability and gloomy prospects for getting Government permission to expand in order to improve the economies of scale.

In common with other companies in the region, Union Carbide has been hoping to get natural gas from the Bombay High offshore field to replace the expensive naphtha as feedstock for the cracker. But the priorities of the Government are to allocate the gas first to a number of fertilizer plants in the public and private sectors, and then to two public sector petrochemical complexes on the west coast.

Preliminary studies have indicated that more gas will be available from Bombay High than had been expected from earlier official projections. The Government decided to lift crude petroleum production at Bombay High in the year to March 31 1985. As a result, more associated gas would be available.

Foreign companies get the lowest priority, however. The Government is planning to allow some Indian companies to set up gas-based sponge iron plants and gas turbines to produce electricity.

After the naphtha cracker acquisition, Reliance Textile, as an Indian company, may make a claim for natural gas to substitute naphtha, and for permission to expand the facilities. It has joined with Du Pont of the U.S. in building a polyester filament yarn plant in Bombay.

Reliance is one of the fastest growing companies in India, with its Rs 10 shares quoted at Rs 123. The company says the naphtha cracker acquisition will enable it to diversify into Naphtha and alcohol based chemicals.

More foreign banks for Taiwan

By ROBERT KING IN TAIPEI

FIVE NEW foreign banks have joined 26 already here in the intense competition for a share of Taiwan's financing market. The five are the Royal Bank of Canada and the Hong Kong and Shanghai Bank which recently opened their branches, and Banque Nationale de Paris, Credit Lyonnais, and the Amsterdam Rotterdam Bank, which expects to open in the near future.

Taiwan's Finance Ministry is also likely to approve the application of the Chartered Bank, to set up a branch here in 1985.

The new branches face already intense competition for shares of Taiwan's foreign exchange and financing market. Dealings in local currency are

More foreign banks for Taiwan

restricted to Taiwanese banks.

Some of the banks that have been in Taiwan for some time have been highly critical of the Government's decision to allow heightened competition in an already tight market. But the Finance Ministry has justified its decision by the specialised nature of the recently approved branches.

The Ministry generally approves applications for branches if it feels their expertise will fill gaps in Taiwan's financing structure, will diversify national representation, or will serve to further trade ties with certain nations.

But the new bank branches are likely to move cautiously to avoid the disasters that have

More foreign banks for Taiwan

struck other newcomers to the Taiwan lending market over the past couple of years.


A series of failures by companies that were supposedly healthy cost the newcomers — and a few oldtimers as well — tens of millions of dollars each in uncollectable unsecured loans. Subsequent government audits turned up case after case of fraudulent financial reporting on the part of some of the companies causing bankers here to take second and even third looks at their portfolios.

The five newly approved branches are likely to concentrate on lending to internationally orientated companies such as those in trade to avoid the bitter lessons learned by others.

Granville & Co. Limited
 Member of NASDMM
 27/28 Lovat Lane London EC3R 9EB Telephone 01-421 1212

Over-the-Counter Market

1983-84	High	Low	Company	Price	Change	Gross Yield	P/E	Fully Paid
124	—	—	Ass. Brit. Ind. Ord.	124	—	8.2	5.2	7.3
158	117	108	Ass. Brit. Ind. CULS...	138	—	10.0	7.7	9.5
78	92	82	Ass. Europ. Ind. Ord.	88	+1	6.1	8.8	22.0
38	21	21	Armitage & Rhodes	28	—	—	—	—
277	14 1/4	14 1/4	Bardon Mill	277	+2	7.2	2.6	11.3
54	53	53	Bay Biologics	54	—	2.3	5.9	10.8
203	188	188	CL Ordinary	198	—	5.0	2.5	4.5
151	121	121	CCL 11pc Conv. Pref.	147	—	18.7	10.7	—
130	100	100	Carborundum Abrasives	180	+5	8.7	3.0	—
268	100	100	Cindico Group	100	—	17.8	17.6	—
63	45	45	Deborah Services	91	—	8.0	11.8	22.3
188	75	75	Frank Marshall	173	—	8.7	5.0	7.3
173	75	75	Frank Marshall P. Ord 87	173	—	7.1	18.2	2.4
68	39	39	Frederick Parker	39	—	—	—	—
35	32	32	George Blair	50	—	7.3	14.6	13.9
80	30	30	Ind. Precision Casting	30	—	—	—	—
230	134	134	Iris Conv. Pref.	230	+5	17.1	7.4	—
121	81	81	Jackson Group	121	—	4.5	3.7	6.3
227	189	189	James Burrough	225	—	11.4	4.9	13.0
315	275	275	Minihouse Holding NV	315	—	4.0	1.3	23.7
178	117	117	Robert Jenkins	117	—	20.0	17.1	13.6
74	62	62	Scruttons "A"	62	—	5.7	8.8	10.0
120	76	76	Torday & Cartlett	76	—	2.9	3.8	—
440	385	385	Trevinn Holdings	440	—	1.0	5.8	11.1
26	17	17	Unicac Holdings	17	—	6.8	7.8	7.6
90	65	65	Walter Alexander	87	+1	6.8	7.8	10.1
276	240	240	W. S. Yeates	240	—	17.1	7.1	3.7



U.S. \$50,000,000
Hapoalim International N.V.
 Guaranteed Floating Rate Notes 1985

For the six months
 12th January 1984 to 12th July 1984
 The Notes will carry an
 interest rate of 10 1/8% per annum
 Coupon Value US\$27.67
 Listed on The Stock Exchange, London

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AGENT
THE CHASE MANHATTAN BANK, N.A.

DECEMBER 1983

Allied Irish Banks Limited has acquired 1,800,000 shares of First Maryland Bancorp through a tender offer plus 800,000 newly issued shares, and will purchase 1,000,000 additional newly issued shares over the next four years.

We initiated this transaction, advised in the negotiations, and acted as financial advisor to Allied Irish Banks and as dealer manager of its tender offer.

Morgan Guaranty Trust Company of New York

December 1983

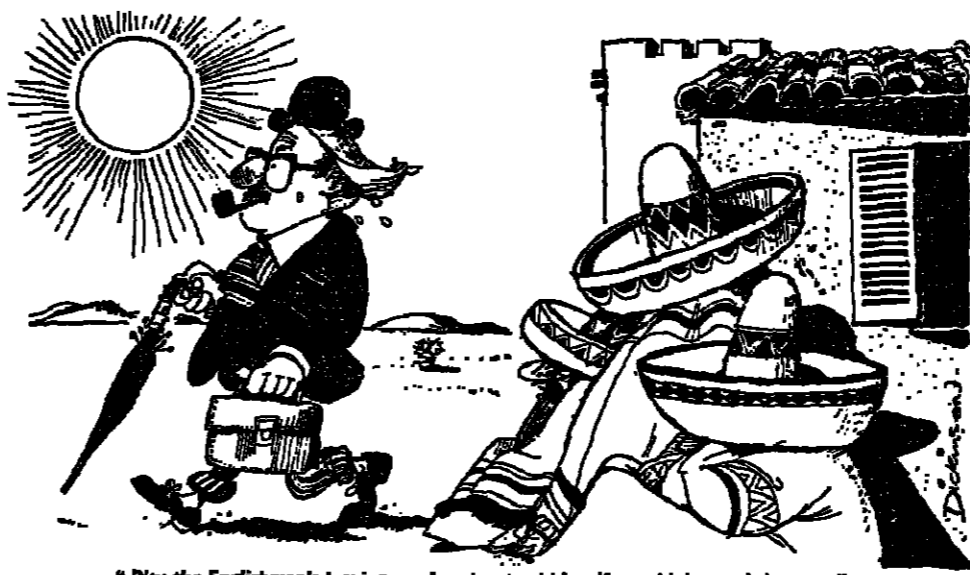
AWAY LTD.
 YES DUE 1988

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

The right man for the job?

Alain Cass on the uncertainties surrounding selection for overseas postings



"Play the Englishman's leaving... I understand his wife couldn't stand the pace"

EXPATRIATE managers who do not measure up to working overseas can prove costly to their employers. Yet very little is known about the underlying causes for these failures...

Even the rate of failure is unclear — though research in the U.S. in 1979 indicated that somewhere between 10 and 30 per cent of middle to senior managers sent abroad by U.S. companies were being repatriated early.

Now, however, two London psychiatrists—Dr Ricky Caplan and Dr Maurice Lipsedge—are to undertake a novel research programme in co-operation with a number of major British companies and government departments, to find out just how well expatriates cope with being abroad, how good their selection procedures were and whether they should have been sent abroad in the first place.

Although some work has been done in this field in Canada, the Netherlands and the U.S.—where the "failure" rate is believed to be particularly high—this is the first time that British multinationals and government departments have agreed to submit volunteer employees for a screening before they are sent abroad. The companies and Whitehall departments concerned have asked not to be named.



This is the first of an occasional series

Companies which believe they pay their expatriate staff enough not to have problems and then find they will under-perform abroad, could do worse than send their replacements to a castle in Surrey.

Farnham Castle, which was originally founded by the son of William the Conqueror, now houses the Centre for International Briefing, an independent charity, established in 1983 to help people adapt to working abroad.

Around 20,000 would-be expatriate employees have passed through the doors of the centre — the only one of its kind in Britain. Although the list of companies involved

reads like an international corporate Who's Who, participants also include doctors, missionaries, teachers, engineers and military attaches—but not, however, members of the Foreign Office.

"What all these people have in common," says Patrick Lloyd, the director, "is that they're going somewhere new and have therefore got to cope with the fear of the unknown."

The courses at Farnham Castle are residential and last just under a week. They consist of intensive briefings on the countries and regions to be visited. These range from the historical, political

and religious aspects of the country, to coping with shopping, education, leisure and local customs.

"A major problem," says Lloyd, "can be loneliness, especially for the wives. We tell people the worst they can expect so there are no ugly surprises. But we also try and develop a respect for the societies they are going to."

Courses are divided into four main geographical areas: Asia and the Pacific, Africa, the Middle East and Latin America and the Caribbean.

The centre does not provide courses for either North America or Europe but con-

cedes that the problems of working there should not be belittled.

Alan Hall, who runs the Asia programme, says: "Most people who come here are realistic and know what they're letting themselves in for. But some tend to go with what I'd describe as an imperialist attitude. We try to explain to them that going out with the view that they're bringing civilisation with them is wrong and often deeply resented."

The centre claims a high success rate for its participants although it admits that no method is foolproof. "In the final analysis it's up to the individual," Lloyd says.

not realise how much their lives change when they go abroad because they are not aware of what extent life at home is supported by a familiar pattern of relationships. Consequently very little is known about what makes an expatriate effective, and what kind of support he needs.

An essential part of the research being undertaken by Caplan and Dr Maurice Lipsedge, a senior consultant at Guy's Hospital, is the inclusion of the wives of expatriate employees in the screening process. As yet no accompanying husbands have been found.

"A wife's ability to adapt to a totally different environment and cope with long periods of loneliness and boredom may be crucial to the performance of her husband," says Caplan. "The tragedy," he says, "is that, in many cases, because the company has no reliable way of monitoring how the wife copes, it never gets to know of the problems. It assumes 'every thing is OK, which is only

storing up trouble for the future."

Caplan recently interviewed the wives of 15 expatriate employees of a major British company. "Most were unhappy abroad," says Caplan, "and two seriously contemplated committing suicide because they were under so much pressure or were depressed because they were left alone for long periods. Their husbands, by contrast, enjoyed their stay abroad and the company assumed everything was fine."

One of the major problems impeding effective research in this field is the understandable sensitivity which most people have about revealing emotional or psychological problems to their employers. "Confidentiality is a big problem," admits Caplan. "If people feel a company has ulterior motives they won't trust you. Others may feel that just by admitting they or their wives are having problems in coping abroad that they'll wreck their chances of promotion."

Most companies approached by Caplan have been happy to co-operate in the scheme. Government departments were less keen in the first instance.

"Obviously a security consideration is involved," says Caplan. "But I'm pleased to say that at least one major department which sends many of its staff abroad has agreed. One of our major clients, however, refused to take part even though it admitted having a 12 per cent 'failure rate' with expatriates."

Under the scheme Caplan and his associates will interview around 50 couples between selection and going abroad. Many British institutions, it seems, are not yet ready to include psychological screening formally as part of their selection process for duty abroad. Nor are many willing to include wives in the selection process other than in a perfunctory way.

GKN-Quikform, which employs 2,500 people and has around 30 employees abroad at any one time, has tried psycho-

logical testing but found it unsuitable.

Doug Sykes, the company's international director, says: "We asked an American company about 15 years ago to test our entire sales staff. The organisation said they would have rejected over 70 per cent of what was a highly successful team on the basis of their tests. We haven't bothered since then."

Sykes admits though, that his company's failure rate (employees whose work performance abroad deteriorates or have to be pulled back early), is around 30 per cent.

ICI is working with Hofstede and not participating in Caplan's scheme but it does have a well-established selection system for expatriate employees and is conscious of the difficulties in selecting the right person for the job.

Says Bill Robinson, head of the company's international personnel division: "Psychological testing is an area we are interested in but the problem is

finding a reliable system.

"We tend to have around 600 people overseas on temporary assignment at any one time and many thousands more who have effectively emigrated to work abroad for the company."

"We look for two things. Can he do the job? And will he make a good expatriate? It's very difficult, however, to get into the area of psychological testing before selection. It's not really part of the ICI culture or, for that matter, of the British company culture."

A senior manager at ICI was recently offered an African post but turned it down after his wife flew out and decided she would not be able to cope. "There is no question of penalising the man for that," says Robinson. "Mind you, we're a big company and we can afford to fly a family out to Africa and then have them say 'no!' For small or medium-sized companies it would be more difficult."

Caplan recognises that any screening process has its prob-

BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Signatures on cheque

WOULD you please inform me whether it is correct that a company receiving a cheque from another company, which shows on the cheque a place for two signatures, is required to make certain that two signatures are required for the cheque?

I issued a cheque with one signature on it, as that is my bank mandate, to a well known company and it called my bank to see if it would meet it. Unfortunately, some junior said so, but of course this was untrue.

I have received a very heartfelt apology from the manager of the bank concerned, but I am intrigued to know whether the company which checked up on my bank account has any legal right as to this.

The payee is not required to query the single signature, but since it is put on notice (by the form of the cheque predicating two signatures) that there might have been an irregularity it was perfectly proper for that company to make an inquiry. In any event a company in such a position has every right to make the inquiry, although the banker may decline to answer it.

Endorsing a cheque

Can you please inform me if any definitive legislation, regulations or bank procedure exists to prevent a cheque drawn payable to a limited company from being endorsed or directed to another destination. The "experts" don't seem to agree and I would be most appreciative of any help you can give.

There is no legislation. By crossing the cheque "account payee" or making it payable to a named payee but without the formula "on order" you can effect a de facto restriction on its being endorsed to another person.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

Advertisement for 'The Which Computer Show' featuring various computer products like IBM, Micro Modeller, and WANG. Includes text: 'Be sure you make the right decision' and 'Only then can you make an informed decision and save time, money and effort!'.

Advertisement titled 'A few reasons why' for 'The Complete Computer Organisation'. Lists various services like Micro Modeller, IBM, and WANG. Includes text: 'Only the fit will survive'.

Advertisement for 'A FINANCIAL TIMES SURVEY KNOWSLEY'. Lists 7 survey topics: 1. Introduction, 2. Industrial Outlook, 3. The estate becomes a park, 4. Tourism, 5. Sport and the community, 6. Stockbridge Village Trust, 7. Operation Groundwork.

Advertisement titled 'INVEST IN 50,000 BETTER TOMORROWS!' for the Multiple Sclerosis Society of G.B. and N.I. Includes text: '50,000 people in the United Kingdom suffer from progressively paralyzing MULTIPLE SCLEROSIS—the cause and cure of which are still unknown—HELP US BRING THEM RELIEF AND HOPE.'

THE ARTS

Television/Christopher Dunkley

The good times avoid Broadway

Frank Lipsius reports on a lean year in the New York theatre

Too predictable to make a good plot, the fortunes of the American theatre last year again swung against the tide of the economy and people's moods. While shoppers made New York at Christmas a model for scenes of panic buying, pessimism reigned on Broadway...

PLG Young Artists/Purcell Room

Andrew Clements

The 1984 series of "Young Artists and 20th-Century Music" presented by the Park Lane Group preserves the format of the past two years... over-exposed of his recent works, and Busoni's two-piano version of the Fantasia Contrapuntistica...

Another week of pain and pleasure



Rachel Ward and Richard Chamberlain in 'The Thorn Birds'

TUESDAY A splendid night's television from BBC2 starting with the fourth of Arena's five programmes about George Orwell. Surprisingly in view of Orwell's reputation for the unconventional, this series produced by Alan Yentob and directed by Nigel Williams has proved to be an admirable example of the conventional documentary biography...

During a period when break-fast television has taken current affairs down market with Roland the Rat and astrology, bingo and agony aunts, Newsnight has actually practised what Peter Jay and the Famous Five preached: a mission to explain. While the Nine O'Clock News has continued to fritter away the regard of serious viewers in exchange for a more mawkish tone, Newsnight has more and more definitely embodied the values of the BBC World Service...

willing and able to talk about men and who has recorded his thoughts in a book also called 'Men...'. It is noticeable that a copy of this lying on my table is eagerly picked up by women but never by men.

SUNDAY BBC1's answer to The Far Pavlova and Jewel in The Crown which combines the open space of The Waltons with the sex of Dynasty and occasional cut-aways to a kangaroo. After all those Indian locations it makes a change to be in a different bit of the Empire, though unfortunately a change for the worse. The central character is a Catholic priest called de Braccassat who attracts the love of the Indian schoolgirl and the world's most glamorous old age pensioner (Barbara Stanwyck). This is no great surprise since the priest is played by Richard Chamberlain who, at the drop of a few rain spits, whips off his cassock and flexes his pectorals. They should turn the whole thing into a paperback romance, then we could dispense with the lingering shots of sky and sheep and zip through the plot. It should sell a million.

MONDAY Like Clisby's documentary on Thursday today's film in Angela Pope's Channel 4 series A Childhood prompts more questions than it answers. Given down the simplest acts—cycling down a country road, discussing a school report, selling a raffle ticket—have been filmed from umpteen different angles simultaneously but in consecutive takes, one wonders what exactly the end result is supposed to represent: how children behave after a few rehearsals? Should we be reviewing their acting? Since even such simple events are manipulated by the film makers, which activities are not and how are we supposed to know? The camera was waiting inside the empty house when the children climbed in the window: was that a re-staging of an unprompted event observed earlier or just what the film makers inspire it? And what about the rude Billy Connolly tape with its gags about farting? Seeing the children doing the film makers' bidding in other respects are we supposed to believe this was entirely their own idea? If the film makers do expect us to believe that, why do they expect it?

SATURDAY The peculiar thing about the first of five BBC2 programmes called Men... is that like so many other series these days it seems to be chiefly concerned with women: women's problems, men's views of women and general. The exceptions are the contributions from Philip Hodson who actually seems to be a laudable development, but hardly a replacement for the magic theatre of Hampden...

Where the Wild Things Are/Lyttelton

Dominic Gill

Three years after its semi-premiere, only three-quarters finished, at the Brussels Opera, and 18 months after its debut on the South Bank as a concert suite, still unfinished, Sendak's opera Where the Wild Things Are has arrived, finally and magically complete, in a Glyndebourne production at the National Theatre. Almost any English-speaking parent with children between five and twenty will know the name of Maurice Sendak—the author and illustrator of such wryly fantastic, dryly inventive, slyly subversive stories as Higglety, Piglety, Popl, Chicken Soup with Rice, The Night Kitchen and Where the Wild Things Are. The books were the almost silent operas in their combination of visual extravagance and pithy contrapuntal argument; and Sendak's words, spoken aloud, have a special, recognisable, zany music of their own. It was only a matter of time before someone, somewhere put Sendak on the music-theatre stage. Five years ago, Oliver Knussen turned first to Higglety, and in collaboration with Sendak sketched a preliminary draft; but in response to a direct commission from the Brussels Opera early in 1979, the choice fell on Where The Wild Things Are—the strange story of naughty Max and his voyage (and back again) from his bedroom at home to the land of the Wild Things, who crown him their King. The undertaking was concise but ambitious: a short one-act opera written for the resources of a major opera house, and intended for performance by professionals, to a audience of adults and children alike. The ground-plan was from the start that of a real fantasy-opera, in the tradition of Hänsel und Gretel—a genre which both Knussen and Sendak felt to have been sadly neglected during the past 50 years in favour of works written for children to sing and play themselves.

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday. January 6-12

Theatre

LONDON Dancin' (Druvy Lane): Bob Fosse's answer to A Chorus Line makes Wayne Sleep and his Dash company look like the real thing. At least the band is splendid, and so is Jules Fisher's lighting. Anyone who has seen Alvin Nikolais or even Fosse's own All That Jazz need not apply. (836 8108). Blooded (Old Vic): It is a real pleasure to visit Homes, Ed's Old Vic, full of light, space and pleasant surprises. Shame about the show, which not even Paul Nicholas's ardent troubadour (rhyming with 'tonde') in search of both Richard the Lionheart and a hit song can rescue. Blooded finds his king, but not the chapsody. (928 7018). Dear Anne (Cambridge): Jane Lapotina, without Piaf's songs, is still a very fine musical actress, but Jack Rosenthal's book by lyrics by Don Black as music by Geoff Stephens is nothing except a few Jewish jokes. Ralph Koltai's design for a newspaper office is an impressive stretch. (379 5299). Hey Fever (Queen's): Penelope Keith is more right for Judith Ellis than either Edith Evans or Celia Johnson. She is very funny, winsomely autocratic, distracted. The supporting actors roll over without protest. (734 1106). Pack of Lies (Lyric): Judi Dench in a decent, enthralling play about the breaking of a spy ring in the suburban Raislip of 1959-60. Hugh Whitmore's script cleverly constructs a drama about betrayal from the friendship of neighbours. The story is based on fact and well directed by Clifford Williams. (437 8686). The Real Thing (Strand): Susan Penhaligon and Paul Shelley now take the leads in Tom Stoppard's fascinating, complex, slyly flawed new play. Peter Wood's production strikes a happy note of serious levity. (628 064/143). Daisy Pulls It Off (Globe): Enjoyable romp derived from the world of Angela Brazil novels: gym slips, hockey sticks, a cliff-top rescue, stout marital conclusion and a rousing school hymn. Spiffing if you're in that sort of mood. (437 1582). Little Shop of Horrors (Comedy): Tawdry, camp musical based on a 1960 Roger Corman B-movie about a man-eating plant which revives the fortunes of a Skid Row flower shop. The 1950s pastiche is a bit wan, but the lyrics sharp. The plant grows from a corpse like vulva to pistillatrous, blue-singing peach. Ellen Greene repeats her off-Broadway performance which is something like Fenella Fielding only blonde and way over the top. (630 2578). NEW YORK Cats (Winter Garden): Still a sellout. Eugene O'Neill's production of T. S. Eliot children's poetry set to vandy music is visually startling and choreographically felicitous, but classic only in the sense of a rather staid and overblown idea of theatricality. (239 6232). La Cage aux Folles (Palace): Perhaps this season's outstanding musical comes, like Evita and Cats before it,

Follow the Leader

Do you want to reach the top international financial specialists in European industry? In mid 1982, the Financial Times, The Economist, and Euroconomy commissioned Research Services Ltd. to conduct a study amongst these senior international financial specialists in order to discover what they read. The published report is now available, and the results show that the publication most widely read by this prime target group was the Financial Times. By comparison, the table below shows the readership figures for some of the other 40 publications that were covered by the research.

Table with columns: Publication Name, Readership %

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

SECTION III - INTERNATIONAL MARKETS FINANCIAL TIMES

Wednesday January 11 1984

NEW YORK STOCK EXCHANGE 22-24 AMERICAN STOCK EXCHANGE 23-24 WORLD STOCK MARKETS 24 LONDON STOCK EXCHANGE 25-27 UNIT TRUSTS 28-29 COMMODITIES 30 CURRENCIES 31 INTERNATIONAL CAPITAL MARKETS 32

WALL STREET

Frustration as pension funds tinker

A SOMEWHAT frustrating session was endured on Wall Street yesterday when an initial upsurge in both bonds and stocks faded away at midday. The driving force came from the bond markets where the big pension funds came in to buy long-dated issues at the opening, only to back off later as prices moved higher, writes Terry Byland in New York. The strong start in bonds had flowed through to the stock market where in the first half-hour the Dow Jones industrial average jumped more than five points, comfortably clearing the previous closing peak of 1287.20 in heavy turnover. But stock prices later turned down as bonds slipped back from their best. By 2pm the Dow showed a net fall of 0.73 at 1,285.49. Turnover was still slightly higher than in the previous session, boosted by another heavy list of block trades. Wall Street finished the day down 7.74 at 1,278.45. The verdict from the market professionals was that the hoped-for breakthrough in the bond market did not materialise yesterday. The pension funds traditionally put in an appearance in the bond markets at the beginning of January when the latest quarterly cash flow becomes available for investment. Bond yields are clearly attractive to the funds at present but it was noted that they withdrew from the market when yields at the longer end dipped to around 11.75 per cent. Nevertheless, stocks remained buoyant and interest widened to take in the broader range of the market. Airline and technology issues attracted buyers during the morning advance. Among the market leaders, General Motors looked unsettled by reports of criticism from the dealer network of plans to reorganise the group into big and small car units, and eased 5 1/4 to \$79 1/4. National Semiconductor jumped 5 1/4 to \$18 1/4 in heavy trading after settling the suit brought by IBM, which traded unchanged at \$123 1/4. The effects of the Getty Oil takeover continued to reverberate through oil stocks. Texaco, the apparent winner, surged up \$1 to \$38 in busy turnover and investors began to look around for the next takeover target. Gulf Oil put on \$2 1/4 to \$48 1/4, helped by a settlement with its union workforce. However, Schlumberger, leader of the oil search data recording industry, made a delayed start in the face of selling orders, later falling \$2 1/4 to \$48 1/4 after reports that a brokerage house had downgraded the stock. The oil majors weakened on suggestions that they might have to pay premium prices for further oil and gas reserves in the wake of the \$9.9bn paid for Getty by Texaco. Exxon at \$37 was 5 1/4 off and Atlantic Richfield lost 5 1/4 to \$40 1/4.

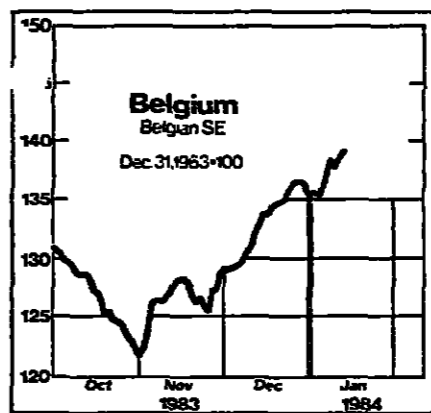
The new stock in AT & T remained at the head of the market's active list, with the old stock not far behind - at \$18 1/4 the new was unchanged while the old eased 5/4 to \$18 1/4. McDonnell Douglas edged forward by 5/4 to \$80 despite the lack of progress at talks aimed at ending its drawn-out labour dispute. In the credit markets, the initial advance in bond prices was accompanied by a fall in the federal funds rate to 9 1/4 per cent from an opening level of 9 3/4 per cent. At 9 1/4 the Federal Reserve announced 1bn in customer repurchases, a move regarded as still no more than a technical operation to ease pressures. Treasury bill discounts slipped below the rates set at the auction of the previous evening, taking their lead from the money markets. The three-month discount stood one basis point down at 8.88 per cent and the six-month four basis points lower at 9.05 per cent. The long end of the market opened with gains ranging to around 1/4, with the key 2013 long bond at 102 at best. But this level proved unsustainable and the issue later slipped to 101 3/4, a net 1/2 up and yielding 11.80 per cent.

MONDAY'S trading in Tokyo was characterised by a pause as profits were taken. The Nikkei-Dow barometer fell below the 10,000 level at one stage in the morning, but rebounded later to close at 10,016.21, off 37.86 from the previous day. Volume amounted to 425,488 shares, almost unchanged from Monday's 427,998. Declines outnumbered advances 431 to 309, with 140 issues unchanged. Leading securities houses generally reacted calmly to the market's decline, saying a pause in the hectic upsurge would lead to a firmer market in the months ahead. In early trading, investors continued to select banks and non-life insurances, which had greatly helped the Nikkei-Dow index to surge above the 10,000 level for the first time on Monday. However, those issues fell back on late profit-taking. Mitsubishi Bank dropped Y41 to Y573 and Fuji Bank Y35 to Y580, while Sumitomo Bank closed unchanged at Y630. The three banks scored maximum allowable gains the previous day. Transactions in Mitsubishi Bank totalled 258,000 shares (compared with the previous day's 184,000 shares), Fuji Bank 696,000 shares (674,000) and Sumitomo Bank 1,722,000 shares (655,000). In the non-life insurance sector, Tokio Marine and Fire Insurance shed Y12 to Y571, Sumitomo Marine and Fire Insurance Y10 to Y283 and Taisho Marine and Fire Insurance Y11 to Y251. Blue-chip stocks remained out of favour. Matsushita Electric Industrial gained Y30 to Y1,940 and NEC Y10 to Y1,490, but TDK lost Y20 to Y5,480, Pioneer Electronic Y30 to Y3,820 and Honda Motor Y20 to Y1,090. Among populars were manufacturers of electric wires for the planned Information Network System (INS), a nation-

TOKYO Pause as profits are taken

wide telecommunications grid using optical fibre cables. Sumitomo Electric rose Y28 to Y894. Textile, oil and other issues sensitive to commodity market fluctuations were also firm. Bond prices fell sharply on selling by some smaller brokerage houses out of fears of a reactionary decline. The yield on the benchmark 7.5 per cent government bonds, maturing in January 1983, advanced to 7.545 per cent from the previous day's 7.485 per cent and closed below par at 7.52 per cent. Since mid-December, the bonds had been bought on an improved supply-demand position and a new year drop in interest rates, with the yield standing above par. In Brussels, a 0.48 rise in the Belgian Stock Exchange index from the 10-year high established on Monday, to 139.26, was attributed largely to a rise by the market leader, Petrofina. Speculation within the market about dividend levels and a possible stock split took the issue up BFR 80 to BFR 6.270 in heavy volume. Trading remained active in Frankfurt but profit-taking left the Commerzbank index down 15.4 from the Monday's peak to 1,050. Concern was again felt that the dollar's strength could force the Bundesbank to raise official interest rates. In stores Kaufhof, which announced improved 1983 earnings, was also unchanged, while Horten firm DM 1.50 against the trend to DM 187.50. Bond staged a modest recovery and, reflecting the low turnover, the Bundesbank sold a small DM 2.8m of domestic paper after its large DM 54.1m purchases on Monday. Recently-favoured banks and financials lost ground in a broadly lower Zurich. Union Bank dipped SwFr 30 to SwFr 3,600, while Landis & Gyr shed SwFr 10 to SwFr 1,580. Insurances turned mixed. The bond market was also depressed with prices ending mixed in moderate trading. Amsterdam saw some quite lively trading as price declines spurred renewed buying interest, particularly from abroad. Domestic investors who were in at the start of the latest rally were also seen to be taking profits in recently successful issues and reinvesting in shares that have not moved up so fast. Bonds were steady to slightly lower as the market awaited the outcome of a government issue of 10-year, 8 1/4 per cent bonds, which brought in Fl 1.75bn. Profit-taking was evident among chemicals, electricals and publishing issues in Paris, while other sectors were steady to higher. The CAC Generale index added 0.4 to another one-year high of 165.90. In Italy, where banks reduced prime rate by a quarter point to 18 1/2 per cent, selective Milan purchases by institutional buyers contrasted with profit-taking ahead of the bourse month end. Stockholm ended mainly higher in fairly active trading as the Swedish budget was announced, while the same firmer trend was seen in Madrid, though in quiet conditions.

day - and Norway also built on Monday's records. In Brussels, a 0.48 rise in the Belgian Stock Exchange index from the 10-year high established on Monday, to 139.26, was attributed largely to a rise by the market leader, Petrofina. Speculation within the market about dividend levels and a possible stock split took the issue up BFR 80 to BFR 6.270 in heavy volume. Trading remained active in Frankfurt but profit-taking left the Commerzbank index down 15.4 from the Monday's peak to 1,050. Concern was again felt that the dollar's strength could force the Bundesbank to raise official interest rates. In stores Kaufhof, which announced improved 1983 earnings, was also unchanged, while Horten firm DM 1.50 against the trend to DM 187.50. Bond staged a modest recovery and, reflecting the low turnover, the Bundesbank sold a small DM 2.8m of domestic paper after its large DM 54.1m purchases on Monday. Recently-favoured banks and financials lost ground in a broadly lower Zurich. Union Bank dipped SwFr 30 to SwFr 3,600, while Landis & Gyr shed SwFr 10 to SwFr 1,580. Insurances turned mixed. The bond market was also depressed with prices ending mixed in moderate trading. Amsterdam saw some quite lively trading as price declines spurred renewed buying interest, particularly from abroad. Domestic investors who were in at the start of the latest rally were also seen to be taking profits in recently successful issues and reinvesting in shares that have not moved up so fast. Bonds were steady to slightly lower as the market awaited the outcome of a government issue of 10-year, 8 1/4 per cent bonds, which brought in Fl 1.75bn. Profit-taking was evident among chemicals, electricals and publishing issues in Paris, while other sectors were steady to higher. The CAC Generale index added 0.4 to another one-year high of 165.90. In Italy, where banks reduced prime rate by a quarter point to 18 1/2 per cent, selective Milan purchases by institutional buyers contrasted with profit-taking ahead of the bourse month end. Stockholm ended mainly higher in fairly active trading as the Swedish budget was announced, while the same firmer trend was seen in Madrid, though in quiet conditions.



EUROPE

Time judged ripe to consolidate

INVESTORS judged the time ripe to take profits yesterday in many of the European centres that have seen shares surge to record levels in recent weeks. The setback to the rise of the dollar also contributed to the consolidation phase, with participants more concerned about a possible period of volatility in the U.S. currency than in its strength against the European units. Bourses in Belgium and France managed marginal increases to remain at peak levels, while Denmark - on polling

LONDON

Money data prompt tone of caution

CAUTION was the theme yesterday in the two main investment areas of London stock markets, both of which passed a quieter session awaiting December's money supply figures. Leading equities paused for breath, and the FT Industrial Ordinary index closed 3.2 down at 796.8. The 1 1/4 per cent expansion in sterling M3 was in line with expectations, although an easier gilt tone left selected longer-dated stocks 1/4 down. Numerous features were again found among secondary equities. Potential bid stocks and Irish oil exploration issues were particularly busy, the latter rebounding sharply. MEPC's proposed £70m issue of first mortgage debenture stock 2024 raised the possibility that other leading property concerns could be contemplating similar moves. Nervous selling developed and MEPC lost 6p to 276p. Details, Page 25; Share information service, Pages 26-27.

SINGAPORE

HEAVY TRADING in Singapore pushed the Straits Times Industrial index to another record, up 2.85 at 1037.23. After a very bullish opening, there was some profit-taking in the afternoon. One dealer said the market was digesting the high volume of the past few days. Malayan Banking added 5 cents to S\$4 and Sime Darby rose 1 cent to S\$2.77. Going against the trend were Cold Storage, down 5 cents to S\$5.15.

HONG KONG

ACTIVE late buying in Hong Kong pushed most share prices higher and reversed some earlier losses brought about by a wave of profit-taking. The Hang Seng index finished 5.88 points higher at 843.3 after suffering a 5.80 loss at the morning close. Hang Seng Bank rose 75 cents HK\$41.75, while Jardine Matheson and Hutchison Whampoa added 20 cents to HK\$12.90 and HK\$15.80 respectively. Swire Properties fell 10 cents to HK\$5.20.

AUSTRALIA

A DROP in world metal prices ended Sydney's month-long, record-breaking rally and prices closed lower in moderate trading. The All Ordinaries index ended at 778.2, down 11.7, and the All Industrials index finished at 1,017.0; down from 1,023.3 the previous day, in the largest one-day decline since last October. Broken Hill Proprietary (BHP) was one of the major losers of the day, falling 25 cents to A\$14.20.

SOUTH AFRICA

TRADING was quiet and nervous in Johannesburg, although gold shares closed firmer in a partial recovery from the previous day's sharp decline as the bullion price rallied above \$370. Among the heavyweights, President Brand was up R2.25 to R45.00. Mines in the Gold Fields group followed the trend after quarterly reports and Venters rose 50 cents to R16.00. However, De Beers diamond shares dropped 20 cents to R9.25 despite improved sales in 1983 reported by its Central Selling Organisation (CSO). Industrials closed mixed.

CANADA

A RALLY in world bullion values gave a strong initial impetus to Toronto gold shares, but this soon began to slacken off. Strength among base metals and minerals and in the oil and gas sector allowed a firm overall tone to be maintained. Many early Montreal gains were trimmed, with the papers group holding up the best for much of the session.

Table with multiple columns: KEY MARKET MONITORS, STOCK MARKET INDICES, CURRENCIES, INTEREST RATES, U.S. BONDS, FINANCIAL FUTURES, COMMODITIES. Includes line graphs for FT-Actuaries All-Share Index and Dow Jones Industrial Average.

You realize that streamlining the design and manufacturing process can give you powerful marketing advantages. If you're looking for ways to increase market share profitably, you should look into MCAUTO cad/cam.

Four years ago, a small plastic manufacturing firm was locked in stiff competition, and costs were rising. Then the company installed a Unigraphics cad/cam system from MCAUTO to automate design and manufacturing. The results were remarkable. Design and production time were cut by 70%. Prototype parts were produced in days instead of weeks. Costs dropped and sales climbed. Eventually the company tripled its workforce to meet the demand for new products.



NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

12 Month High	Low	Stock	Div. Yld. %	P/E Ratio	1983 High	Low	12 Month High	Low	Stock	Div. Yld. %	P/E Ratio	1983 High	Low
44	30	ABC	2.8	15	44	30	44	30	ABC	2.8	15	44	30
10	8	ACI	3.2	12	10	8	10	8	ACI	3.2	12	10	8
15	12	ADP	4.5	10	15	12	15	12	ADP	4.5	10	15	12
20	15	AMC	2.5	18	20	15	20	15	AMC	2.5	18	20	15
30	25	AMR	3.8	14	30	25	30	25	AMR	3.8	14	30	25
40	35	ANA	3.0	16	40	35	40	35	ANA	3.0	16	40	35
50	45	APL	4.2	13	50	45	50	45	APL	4.2	13	50	45
60	55	APR	3.5	17	60	55	60	55	APR	3.5	17	60	55
70	65	ASA	2.8	19	70	65	70	65	ASA	2.8	19	70	65
80	75	ASX	3.2	15	80	75	80	75	ASX	3.2	15	80	75
90	85	ATC	4.0	14	90	85	90	85	ATC	4.0	14	90	85
100	95	ATD	3.5	16	100	95	100	95	ATD	3.5	16	100	95
110	105	ATF	4.2	13	110	105	110	105	ATF	4.2	13	110	105
120	115	ATG	3.8	15	120	115	120	115	ATG	3.8	15	120	115
130	125	ATH	4.5	12	130	125	130	125	ATH	4.5	12	130	125
140	135	ATI	3.2	18	140	135	140	135	ATI	3.2	18	140	135
150	145	ATJ	4.0	14	150	145	150	145	ATJ	4.0	14	150	145
160	155	ATK	3.5	16	160	155	160	155	ATK	3.5	16	160	155
170	165	ATL	4.2	13	170	165	170	165	ATL	4.2	13	170	165
180	175	ATM	3.8	15	180	175	180	175	ATM	3.8	15	180	175
190	185	ATN	4.5	12	190	185	190	185	ATN	4.5	12	190	185
200	195	ATO	3.2	18	200	195	200	195	ATO	3.2	18	200	195
210	205	ATP	4.0	14	210	205	210	205	ATP	4.0	14	210	205
220	215	ATQ	3.5	16	220	215	220	215	ATQ	3.5	16	220	215
230	225	ATR	4.2	13	230	225	230	225	ATR	4.2	13	230	225
240	235	ATS	3.8	15	240	235	240	235	ATS	3.8	15	240	235
250	245	ATT	4.5	12	250	245	250	245	ATT	4.5	12	250	245
260	255	ATU	3.2	18	260	255	260	255	ATU	3.2	18	260	255
270	265	ATV	4.0	14	270	265	270	265	ATV	4.0	14	270	265
280	275	ATW	3.5	16	280	275	280	275	ATW	3.5	16	280	275
290	285	ATX	4.2	13	290	285	290	285	ATX	4.2	13	290	285
300	295	ATY	3.8	15	300	295	300	295	ATY	3.8	15	300	295
310	305	ATZ	4.5	12	310	305	310	305	ATZ	4.5	12	310	305
320	315	BAK	3.2	18	320	315	320	315	BAK	3.2	18	320	315
330	325	BAL	4.0	14	330	325	330	325	BAL	4.0	14	330	325
340	335	BAN	3.5	16	340	335	340	335	BAN	3.5	16	340	335
350	345	BAO	4.2	13	350	345	350	345	BAO	4.2	13	350	345
360	355	BAP	3.8	15	360	355	360	355	BAP	3.8	15	360	355
370	365	BAS	4.5	12	370	365	370	365	BAS	4.5	12	370	365
380	375	BAT	3.2	18	380	375	380	375	BAT	3.2	18	380	375
390	385	BAX	4.0	14	390	385	390	385	BAX	4.0	14	390	385
400	395	BAY	3.5	16	400	395	400	395	BAY	3.5	16	400	395
410	405	BBA	4.2	13	410	405	410	405	BBA	4.2	13	410	405
420	415	BBC	3.8	15	420	415	420	415	BBC	3.8	15	420	415
430	425	BBD	4.5	12	430	425	430	425	BBD	4.5	12	430	425
440	435	BBE	3.2	18	440	435	440	435	BBE	3.2	18	440	435
450	445	BBF	4.0	14	450	445	450	445	BBF	4.0	14	450	445
460	455	BBG	3.5	16	460	455	460	455	BBG	3.5	16	460	455
470	465	BBH	4.2	13	470	465	470	465	BBH	4.2	13	470	465
480	475	BBJ	3.8	15	480	475	480	475	BBJ	3.8	15	480	475
490	485	BBK	4.5	12	490	485	490	485	BBK	4.5	12	490	485
500	495	BBL	3.2	18	500	495	500	495	BBL	3.2	18	500	495

Handwritten note in Arabic script: "هذا الحساب"

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table of American Stock Exchange Composite Closing Prices, listing various stocks with columns for 12 Month High/Low, Stock Name, Dividend, Volume, Price, and Change.

Continued on Page 24

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table of New York Stock Exchange Composite Closing Prices, listing various stocks with columns for 12 Month High/Low, Stock Name, Dividend, Volume, Price, and Change.

Continued on Page 24

Notes on stock data: Sales figures are unaffiliated. Yearly highs and lows reflect the previous 52 weeks plus the current week, etc.

WORLD STOCK MARKETS

AMERICAN STOCK EXCHANGE CLOSING PRICES

Table of American stock exchange closing prices for various sectors including 12 Month High/Low, Stock, Div. Yld., P/E, and Price Change.

NEW YORK CLOSING PRICES

Table of New York closing prices for various commodities and currencies, including 12 Month High/Low, Stock, Div. Yld., P/E, and Price Change.

CANADA

Table of Canadian stock market closing prices for various companies.

DENMARK

Table of Danish stock market closing prices for various companies.

NETHERLANDS

Table of Dutch stock market closing prices for various companies.

AUSTRALIA

Table of Australian stock market closing prices for various companies.

JAPAN (continued)

Table of Japanese stock market closing prices for various companies.

FRANCE

Table of French stock market closing prices for various companies.

GERMANY

Table of German stock market closing prices for various companies.

SPAIN

Table of Spanish stock market closing prices for various companies.

NORWAY

Table of Norwegian stock market closing prices for various companies.

SWEDEN

Table of Swedish stock market closing prices for various companies.

AUSTRIA

Table of Austrian stock market closing prices for various companies.

SWITZERLAND

Table of Swiss stock market closing prices for various companies.

ITALY

Table of Italian stock market closing prices for various companies.

INDONESIA

Table of Indonesian stock market closing prices for various companies.

SINGAPORE

Table of Singapore stock market closing prices for various companies.

SOUTH AFRICA

Table of South African stock market closing prices for various companies.

Advertisement for Business Information for Sale, featuring a large graphic and text about financial data services.

Advertisement for Financial Times Business Information Service, including a testimonial and contact information.

Table of international stock indices for various countries including Australia, Canada, Denmark, France, Germany, Hong Kong, Italy, Japan, Netherlands, Norway, Singapore, South Africa, Sweden, Switzerland, and the World.

Table of exchange cross rates for various currencies including Pound Sterling, U.S. Dollar, Deutsche Mark, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, Canadian Dollar, and Belgian Franc.

Handwritten text at the bottom of the page, possibly a signature or note.

Handwritten note: "فكر اننا انزل"

LONDON STOCK EXCHANGE

MARKET REPORT

More cautious mood sees Equity index slip below 800

Account Dealing Dates
Option
*First Declared Last Account
Dealings 100s Dealings Day

Cautious was the theme in the two main investment areas of London stock markets, both of which passed a quieter session awaiting December's money supply figures.

The 14 per cent expansion in sterling M2 was in line with expectations and prices hardened before easing finally on consideration of last month's increased bank lending.

Wall Street's overnight indecision influenced the easier gilt tone continued and selected London stocks finished down on the session.

Numerous features were again found among secondary equities. Potential bid stocks and Irish oil exploration issues were particularly busy.

Midland up again
Still relieved by the denial that it was considering an offer to acquire the outstanding 43 per cent of Crocker National Bank not already owned.

Sterling worries beset Gilt-edged

down at 500p. Merchant banks were featured by a speculative rise of 6 to 41p in Manson Finance.

Interest in the Brewery heavily subdued, although most still managed small gains.

Leading Buildings traded irregularly. London Brick drifted off 2 to 130p pending the outcome of Hanson Trust's 120p per share bid for the company.

Light profit-taking caused blue chip industrialists to drift further away from Monday's peak levels, but a modest late afternoon rally followed in anticipation of Wall Street remaining in recent strong advance.

Sumrie wanted
ICI frustrated narrowly as dealers kept close watch on the sterling dollar exchange rate and at the close was a couple of pence cheaper at 646p.

Midland up again
Still relieved by the denial that it was considering an offer to acquire the outstanding 43 per cent of Crocker National Bank not already owned.

FINANCIAL TIMES STOCK INDICES

Table with columns: Index, Jan 10, Jan 9, Jan 8, Jan 7, Jan 6, Jan 5, year ago. Rows: Government Secs, Industrial, Gold Mines, etc.

10 am 796.4, 11 am 797.1, Noon 795.6, 1 pm 796.0, 2 pm 795.0, 3 pm 796.5

HIGHS AND LOWS S.E. ACTIVITY

Table with columns: Index, High, Low, S.E. Activity. Rows: Govt. Secs, Fixed Int., Ind. Ord., Gold Mines.

hardened a like amount to 150p. In contrast, discount retailers encountered a similar rise to 34p.

Associated British Foods, left behind in the sector's recent advance, continued their catch-up process after a rise of 8 for a two-day gain to 14 1/2p.

Cookson react
Cookson, a particularly strong market of late, reacted to 258p before closing 10 down on balance at 245p following the proposed acquisition of the business and assets of Alpha Metals in the U.S.

Bertam featured with a gain of 9 to 142p and Castlefield were marked 42 higher at 850p.

The recent downturn in mining markets was arrested by a sudden change in currency markets around midday.

The Gold Mines index rallied 13 1/2 to 542.5 while Bullion touched around 373.50 an ounce prior to closing a net 54 firmer on balance at 370.57p.

Trident TV "A" rising market recently on takeover hopes, reacted to 137p on suggestions that any bid for the company would be below the current market price.

Financials were highlighted by persistent and heavy speculative demand for Charter Consolidated which touched 235p prior to closing a net 20 higher at 252p in the wake of rumours of a dawn raid following the company's proposed acquisition of a 29.8 per cent interest in Brokers Rowe Pitman Gold Fields.

BP dip and rally
An initial flurry of selling lowered BP to 385p following the abandonment of the company's first exploration well in the South China Sea.

Cookson react
Cookson, a particularly strong market of late, reacted to 258p before closing 10 down on balance at 245p following the proposed acquisition of the business and assets of Alpha Metals in the U.S.

RECENT ISSUES

Table with columns: Issue, Price, Date, etc. Rows: Brewmaker 1p, Cable & Wireless, etc.

FIXED INTEREST STOCKS

Table with columns: Issue, Price, Date, etc. Rows: Allied Textile, Cable & Wireless, etc.

"RIGHTS" OFFERS

Table with columns: Issue, Price, Date, etc. Rows: Air Call, Charter Communications, etc.

RISES AND FALLS YESTERDAY

Table with columns: Rise, Fall, Share. Rows: British Funds, Foreign Bonds, etc.

ACTIVE STOCKS

Table with columns: Stock, Change, % Change. Rows: Atlantic Resources, Charter Cons, etc.

OPTIONS

Table with columns: First, Last, Deal, etc. Rows: Dec 19, Jan 20, Feb 21, etc.

MONDAY'S ACTIVE STOCKS

Table with columns: Stock, Change, % Change. Rows: Atlantic Resources, Charter Cons, etc.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: Index, Tues Jan 10 1984, Mon Jan 9, Fri Jan 6, Thu Jan 5, Wed Jan 4, Year (Percent). Rows: EQUITY GROUPS & SUB-SECTIONS, FIXED INTEREST, AVERAGE GROSS REDEMPTION YIELDS.

EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Vol., Last, etc. Rows: GOLD, SILV, AMRO, etc.

LONDON TRADED OPTIONS

Table with columns: Option, Calls, Puts, etc. Rows: B.P., G.O.S., G.O.S. Gold, etc.

* Fix yield. Highs and lows record, base date, values and constituent changes are published in Saturday Today. A list of constituents is available from the Publishers, The Financial Times, Bocken House, Cannon Street, London, EC4P 4BB, price 15p, post 20p.

FT LONDON SHARE INFORMATION SERVICE

HOTELS—Continued

Table of hotel shares including A&A Hotels, Holiday Inns, and others with columns for share price and volume.

INDUSTRIALS (Misc.)

Table of miscellaneous industrial shares including A&A, B&S, and various engineering firms.

ENGINEERING—Continued

Table of engineering shares including B&S, GKN, and other industrial companies.

DRAPERY—Continued

Table of drapery shares including J&S, M&S, and other textile-related firms.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of building industry, timber, and roads shares including B&S, GKN, and other construction firms.

AMERICANS

Table of American shares including A&A, B&S, and other US-listed companies.

BRITISH FUNDS

Table of British funds including various investment trusts and pension funds.

That's BTR

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INDUSTRIALS—Continued

Table of industrial stocks including MNC Group, N Y Corp, and various manufacturing companies with columns for stock price, high, low, and volume.

LEISURE—Continued

Table of leisure stocks including Leisure World, Leisure World, and Leisure World with columns for stock price, high, low, and volume.

PROPERTY—Continued

Table of property stocks including Property, Property, and Property with columns for stock price, high, low, and volume.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including Investment Trusts, Investment Trusts, and Investment Trusts with columns for stock price, high, low, and volume.

OIL AND GAS—Continued

Table of oil and gas stocks including Oil and Gas, Oil and Gas, and Oil and Gas with columns for stock price, high, low, and volume.

MINES—continued

Table of mining stocks including Mines, Mines, and Mines with columns for stock price, high, low, and volume.

NOTES

Notes section containing various financial notices, company announcements, and market commentary.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including Motors, Aircraft Trades, and Motors with columns for stock price, high, low, and volume.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including Newspapers, Publishers, and Newspapers with columns for stock price, high, low, and volume.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising stocks including Paper, Printing, Advertising, and Paper with columns for stock price, high, low, and volume.

PROPERTY

Table of property stocks including Property, Property, and Property with columns for stock price, high, low, and volume.

SHIPPING

Table of shipping stocks including Shipping, Shipping, and Shipping with columns for stock price, high, low, and volume.

SOOTH AFRICANS

Table of South African stocks including South Africans, South Africans, and South Africans with columns for stock price, high, low, and volume.

TOBACCOS

Table of tobacco stocks including Tobaccos, Tobaccos, and Tobaccos with columns for stock price, high, low, and volume.

SHOES AND LEATHER

Table of shoes and leather stocks including Shoes and Leather, Shoes and Leather, and Shoes and Leather with columns for stock price, high, low, and volume.

TEXTILES

Table of textile stocks including Textiles, Textiles, and Textiles with columns for stock price, high, low, and volume.

TRUSTS FINANCE, LAND

Table of trusts, finance, and land stocks including Trusts Finance, Land, and Trusts Finance with columns for stock price, high, low, and volume.

OVERSEAS TRADERS

Table of overseas trader stocks including Overseas Traders, Overseas Traders, and Overseas Traders with columns for stock price, high, low, and volume.

PLANTATIONS

Table of plantation stocks including Plantations, Plantations, and Plantations with columns for stock price, high, low, and volume.

TEAS

Table of tea stocks including Teas, Teas, and Teas with columns for stock price, high, low, and volume.

MISCELLANEOUS

Table of miscellaneous stocks including Miscellaneous, Miscellaneous, and Miscellaneous with columns for stock price, high, low, and volume.

MINES Central Rand

Table of central rand mining stocks including Mines Central Rand, Mines Central Rand, and Mines Central Rand with columns for stock price, high, low, and volume.

MINES Eastern Rand

Table of eastern rand mining stocks including Mines Eastern Rand, Mines Eastern Rand, and Mines Eastern Rand with columns for stock price, high, low, and volume.

MINES Far West Rand

Table of far west rand mining stocks including Mines Far West Rand, Mines Far West Rand, and Mines Far West Rand with columns for stock price, high, low, and volume.

REGIONAL AND IRISH STOCKS

Table of regional and Irish stocks including Regional and Irish Stocks, Regional and Irish Stocks, and Regional and Irish Stocks with columns for stock price, high, low, and volume.

OPTIONS

Table of options stocks including Options, Options, and Options with columns for stock price, high, low, and volume.

Additional financial notes, market commentary, and company announcements at the bottom of the page.

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trst, Abbey Unit Trst, Abbey Unit Trst, etc., with columns for name, manager, and other details.

Table listing various unit trusts such as British Equ of Unit Trsts, British Equ of Unit Trsts, British Equ of Unit Trsts, etc., with columns for name, manager, and other details.

Table listing various unit trusts such as Crown Unit Trst, Crown Unit Trst, Crown Unit Trst, etc., with columns for name, manager, and other details.

Table listing various unit trusts such as Govett (John) Unit Mgmt, Govett (John) Unit Mgmt, Govett (John) Unit Mgmt, etc., with columns for name, manager, and other details.

Table listing various unit trusts such as Legal & General (Unit Trst), Legal & General (Unit Trst), Legal & General (Unit Trst), etc., with columns for name, manager, and other details.

Table listing various unit trusts such as Midland Bank Group (Unit Mgmt), Midland Bank Group (Unit Mgmt), Midland Bank Group (Unit Mgmt), etc., with columns for name, manager, and other details.

Table listing various unit trusts such as National Provincial Unit Mgmt, National Provincial Unit Mgmt, National Provincial Unit Mgmt, etc., with columns for name, manager, and other details.

Table listing various unit trusts such as Royal London Unit Trst, Royal London Unit Trst, Royal London Unit Trst, etc., with columns for name, manager, and other details.

Table listing various unit trusts such as TSB Unit Trst, TSB Unit Trst, TSB Unit Trst, etc., with columns for name, manager, and other details.

FT UNIT TRUST INFORMATION SERVICE

Table listing insurance companies and their details, including Albany Life Assurance Co, Albany Life Assurance Co, Albany Life Assurance Co, etc.

Table listing insurance companies and their details, including Continental Life Assurance PLC, Continental Life Assurance PLC, Continental Life Assurance PLC, etc.

Table listing insurance companies and their details, including Crown Life Assurance, Crown Life Assurance, Crown Life Assurance, etc.

Table listing insurance companies and their details, including Guardian Royal Exchange, Guardian Royal Exchange, Guardian Royal Exchange, etc.

Table listing insurance companies and their details, including Henderson Administration, Henderson Administration, Henderson Administration, etc.

Table listing insurance companies and their details, including Skandia Life Assurance Co Ltd, Skandia Life Assurance Co Ltd, Skandia Life Assurance Co Ltd, etc.

Table listing insurance companies and their details, including Swiss Life Pension Ltd, Swiss Life Pension Ltd, Swiss Life Pension Ltd, etc.

Table listing insurance companies and their details, including Zurich American Life Insurance Co, Zurich American Life Insurance Co, Zurich American Life Insurance Co, etc.

Table listing insurance companies and their details, including Zurich American Life Insurance Co, Zurich American Life Insurance Co, Zurich American Life Insurance Co, etc.

F.T. CROSSWORD PUZZLE No. 5313

- ACROSS
1 Attempt to get food inside convention (6)
4 Put case in favour of sterling (8)
10 Alludes to friends (9)
11 Supposed to protect one from a lot of damage (5)
12 Giraffe is a nuisance, some say (4)
13 Changing colour, oxygen has a faint smell (10)
15 A trimmer ship (7)
16 Measure exhaust all in one piece (6)
19 Does not approve of buffets (6)
21 Rather late in the day for rolling over (7)
23 It's fashionable to take part in crime (10)
25 Operator in America expressing hesitation (4)
27 Join in when roll-call is over (5)
28 Get garage to make up the sum (9)
29 And left Stough for place where equipment could be stored (4-4)
30 Change to word, please (6)
DOWN
1 Follow on at the rear of traffic hold-up (8)
2 The range is lengthening (9)
3 To a medical man, it's grave (4)
5 Plan is about to work out (7)
6 Stroke day after walk (4-6)
7 States the time for practice (5)
8 Take responsibility from some of roadside motel managers (6)
9 Puts in reverse or trance (6)
14 Sights for sore eyes? (10)
17 Restore control with dignity (9)
18 A shinguard (old style) is pronounced wrong (8)
20 To fill up, I had a meal the day before (7)
21 One bug can be quite sufficient (6)
22 Study the synopsis (6)
24 Dispense with green light? (5)

Crossword puzzle grid with numbers indicating starting positions for clues.

Solution to Puzzle No. 5312
ACROSS
1. MOUNTAIN
4. STERLING
10. FRIENDS
11. PROTECTIVE
12. NUISANCE
13. OXYGEN
15. TRIMMER
16. EXHAUST
19. DISAPPROVE
21. LATE
23. CRIME
25. OPERATOR
27. JOIN
28. GARAGE
29. STORE
30. CHANGE
DOWN
1. FOLLOW
2. RANGE
3. GRAVE
5. PLAN
6. STROKE
7. STATES
8. RESPONSIBILITY
9. REVERSE
14. SIGHTS
17. RESTORE
18. SHINGUARD
20. FILL
21. BUG
22. SYNOPSIS
24. DISPENSE
25. MOUNTAIN

Table listing insurance companies and their details, including Kinross Assurance Society, Kinross Assurance Society, Kinross Assurance Society, etc.

Table listing insurance companies and their details, including Liberty Life Assurance Co Ltd, Liberty Life Assurance Co Ltd, Liberty Life Assurance Co Ltd, etc.

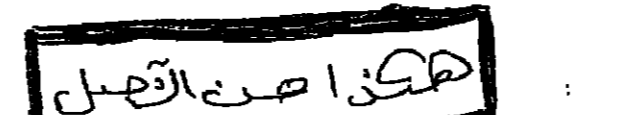
Table listing insurance companies and their details, including London Life Insurance Ltd, London Life Insurance Ltd, London Life Insurance Ltd, etc.

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Table listing insurance companies and their details, including London Life Insurance Ltd, London Life Insurance Ltd, London Life Insurance Ltd, etc.

Advertisement for 'Money Market Trust Funds' and 'Bank Accounts' with various fund names and details.



INSURANCE & OVERSEAS MANAGED FUNDS

Table listing various insurance and managed funds, including company names, fund names, and numerical values.

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Table listing various insurance and managed funds, including company names, fund names, and numerical values.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas managed funds, including company names, fund names, and numerical values.

NOTES

Notes section containing additional information and disclaimers regarding the fund data.

COMMODITIES AND AGRICULTURE

England's green expensive land

By Our Commodities Staff
ENGLISH farmland prices reached new record levels in the three months ended November...

Exports of Straits reined in from Penang fell in December to 2,838 tonnes...

Workers at the Toquepala copper mine and Ilmoester postponed a threatened strike...

Taiwan will send a trade mission to Washington for further talks to try to settle disagreements over Taiwan's rice export volume...

Equador's new Agriculture Minister is Sen Fausto Jordan...

Indonesia plans to boost its rice output 22 per cent over the next five years...

A Thai trade delegation will visit Peking to ask China to import more rice from Thailand...

British hill farmers at risk from EEC deadlock over cash support

By Richard Mooney

EEC FARMING Ministers' failure to agree a new structural aid package for EEC farmers yesterday brought an angry response from Britain's National Farmers' Union (NFU)...

Negotiations on the package, worth £200m in a full year to UK farmers, were adjourned without agreement in Brussels following a dispute on whether or not to continue cash support to the dairy industry...

After hearing the news Mr Chris Righton, NFU deputy president, demanded a categorical assurance from Agriculture Minister Mr Michael Jopling that support payments due to British hill cattle and sheep producers will be paid "in the near future"...

Pig storage aids likely

By No Dawnay in Brussels

THE EEC Commission looks certain today to authorise the reintroduction of private storage aids for pig farmers after coming under intense pressure to act on rapidly falling prices...

The farmers' claim that exports of Dutch pork to France have been increased recently in an attempt to maximise sales prior to community action aimed at stemming swine fever and foot and mouth disease...

A union statement, which described these payments as a "lifeline" for British hill farmers, said anger and alarm was expressed by hill farmers meeting in London yesterday...

After emerging from the Brussels meeting, Mr Jopling said: "I am extremely disappointed. There is now a void until we can reach agreement..."

Only 25 per cent of the payments actually come out of the EEC budget, the rest being paid by national governments...

Mr Jopling said that he was not sure whether Britain would be legally entitled to pay out its own three-quarters share in the absence of EEC agreement on the whole package...

"I will be asking our lawyers at home to look at this as a matter of urgency," he said. "There is a great deal of confusion..."

Restricted gluten feed imports 'ridiculous'

THE EEC plan to restrict imports of maize (corn) gluten feed was "ridiculous", said John Block, U.S. Secretary of Agriculture, declared yesterday...

Mr Block, who was questioned by journalists in European capitals, in a satellite link-up with Washington, said the U.S. was duty bound to comply with any request from the EEC to hold consultations via GATT (General Agreement on Tariffs and Trade) on the issue...

Mr Block said that a joint economic study showed that restricted maize gluten feed imports would do nothing to help the EEC overcome its shortage of funds...

Mr Block said that a joint economic study showed that restricted maize gluten feed imports would do nothing to help the EEC overcome its shortage of funds...

Further talks were planned with the Community, but the U.S. was waiting to see the outcome on the maize gluten imports issue...

Plumb hints at hard line on Cap reform

BY JOHN CHERRINGTON,
SIR HENRY PLUMB, the Conservative leader in the European Parliament, yesterday gave the clearest indication yet that the British Government intends to take a hard line on Common Agriculture Policy (Cap) reform...

The threat of disaster to the Common Agriculture Policy sectors—the commodities and dairy—has been the heaviest cost, he said...

Mr Block said that a joint economic study showed that restricted maize gluten feed imports would do nothing to help the EEC overcome its shortage of funds...

Mr Block said that a joint economic study showed that restricted maize gluten feed imports would do nothing to help the EEC overcome its shortage of funds...

Mr Block said that a joint economic study showed that restricted maize gluten feed imports would do nothing to help the EEC overcome its shortage of funds...

Crude palm oil price climbs to record high

By Wong Sulong in Kuala Lumpur
CRUDE PALM oil prices yesterday continued their advance to record heights on the Kuala Lumpur Commodity Exchange (KLCE), with current month prices up a hefty 194 ringgit to set another record at 2,232 ringgit (£879.51 per tonne) on strong speculative support...

The turnover for the current month was 51 lots of 25 tonnes each, while volume for future months to June amounted to 312 lots...

Since the beginning of the year, palm oil prices on the KLCE have risen by more than 5800 ringgit per tonne...

Traders generally feel the market is in for a sharp correction, although prices in recent months have confounded the market...

The KLCE yesterday decided to raise margin deposits for spot trading to 6,000 ringgit per lot. It is the first time in a week that margins were raised. On January 3, margins were increased from 2,000 ringgit to 4,000 ringgit...

The 6,000 ringgit margin will be able to support prices quoted of up to 3400 ringgit, since one lot comprises 25 tonnes...

Margins for forward months have also been increased to 3,000 ringgit from 2,000 ringgit. Prices of palm oil are now more than 1.5 times higher than those a year ago, in terms of a stable Malaysian ringgit...

Prices began rising in the middle of last year, and continued to rise on news of a big shortfall in soyabean output in the U.S. Prices strengthened further when it was clear that Malaysian palm oil production for 1983 would be much lower than anticipated—at 3m tonnes compared with 3.5 tonnes for 1982...

At current prices, crude palm oil is commanding a premium of over £42 per tonne over soya bean...

Copper values drop sharply

BY JOHN EDWARDS, COMMODITIES EDITOR
COPPER PRICES dropped sharply for the second day in succession on the London Metal Exchange yesterday...

The market was depressed by the easier trend in New York overnight, and the announcement of another round of domestic price cuts by U.S. producers...

Aluminium futures held steady in spite of the fall in copper and the rise in sterling. The market was bolstered by news of a larger than expected fall in world aluminium stocks during November...

Estimates by the International Primary Aluminium Institute, released yesterday, put stocks of primary aluminium in the non-communist world down to 1.94m at end-November, compared with 2.03m at end October and 3.053m a year ago...

This is the first time for three years that primary stocks have fallen below 2m tonnes, the Institute commented...

Heating oil prices were moderately higher after opening very strong, but used by hedging and prices eroded slowly in anticipation of a neutral industry stock report...

Aluminium prices were higher after opening very strong, but used by hedging and prices eroded slowly in anticipation of a neutral industry stock report...

Aluminium prices were higher after opening very strong, but used by hedging and prices eroded slowly in anticipation of a neutral industry stock report...

Aluminium prices were higher after opening very strong, but used by hedging and prices eroded slowly in anticipation of a neutral industry stock report...

PRICE CHANGES

Table with columns: In tonnes unless stated otherwise, Jan 10 1984, +/-, Month ago. Rows include Metals (Aluminium, Copper, Lead, Tin), Petroleum (Crude oil, Gasoline), and other commodities.

BRITISH COMMODITY PRICES

Table with columns: Commodity, Unit, Price. Rows include Wheat, Barley, Oats, Beans, Peas, Lentils, etc.

BASE METALS

Table with columns: Metal, Price. Rows include Aluminium, Copper, Lead, Tin, Zinc, Nickel.

NICKEL

Table with columns: Nickel, Price. Rows include Nickel-Morning, Nickel-Evening.

RUBBER

Table with columns: Rubber, Price. Rows include RSS No 1, RSS No 2, RSS No 3.

COFFEE

Table with columns: Coffee, Price. Rows include Arabica, Robusta.

AMERICAN MARKETS

Table with columns: Commodity, Price. Rows include Wheat, Soybeans, Corn, etc.

CRUDE OIL FUTURES

Table with columns: Oil, Price. Rows include WTI, Brent.

GAS OIL FUTURES

Table with columns: Gas Oil, Price. Rows include Heating oil, etc.

TIN

Table with columns: Tin, Price. Rows include Tin-Morning, Tin-Evening.

SILVER

Table with columns: Silver, Price. Rows include Silver-Morning, Silver-Evening.

COFFEE

Table with columns: Coffee, Price. Rows include Arabica, Robusta.

INDICES

Table with columns: Index, Value. Rows include Financial Times, Dow Jones, etc.

CHICAGO

Table with columns: Commodity, Price. Rows include Live Cattle, Live Hogs, etc.

SPOT PRICES

Table with columns: Commodity, Price. Rows include Arabican Light, etc.

GOLD MARKETS

Table with columns: Gold, Price. Rows include Gold Bullion, etc.

WEEKLY METALS

Table with columns: Metal, Price. Rows include Aluminium, Copper, Lead, Tin, Zinc, Nickel.

WHEAT

Table with columns: Wheat, Price. Rows include Wheat-Morning, Wheat-Evening.

POTATOES

Table with columns: Potatoes, Price. Rows include Potatoes-Morning, Potatoes-Evening.

SUGAR

Table with columns: Sugar, Price. Rows include Sugar-Morning, Sugar-Evening.

SOYBEAN MEAL

Table with columns: Soybean Meal, Price. Rows include Soybean Meal-Morning, Soybean Meal-Evening.

EUROPEAN MARKETS

Table with columns: Commodity, Price. Rows include Wheat, Barley, Oats, etc.

ALUMINIUM

Table with columns: Aluminium, Price. Rows include Aluminium-Morning, Aluminium-Evening.

COPPER

Table with columns: Copper, Price. Rows include Copper-Morning, Copper-Evening.

LEAD

Table with columns: Lead, Price. Rows include Lead-Morning, Lead-Evening.

ZINC

Table with columns: Zinc, Price. Rows include Zinc-Morning, Zinc-Evening.

TIN

Table with columns: Tin, Price. Rows include Tin-Morning, Tin-Evening.

NICKEL

Table with columns: Nickel, Price. Rows include Nickel-Morning, Nickel-Evening.

ROTTERDAM

Table with columns: Commodity, Price. Rows include Wheat, Barley, Oats, etc.

PARIS

Table with columns: Commodity, Price. Rows include Wheat, Barley, Oats, etc.

AMSTERDAM

Table with columns: Commodity, Price. Rows include Wheat, Barley, Oats, etc.

BRUSSELS

Table with columns: Commodity, Price. Rows include Wheat, Barley, Oats, etc.

LONDON

Table with columns: Commodity, Price. Rows include Wheat, Barley, Oats, etc.

NEW YORK

Table with columns: Commodity, Price. Rows include Wheat, Soybeans, Corn, etc.

CHICAGO

Table with columns: Commodity, Price. Rows include Live Cattle, Live Hogs, etc.

WHEAT

Table with columns: Wheat, Price. Rows include Wheat-Morning, Wheat-Evening.

BARLEY

Table with columns: Barley, Price. Rows include Barley-Morning, Barley-Evening.

OATS

Table with columns: Oats, Price. Rows include Oats-Morning, Oats-Evening.

BEANS

Table with columns: Beans, Price. Rows include Beans-Morning, Beans-Evening.

PEAS

Table with columns: Peas, Price. Rows include Peas-Morning, Peas-Evening.

LENTILS

Table with columns: Lentils, Price. Rows include Lentils-Morning, Lentils-Evening.

SOYBEANS

Table with columns: Soybeans, Price. Rows include Soybeans-Morning, Soybeans-Evening.

CORN

Table with columns: Corn, Price. Rows include Corn-Morning, Corn-Evening.

WHEAT

Table with columns: Wheat, Price. Rows include Wheat-Morning, Wheat-Evening.

BARLEY

Table with columns: Barley, Price. Rows include Barley-Morning, Barley-Evening.

OATS

Table with columns: Oats, Price. Rows include Oats-Morning, Oats-Evening.

BEANS

Table with columns: Beans, Price. Rows include Beans-Morning, Beans-Evening.

PEAS

Table with columns: Peas, Price. Rows include Peas-Morning, Peas-Evening.

LENTILS

Table with columns: Lentils, Price. Rows include Lentils-Morning, Lentils-Evening.

WHEAT

Table with columns: Wheat, Price. Rows include Wheat-Morning, Wheat-Evening.

BARLEY

Table with columns: Barley, Price. Rows include Barley-Morning, Barley-Evening.

OATS

Table with columns: Oats, Price. Rows include Oats-Morning, Oats-Evening.

BEANS

Table with columns: Beans, Price. Rows include Beans-Morning, Beans-Evening.

PEAS

Table with columns: Peas, Price. Rows include Peas-Morning, Peas-Evening.

LENTILS

Table with columns: Lentils, Price. Rows include Lentils-Morning, Lentils-Evening.

SOYBEANS

Table with columns: Soybeans, Price. Rows include Soybeans-Morning, Soybeans-Evening.

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar eases from record level

The dollar lost ground in currency markets yesterday. Monday's intervention by central banks helped to contain the dollar's rise but trading in the Far East yesterday took the dollar to new highs. These levels were not sustained after the start of business in Europe with strong continental selling prompting an unwinding of dollar positions and a degree of profit taking. This reflected market uncertainty concerning future dollar trends.

Much depends on commercial activity with speculative positions tending to adjust accordingly. Yesterday's fall in the value of the dollar was partly inspired by a technical correction in the D-mark/yen cross rate. The D-mark had slipped below the ¥82 level in Far East trading and this prompted fresh demand for the German unit, resulting in a steady improvement against the dollar. Movement out of the dollar produced a 2.82% rise in the yen-dollar rate and the U.S. unit recovered from the day's lows but still finished down on Monday's closing level.

Against the D-mark it touched a low of DM 2.810 before finishing at DM 2.8150 down from DM 2.805 on Monday. It was also weaker against the Swiss franc at Sfr 2.2350 from Sfr 2.2350 and Ffr 8.60 compared with Ffr 8.6375. Against the yen it improved to ¥233.58 from ¥233.50. On Bank of England figures the dollar's index fell to 131.6 from 132.0.

STERLING - Trading range against the dollar in 1983-84 is 2.3250, December average 2.7487. Trade-weighted index against the dollar in 1983-84 is 127.2 six months ago. The D-mark improved at the Frankfurt fixing. The dollar opened very firm at DM 2.8445, but then declined to a fixing level of DM 2.8253, compared with DM 2.8333 previously. The Bundesbank sold DM 42.2m at the fixing, but there was some doubt as to whether the central bank was active on the open market. Sterling fell to DM 3.5670 from DM 3.5610; the yen lost ground to the dollar, as the U.S. currency closed at ¥233.58, compared with ¥233.50 on Monday. The dollar moved up in Far Eastern markets after a very strong performance in Europe and New York. It touched a peak of DM 2.85 against the D-mark in Tokyo, but then retreated to finish at DM 2.84 without any apparent central bank intervention. The sudden late turnaround followed nervousness after the yen-mark cross rate dipped briefly below ¥82.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency, ECU central rate, % change against ECU, % change against Jan 10, % change adjusted for divergence, Divergence limit. Rows include Belgium, France, Germany, Italy, Netherlands, Luxembourg, Portugal, Spain, Greece, Ireland, UK.

THE POUND SPOT AND FORWARD

Table with columns: Jan 10, Day's spread, Close, One month, % change, % Three months, % Six months. Rows include U.S., Canada, Australia, New Zealand, Hong Kong, Singapore, etc.

THE DOLLAR SPOT AND FORWARD

Table with columns: Jan 10, Day's spread, Close, One month, % change, % Three months, % Six months. Rows include UK, Ireland, Canada, Netherlands, Denmark, West Germany, Portugal, Spain, Italy, Norway, Sweden, Japan, Austria, Switzerland, etc.

FINANCIAL FUTURES

Gilts weaker

Gilts weakened on the London International Financial Futures Exchange yesterday in quite active trading. March delivery long-term gilt futures followed down cash prices after one or two failed attempts to rally. The contract opened reasonably firm at 110-14 following a good close to the U.S. bond market on Monday, but then weakened as sterling fell ground to the dollar on the foreign exchange. It touched a high point of 110-19 when U.S. Treasury bonds opened above market forecasts in Chicago, but fell to a low of 109-28 on publication of the UK December money supply figures, showing a rise of 1.55 per cent in M3, compared with 0.6 per cent in November, and nearly as bad as the large 1.5 per cent rise in October. The March contract closed at 109-30, compared with 110-17 previously.

LONDON

Table with columns: Close, High, Low, Prev. Rows include March, June, Sept, Dec, etc.

CHICAGO

Table with columns: U.S. Treasury Bonds (CBT) 8%, 100,000 32nds of 100%. Rows include March, June, Sept, Dec, etc.

OTHER CURRENCIES

Table with columns: Jan 10, Close, Note Rates. Rows include Argentina, Australia, Canada, etc.

CURRENCY RATES

Table with columns: Jan 10, Bank rate, Special Drawing Rights, European Currency Unit. Rows include Sterling, U.S. dollar, etc.

CURRENCY MOVEMENTS

Table with columns: Jan 9, Bank of England, Morgan Guaranty. Rows include Sterling, U.S. dollar, etc.

EXCHANGE CROSS RATES

Table with columns: Jan 10, Pound Sterling, U.S. Dollar, etc. Rows include Deutschemark, Japanese Yen, etc.

EURO-CURRENCY INTEREST RATES

Table with columns: Jan 10, Starting, U.S. Dollar, Canadian Dollar, etc. Rows include Short term, 7 days, 1 month, etc.

DISCOUNT HOUSES DEPOSIT AND BILL RATES

Table with columns: Jan 10, Starting, Interbank, Local Authority, etc. Rows include Overnight, 1 month, 3 months, etc.

FT LONDON INTERBANK FIXING

Table with columns: LONDON INTERBANK FIXING, 3 months U.S. dollars, 6 months U.S. dollars, etc.

MONEY RATES

Table with columns: Jan 10, Starting, Interbank, Local Authority, etc. Rows include Overnight, 1 month, 3 months, etc.

MONEY RATES

Table with columns: Jan 10, Starting, Interbank, Local Authority, etc. Rows include Overnight, 1 month, 3 months, etc.

MONEY RATES

Table with columns: Jan 10, Starting, Interbank, Local Authority, etc. Rows include Overnight, 1 month, 3 months, etc.

UK rates continue to rise

UK interest rates were firmer despite a recovery by sterling. The Bank of England's 9 per cent rate was quoted at 9 1/2 per cent up from 9 per cent while three-month eligible bank bills were bid at 8 1/2 per cent, unchanged from Monday. Overnight inter-bank money opened at 9 1/2 per cent and touched a peak of 9 3/4 per cent before slipping away to 4 per cent.

UK clearing banks' base lending rate

UK clearing banks' base lending rate rose to 9 1/2 per cent (since October 4 and 5) to 550m. Factors affecting the market included maturing assistance and the cut of Treasury bills together drawing 500m and Exchange transactions a further 200m. These were partly offset by a fall in the note circulation of 210m.

Lombard facility rose to a high

Lombard facility rose to a high of DM 14bn on Monday as banks sought funds to bridge the gap between Monday's maturing repurchase agreement, drawing DM 7.2bn and yesterday's inflow. It appeared to be little movement in longer term rates to reflect the dollar's continued rise against the D-mark although some dealers suggested that interest rates may have to be increased in order to restrict capital outflows should the dollar continue to appreciate.

Bank bills in band 1 at 9 1/2 per cent

Bank bills in band 1 at 9 1/2 per cent and 230m in band 2 at 9 per cent. In band 4 it bought 27m of Treasury bills and 18m of eligible bank bills all at 8 1/2 per cent.

London clearing banks' balances as at December 14 1983

THE TABLES below provide the first monthly indication of the trends of bank lending and deposits, ahead of the more comprehensive banking and money supply figures published later by the Bank of England. They are prepared by the London clearing banks and cover the business of their offices and their subsidiaries (excluding Scottish and Northern Ireland banks) in England and Wales, the Channel Islands and the Isle of Man which are listed by the Bank of England as falling within the monetary sector.

Table 1: AGGREGATE BALANCES. Columns: Total outstanding, Change on month. Rows: LIABILITIES (Sterling deposits, UK monetary sector, etc.), Foreign currency deposits, TOTAL LIABILITIES. Rows: ASSETS (Sterling, Cash and balances with Bank of England, etc.), TOTAL ASSETS.

Table 2: INDIVIDUAL GROUPS OF BANKS' BALANCES. Columns: Total, Change on month. Rows: LIABILITIES (Total deposits, etc.), ASSETS (Cash and balances with Bank of England, etc.), TOTAL ASSETS.

MONEY RATES

Table with columns: NEW YORK (Lunchtime), Prime rate, Broiler loan rate, Fed funds rate, Treasury Bills, Treasury Bonds.

FT LONDON INTERBANK FIXING

Table with columns: LONDON INTERBANK FIXING, 3 months U.S. dollars, 6 months U.S. dollars, etc.

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INTERNATIONAL CAPITAL MARKETS

Cool reception for complex offerings

BY OUR EUROMARKETS STAFF

THREE fixed-rate Eurodollar bond issues were launched yesterday in a market which was less than receptive.

The European Investment Bank came out with a complicated \$130m deal through Nikko Securities. The bond pays an 11% per cent coupon at a price of 98 1/2, and investors can choose to take a seven-year issue which is redeemed at par or a 15-year bond to be redeemed at a price of 113.

Two-thirds of the issue will be placed in the Far East, and cynics suggested yesterday that the long tranche was a disguised private placement to Japanese institutions while the shorter tranche was intended for the European market. The Japanese Ministry of Finance does not allow more than half an issue to be placed privately in Japan.

Dealers reported little interest in the issue, which was thought to be rather aggressively priced. Denmark Creditbank's \$50m deal received the same verdict. As reported yesterday, the seven-year bond has an 11% per cent coupon at par and each bond is included a warrant to buy a seven-year 11% per cent bond from the same issuer at par.

The dollar secondary market picked up yesterday afternoon when the New York market opened strongly. Prices moved up by about 1/4-1/2 point. In Germany, Michelin is raising DM 100m through a five-year, 8 1/2 per cent private placement priced at par. Commerzbank is leading the deal, which was reported to be well received, trading at a small 3/4 per cent discount.

The Asian Development Bank is raising SwFr 100m through a 10-year public issue with an indicated yield of 6 1/2 per cent.

Just as the market closed, Credit Suisse First Boston launched a \$100m bond for Beneficial Corporation, the U.S. financial group. The seven-year issue has a 12 per cent coupon at a price that will be determined next Tuesday - probably between 99 and par.

Today, CSFB will apparently launch a \$100m floating rate note for Sunlomo Trust and Banking. It is understood that the issue will have a 10-year life and will pay a spread of 1/2 point over the mean of the six-month London interbank bid and offered rates at par. Investors will have the chance to redeem their bonds after eight years, and Sunlomo Trust International will be co-lead manager.

Though it had not officially been launched yesterday, it was being traded at a discount of around 0.40 per cent, well within its 7/8 point front-end fees.

Jan 10	Previous
98.056	98.121
High	Low
102.017	97.698

Drexel in high yield fund move on U.S. credit market

BY MARY ANN SIEGHART IN LONDON

A HIGH YIELD securities fund has been set up by Drexel Burnham Lambert, the U.S. investment house.

The investments will include bonds from borrowers with low or non-existent credit ratings, those whose credits have been downgraded and those whose credit potential has not yet been recognised by the market.

The fund, called the Finstury Group Ltd, aims to exploit inefficiencies in the U.S. credit market. In many cases, according to Drexel, the high yields on such bonds are more than enough to compensate investors for the additional risk.

Drexel Burnham Lambert, which claims to have over 60 per cent of the U.S. brokerage market in high-yielding bonds, will administer the fund, but will not manage its investments. This task will be divided equally between First Investors

Management Company and Solomon Asset Management.

Drexel estimates that the high-yield market in the U.S. has now reached \$65bn-\$75bn. The Finstury fund managers will be looking for:

- Emerging credits - small, growing companies which appear to have been undervalued by credit rating agencies
- Troubled credits - where the issuer has financial problems but the fund managers believe the company will survive. These bonds fall dramatically in price and will often offer a yield as high as 17 per cent.
- High-premium convertibles - where the yield on the bond is higher than normal convertibles and there are long-term prospects of the share price rising.
- "Busted" convertibles - where the stock price has fallen so far below the conversion price that the bonds are trading on a yield basis.

● Bond/warrant units - which combine high yield with a chance of boosting the company's equity.

● Post-bankruptcy selection here is based on liquidation analysis.

● Special situations - such as sinking funds or leveraged buy-outs.

The fund which will start with a size of about \$30m, will be aimed at institutional investors with a minimum investment of \$100,000. Annual returns are expected to be in the region of 27-30 per cent. Mr Albert Puss, a senior vice president at Drexel, said: "It's not for widows and orphans but there is a place in institutional portfolios for the high-yield market."

Drexel is also planning to set up a financial futures trading fund soon. "Winchester Financial" will be open to individual investors with a minimum stake of \$10,000.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for January 10.

Country	Issue	Yield	Price	Change
U.S. DOLLAR	Australian 11 1/2% 89	10 1/2	101 1/2	+1/2
	Australian 11 3/4% 89	10 3/4	101 3/4	+1/2
	Australian 12 1/2% 89	10 1/2	101 1/2	+1/2
	Bank of Tokyo 11 1/2% 89	10 1/2	101 1/2	+1/2
	Bank of Tokyo 11 3/4% 89	10 3/4	101 3/4	+1/2
	Bank of Tokyo 12 1/2% 89	10 1/2	101 1/2	+1/2
	Canada 10 1/2% 89	10 1/2	101 1/2	+1/2
	Canada 10 3/4% 89	10 3/4	101 3/4	+1/2
	Canada 11 1/2% 89	10 1/2	101 1/2	+1/2
	Canada 11 3/4% 89	10 3/4	101 3/4	+1/2
EURO DOLLAR	AGF 11 1/2% 89	10 1/2	101 1/2	+1/2
	AGF 11 3/4% 89	10 3/4	101 3/4	+1/2
	AGF 12 1/2% 89	10 1/2	101 1/2	+1/2
	AGF 12 3/4% 89	10 3/4	101 3/4	+1/2
	AGF 13 1/2% 89	10 1/2	101 1/2	+1/2
	AGF 13 3/4% 89	10 3/4	101 3/4	+1/2
	AGF 14 1/2% 89	10 1/2	101 1/2	+1/2
	AGF 14 3/4% 89	10 3/4	101 3/4	+1/2
	AGF 15 1/2% 89	10 1/2	101 1/2	+1/2
	AGF 15 3/4% 89	10 3/4	101 3/4	+1/2
EURO POUND	AGF 11 1/2% 89	10 1/2	101 1/2	+1/2
	AGF 11 3/4% 89	10 3/4	101 3/4	+1/2
	AGF 12 1/2% 89	10 1/2	101 1/2	+1/2
	AGF 12 3/4% 89	10 3/4	101 3/4	+1/2
	AGF 13 1/2% 89	10 1/2	101 1/2	+1/2
	AGF 13 3/4% 89	10 3/4	101 3/4	+1/2
	AGF 14 1/2% 89	10 1/2	101 1/2	+1/2
	AGF 14 3/4% 89	10 3/4	101 3/4	+1/2
	AGF 15 1/2% 89	10 1/2	101 1/2	+1/2
	AGF 15 3/4% 89	10 3/4	101 3/4	+1/2

EIB in co-financing deal for Portugal

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

THE EUROPEAN Investment Bank (EIB) has entered into a rare co-financing agreement with a group of commercial banks to provide funds for a power station development at Sines in Portugal.

The agreement links an Ecu 25m, 20-year loan being provided by the EIB to Electricidade de Portugal to a \$30m, 10-year loan being raised for the same borrower by a group of

banks under the leadership of NMB-Interban in Paris.

The co-financing follows the pattern traditionally adopted by the World Bank, but it is believed to be the first time that the EIB has agreed to a co-financing which contractually links its own operation to a commercial bank loan through cross-default and other clauses.

It is understood that the EIB's decision to opt for a co-financing partly reflects a general desire to test the suitability of such deals. Portugal is an obvious candidate since it is negotiating to join the EEC. The involvement of a Community institution in this way is thus also regarded as a political gesture to Portugal.

Electricidade de Portugal has benefited from the arrangement both by securing additional funds for its Sines project from commercial banks and from the long maturity on the commercial loan. It is to be a 10-year credit bearing interest at a margin of 3/4 per cent over London Eurodollar rates.

Issue	Yield	Price
AGF 11 1/2% 89	10 1/2	101 1/2
AGF 11 3/4% 89	10 3/4	101 3/4
AGF 12 1/2% 89	10 1/2	101 1/2
AGF 12 3/4% 89	10 3/4	101 3/4
AGF 13 1/2% 89	10 1/2	101 1/2
AGF 13 3/4% 89	10 3/4	101 3/4
AGF 14 1/2% 89	10 1/2	101 1/2
AGF 14 3/4% 89	10 3/4	101 3/4
AGF 15 1/2% 89	10 1/2	101 1/2
AGF 15 3/4% 89	10 3/4	101 3/4

Bank	Rate
A.B.N. Bank	9 1/2%
Allied Irish Bank	9 1/2%
Amro Bank	9 1/2%
Bank of America	9 1/2%
Bank of Australia	9 1/2%
Bank of Canada	9 1/2%
Bank of China	9 1/2%
Bank of India	9 1/2%
Bank of Japan	9 1/2%
Bank of Korea	9 1/2%
Bank of London	9 1/2%
Bank of Mexico	9 1/2%
Bank of New York	9 1/2%
Bank of Paris	9 1/2%
Bank of Rome	9 1/2%
Bank of Spain	9 1/2%
Bank of Sweden	9 1/2%
Bank of Switzerland	9 1/2%
Bank of Taiwan	9 1/2%
Bank of Thailand	9 1/2%
Bank of Tokyo	9 1/2%
Bank of West Germany	9 1/2%
Bank of Yugoslavia	9 1/2%
Bank of Zaire	9 1/2%
Bank of Zimbabwe	9 1/2%



Business and finance deals in Australia? Ring the people who know Down Under like the back of their hand

It takes a big growing bank to know a big, growing country. If you have business to transact in Australia, get in touch today with CTB, an arm of one of Australia's largest banking groups. We can satisfy your curiosity, provide contacts and market information, and help you in just about any way you need. And that includes providing competitive terms in Euro-currency transactions, plus all the information and service you need in today's fast-moving money markets. Get in touch with our Commercial Operations Group at our London branch: 01-600 0822 and tell us your needs.



COMMONWEALTH TRADING BANK OF AUSTRALIA. 01-600 0822

London: 8 Old Jewry, EC2R 8ED. Tel: (01) 600 0822. Telex: 883864. New York: Tel: 888 9220. Telex: 238550. Hong Kong: Tel: 5-288441. Telex: 60466, 60802 & 61622. Tokyo: Tel: 213 7311. Telex: 28162. Los Angeles: Tel: 689 4702. Telex: 215387. Singapore: Tel: 224 3877. Telex: 20920.

GENERAL ELECTRIC (U.S.A.)

US \$61,200,000

Term Loan Facility

The loan supports a contract awarded to

The loan was arranged by

CAROLINA BANK LIMITED

(a subsidiary of NCNB National Bank of North Carolina)

with an interest subsidy granted by

MEDIOCREDITO CENTRALE

(Istituto Centrale per il Credito a Medio Termine)

and funds provided by

BARCLAYS BANK INTERNATIONAL LIMITED

CHEMICAL BANK INTERNATIONAL GROUP

CAROLINA BANK LIMITED

(Agent)

Bank of India

London Branch
U.S.\$40,000,000

Negotiable Floating Rate Certificates of Deposit due 1987 retractable at the option of the holder to 1986.

In accordance with the provisions of the above Certificates, notice is hereby given that for the 6 months from 9th January, 1984 to 9th July, 1984 (182 days), the Certificates will carry an interest rate of 10 1/2% per annum.

The interest payable on the next interest payment date, 9th July, 1984, in respect of each U.S.\$500,000 Certificate, will be U.S.\$26,383.68.

Agent Bank:

Lloyds Bank International

بنك الكويت التجاري
The Commercial Bank of Kuwait SAK

U.S. \$40,000,000

Negotiable Floating Rate Non-London Dollar Certificates of Deposit Due July 1985

We hereby certify that the rate of interest payable on the Certificates for the Interest Period beginning on the 11th January, 1984, is 10 1/2 per cent per annum and the Interest Payment Date relating thereto is the 11th July, 1984.

European Banking Company Limited (Agent Bank)

11th January, 1984

LASMO Eurofinance B.V.

(Incorporated in The Netherlands with limited liability)

Floating Rate Guaranteed Notes due 1989 with Warrants to subscribe 13% Guaranteed Bonds due 1992

denominated in US dollars or pounds sterling

Notes and Bonds unconditionally guaranteed by

London & Scottish Marine Oil PLC

(Incorporated in England under the Companies Acts 1948 to 1967)

In accordance with the provisions of the Notes and the Agent Bank Agreement between Lasmo Eurofinance B.V. and Citibank, N.A., dated July 6, 1982, notice is hereby given that the Rate of Interest has been fixed at 10 1/2% p.a. and that the Interest payable on the relevant Interest Payment Date, July 11, 1984, against Coupon No. 4 will be US\$267,000 in respect of US\$5,000 nominal amount of the Notes.

January 11, 1984, London
By: Citibank, N.A. (CSI Dept), Agent Bank

Banque Nationale de Paris

U.S. \$75,000,000

Floating Rate Notes 1987/1990/1994

In accordance with the provisions of the Notes, notice is hereby given that for the six months 11th January, 1984 to 11th July, 1984 the Notes will bear an interest rate of 10 1/2 per cent per annum and the coupon amount per U.S. \$100,000 will be U.S. \$5276.74.

Agent Bank

Samuel Montagu & Co. Limited

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FINANCIAL TIMES SURVEY

Regional Development

Two aims dominate the Government's tighter approach to regional policy: greater emphasis on selectivity and ensuring assistance is much more cost-effective. The result will be lower total spending on aid which, in future, will be more closely allied to job-creation and the encouragement of small firms

More emphasis on selectivity

By ANTHONY MORETON
Regional Affairs Editor

THE GOVERNMENT has just completed what it likes to see as the most fundamental re-assessment of regional policy undertaken since 1945. Given its strength in the Commons it has outlined a policy which will last the life of this parliament and which, in some other respects—especially the greater emphasis on selectivity—will dictate the approach to regional policy through into the 1990s.

Yet, it has produced a policy with ample signposts but insufficient directions. The Government has made it clear where it is going but has asked for comments on how to get there. A lot of groundwork and a lot of consultation will be necessary before the final framework emerges.

That will not be until the autumn. The Government has asked for the comments to arrive by the end of May. Currently, it will introduce legislation in the Commons very soon in the hope that it can get a Bill through all stages and

onto the statute book in this session.

This means it will incorporate those comments it finds acceptable into the legislation as it goes through parliament.

The aims of the policy—the signposts—presented by Mr Norman Tebbit, Secretary for Trade and Industry, are that regional policy should concentrate resources much more closely on need. By doing this, Mr Tebbit hopes to get a much more cost-effective system, with greater emphasis on job creation and less discrimination against service industries.

Geared to jobs

This will be achieved by introducing a greater element of selectivity. The Government, as well as most outsiders, has been concerned over what has become known as the catalytic-cracker syndrome—the spending of, say, £300m on a capital-intensive piece of equipment (in the case of catalytic crackers, for the oil industry) which pro-

duces relatively few jobs. Few, that is, in relation to the outlay. In future, regional aid will be given to projects in a way that is much more closely geared to the number of jobs created. However, it is not at all clear to what extent it will move in this direction.

The signals clearly indicate a much greater role for selectivity but after the presentation of the Government's White Paper in the middle of last month officials were at some pains to point out that the present automatic grants would continue to be the most important section of regional aid. So how far will selectivity go?

In addition, the Government wants to encourage more local initiative in order that the present assisted areas will be stimulated by self-growth. One of these areas' main complaints is that too few innovative concerns find their way to them with the result they suffer from another syndrome—the branch-plant syndrome—by which peripheral activities of companies with head offices situated elsewhere (usually the south of England) are the first to be closed when times are bad.

The re-think on policy has had one further aim: to bring British policy more closely into line with that laid down by the European Commission. The White Paper therefore states the Government will honour the commitment made to Brussels that regional grants for replacing capital and buildings will

be ended.

The present regional policy largely derives from the 1972 Industry Act introduced by the Heath Government. This divided the country into assisted and non-assisted areas, with the assisted section, which covered about 47 per cent of the working population, divided three ways into special development areas, development areas and intermediate areas.

Northern Ireland was treated as a special case and given aid higher than that available in the rest of Britain.

The rates of grant have changed since 1972, principally following the rolling back of the regional map which Sir Keith Joseph, then Secretary for Industry, undertook immediately on the Conservatives assuming office in 1979. Under his scheme, the one now operating, special development areas receive 22 per cent automatic grants towards the cost of both new buildings and plant and replacing them, while development areas have 15 per cent grants for both categories.

Intermediate areas get no automatic grants but are eligible for some selective assistance and all three tiers are eligible for European assistance.

Map rolled back

Sir Keith, in rolling back the map, took a lot of assisted areas out of the network, reducing the proportion of the population covered to 27 per cent, and also introduced stiffer qualifications before aid could be given. Applicants had to show they

would not go ahead with a project without assistance, whereas previously all they had to demonstrate was that they were undertaking a project.

In a sense Mr Tebbit is continuing the tightening introduced by Sir Keith. He has said he might reduce the threshold system to two, and has hinted that the rates of grant could be reduced. He is open to argument on innovation, welcoming views on whether special measures should be taken in the assisted areas to encourage it, particularly by local concerns.

There might be, he suggests, criteria for, or increased promotion of, existing schemes that are available throughout the country.

Service industries will certainly be encouraged. Along with the changes on selectivity this will be widely welcomed as it is an anomaly that service industries can only be helped when they happen to be in assisted areas. Thus an hotel development could be aided in Hartlepool but not in Harrogate.

The Tebbit intention is to aid projects rather than premises, encouraging new capacity and especially innovative capacity. He intends to do all this while cutting overall spending, which this year is expected to fall to £643m from a peak of £917m in 1982-83.

If spending on land and factories is taken out of these figures, which gives a rather truer picture of regional aid, spending this year on develop-

ment grants (automatic) and selective assistance is down to £538m against £780m in 1982-83.

This year's aid figure is the lowest for automatic and selective grants since 1978-79, when they totalled (at outturn prices) £521m. Given the rate of inflation since then it is clear there has been a big cut in regional spending in real terms and it is to be cut again the question has to be asked whether the Government sees any major role now for a regional policy.

The Government's answer is a qualified "yes." The White Paper puts on record that "regional industrial incentives still have an important role to play in influencing the location of new economic development."

But it also believes that, although an economic case for regional industrial policy may still be made, "it is not self-evident."

The Government believes that the case for continuing the policy is now principally a social one, primarily with the

aim of reducing regional imbalances in employment opportunities.

It is also instructive that the White Paper is called Regional Industrial Development. There are many references in it to regional industrial development but none to regional policy.

That there was a case for change is undeniable, and was accepted by most commentators. Much regional spending in the past decade has been merely a transfer of resources from one part of the country to another with insufficient attention being devoted to indigenous growth or local innovation. But the Government itself is partly to blame for creating this condition—for example, through enterprise zones which appear to have done little for their areas other than to encourage businesses to move short distances to benefit from a 10-year rates holiday.

If the change of policy now outlined in the White Paper is to work there is a feeling it

will need rather more commitment to it than is being shown at the moment. Whether this commitment comes will only be known when the Bill is published and from ministerial reaction to the debate both in the Commons and in the country.

Mr Tebbit has adopted a course which could help reduce the imbalances between the rich and the less-well-off areas. But it is not yet apparent that reducing the gap will be brought about by a minister or a government which is devoted to withdrawing itself from general economic activity.

The depressed regions of the 1930s, when regional policy in Britain was born, are still the economically and socially deprived parts of Britain today. There is a wide gap between Cambs and Cambs, between Bootle and Bury St Edmunds.

Regional policy may never eliminate those gaps but it should at the very minimum attempt to reduce them.

REGIONAL REDUNDANCY RATES
(in manufacturing 1977-82)
Confirmed redundancies per 1,000 employees

Region	1977	1978	1979	1980	1981	1982	Average 1977-79	Average 1980-82
South East	5.1	8.9	10.0	28.8	45.4	28.4	9.0	34.2
East Anglia	9.4	18.1	11.3	31.5	52.8	28.5	12.9	37.6
South West	12.1	11.9	14.4	47.8	55.1	50.9	12.8	51.3
West Midlands	4.7	8.9	18.2	67.8	61.8	42.0	10.6	57.2
East Midlands	6.7	7.8	11.3	63.0	51.5	45.8	8.6	53.1
Yorkshire and Humberside	14.8	16.6	21.2	66.9	90.1	67.7	17.5	74.9
North West	19.0	27.9	29.5	79.5	85.9	65.9	25.5	77.1
North	25.7	32.1	28.1	70.3	85.2	73.7	28.6	76.4
Wales	22.6	42.9	23.9	126.3	110.3	76.0	29.8	104.2
Scotland	33.3	23.7	44.5	81.4	81.7	69.3	35.8	77.3
Britain	13.9	16.8	20.0	59.9	66.6	49.5	16.9	58.8

Figures for 1981 and 1982 are not fully comparable with those for earlier years because of improvements in the methods of data collection.
Source: Employment Gazette, June 1983.

REGIONAL INDUSTRIAL ASSISTANCE
Great Britain: Outturn Prices £m

	1977-78	78-79	79-80	80-81	81-82	82-83
1. Regional development grants	393	417	331*	491	617	690*
2. Regional selective assistance	44	104	78	74	76	90
3. Land and factories	52	85	110	141	161	137
Total	489	606	519	706	854	917

ESTIMATED ASSISTANCE 1983-84
(£m)

	England	Scotland	Wales	Britain
1. Regional development grants	n/a	n/a	n/a	440
2. Regional selective assistance	53	29	16	98
3. Land and factories	25	49	39	105
Total				643

* From June 12 1979 to November 9 1982 there was a four-month deferral of payment of grant on approved applications—this reduced the 1979-80 figure by about £10m and raised the 1982-83 figure by up to £150m.

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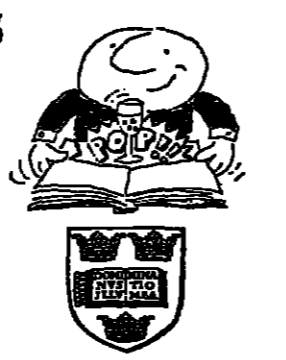
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REGIONAL DEVELOPMENT II

Little progress in reducing regional imbalances

EEC policy

JOHN WYLES

THE POPULAR myth surrounding the European Community is that it is working gradually towards the attainment of a sort of supranational ideal. Member governments are steadily supposed to be transferring more of their powers and functions to Community institutions with powers to define and express the "European" interest.

In practice, it is very hard to discern any such development. The growth of new Community policies based on common laws and common funding has been virtually halted by governments which, by and large, are finding the extension of Community activities too problematic, politically difficult and financially expensive to contemplate.

If this view seems unduly cynical, the history of the European Regional Development Fund offers an interesting case study. It was founded in 1975 for idealistic and pragmatic reasons.

By then, the goal of economic and monetary union by 1980 had been all but formally abandoned, but it was recognised that the successful functioning of the Common Market depended on a greater degree of economic convergence.

It seemed, therefore, necessary for the Community to make its own distinctive contribution towards closing the gap between its richer and poorer regions.

The more pragmatic justification was the enlargement of the EEC which had taken place in 1973 with the membership of Britain, Ireland and Denmark. One of the main problems associated with British membership had already been identified: that there would be a significant imbalance between Britain's payments to and receipts from the Community budget. This was because Britain's farm sector was too small to draw financial benefits from the Common Agricultural Policy proportionately sufficient to offset its transfers to Brussels.

Since the UK did not lack for backward regions, the creation of the ERDF became a means of channelling more EEC funds to the UK.

In its original state, however, the regional development policy was barely a Community policy because it was not equipped to serve Community as opposed to national objectives. The monies allocated have risen to around 8 per cent of the total EEC budget but are less than 5 per cent of total regional spending in member states.

The distribution according to national quotas ensured that resources were too widely scattered to be capable of promoting convergence.

The projects to which resources were allocated were subject to the control of national governments and were therefore subordinate to domestic political exigencies and priorities.

Funds have been spent in areas designated by member governments for regional development and the Commission's role has been limited largely to that of project authorisation; disbursing money and monitoring its use for the purposes stated. Through time, however, the Commission has been able to use the ERDF as a lever for more effective co-ordination between national regional policies.

No clear idea

After eight years, Commission officials will concede that they have no clear idea of any specific achievements to be credited to Community regional policies. With Community financial participation limited to 20 per cent for job creating projects in industry and services and to 50 per cent in infrastructure improvements, there are no individual developments which can be cited as owing their existence to the ERDF.

Conscious from the very start that the ERDF was seriously flawed as a common policy, the Commission sought to reshape it on the basis of new regulations in 1981. It had some success in this direction in 1979 when it persuaded member states to accept that 5 per cent of the ERDF should be devoted to a non-quota section.

This sought a broader and more flexible approach based on combining projects into integrated programmes for re-viving areas which would be affected either by the next enlargement of the EEC or which were suffering from the effects of the run-down or declining industries such as steel, textiles and shipbuilding.

By concentrating aid on very specific areas and on helping small and medium-sized businesses, the Commission hoped to stimulate the local entrepreneurial potential for economic development.

In October 1981, the Commission sought to build on this approach with proposals for a radical revision of the ERDF which would expand the non-quota section to 20 per cent of total spending and do away with national quotas altogether. Instead, it wanted quotas to be distributed among regions—the whole of the Republic of Ireland, Northern Ireland and parts of Scotland, Wales and the north and north-west of England, the Mezzogiorno, the whole of Greece except Athens and Thessaloniki, Greenland and the French overseas departments.

This, the Commission believed would achieve the necessary concentration to make Community regional spending more effective. It also sought to expand its own influence on national regional policies by proposing that programme contracts be concluded between it and the member states.

The Commission argued that this would make for more consistency, co-ordination and the greater involvement of regional authorities.

Two years of fruitless negotiations have followed. Member states have resisted the abolition of national quotas and are reluctant to concede a greater role to the Commission over regional policy-making. In November, the Commission acknowledged that it was not going to get anywhere on the basis of its original proposals and so it substantially revised them. While insisting that the long-term aim remained

ALLOCATION OF REGIONAL FUNDS

Country	Current quota	Proposed Lower Limit %	Proposed Upper Limit %	Summary of Fund Investment Projects		1978-82 Total non-quota	EGU Total (bn)
				1978-82	1978-82		
Belgium	1.11	0.85	1.20	78.33	0.98	79.31	71.91
Denmark	1.06	0.81	1.14	80.05	2.60	82.65	386.82
Germany	4.65	3.55	4.81	386.82	—	386.82	473.34
Greece	13.00	11.05	15.60	473.34	0.19	473.53	1,164.19
France	13.64	10.44	14.74	1,164.19	—	1,164.19	456.65
Ireland	5.94	5.05	7.13	456.65	7.81	464.46	2,778.25
Italy	35.49	30.17	42.59	2,778.25	—	2,778.25	7.13
Luxembourg	0.07	0.06	0.08	7.13	—	7.13	93.64
Netherlands	1.24	0.93	1.34	1,734.53	0.37	1,734.90	1,734.94
UK	23.80	20.23	28.96	7,186.88	11.76	7,198.64	7,271.78

the abolition of the national quota system, it suggested retaining them for the time being as more flexible "indicative quotas." These set a lower and upper limit governing a member state's share of the ERDF over a five-year period.

By this means, the Commission hopes to retain as much flexibility as possible over allocation of resources and, in particular, to expand a de facto non-quota section. This part of the fund's activities would be devoted to "Community programmes" which are a co-ordinated series of multiannual measures directly serving Community objectives and the implementation of Community policies.

The initiative for undertaking a Community programme would rest with the Commission. Member states, meanwhile, would retain the initiative for "national programmes of Community interest" which would benefit areas designated as "assisted areas" for national regional aid schemes. The Commission wants Com-

munity programmes to count for "at least" 10 per cent of the ERDF's activities at the end of the second year of revised operations, 20 per cent at the end of the third year and 40 per cent at the end of the fourth year.

Skilfully drafted

It can be seen that the Commission's revised proposal is a skilfully drafted attempt to attain its original objectives by other means. A programme instead of project system is retained as is the opportunity to alter the balance in spending away from supporting national regional development activities towards more integrated, flexible economic recovery programmes identified by the Commission itself.

Will member states embrace this revised approach? The retention of the concept of national quotas should make it easier for them to do so but their objections to expanding the Commission's autonomy may well remain. France and

West Germany, in particular, will continue to regard the ERDF with suspicion as a mechanism for making budgetary transfers which have little impact on economic development.

It seems most likely that the revision of the ERDF will not be completed until the Ten have settled the internal agricultural and budgetary reforms over which the recent summit in Athens so spectacularly foundered.

If in this context, national governments win greater control over total Community spending and of the European Parliament's powers to add to non-farm spending, then France and West Germany may take a more benign view of the Commission's proposals. Nothing, however, should be taken for granted. Whatever the detailed outcome, any growth in the allocation of funds to the ERDF looks likely to be subject to firmer control. As a result, its potential impact on regional imbalances seems likely to remain limited.

Manx initiative helps to set ball rolling in Britain

Freeports

ANTHONY MORETON

TWO MONTHS ago the Isle of Man pre-empted the UK and launched a freeport. It could take because as a crown dependency its internal affairs are not subject to the rule of Whitehall.

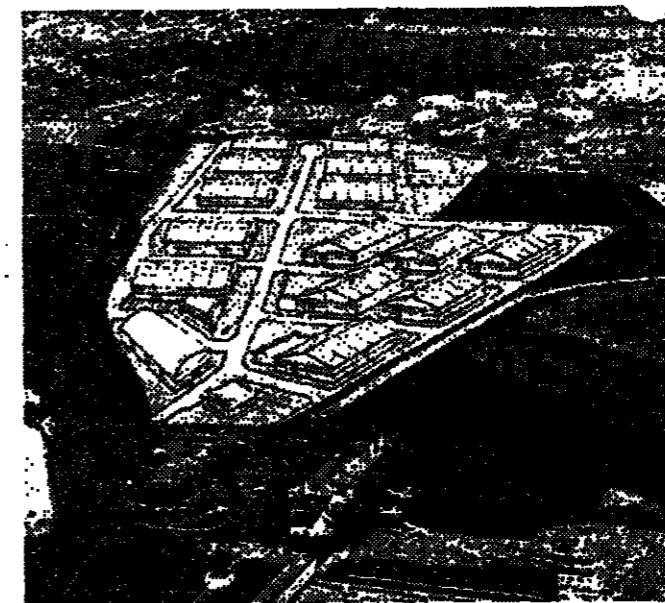
Some 45 authorities around Britain have been watching the development of the Manx freeport situated on the perimeter of Ronaldsway airport, with some envy. The 45 are the authorities which have applied to the Government for permission to set up freeports in mainland Britain.

The Government is expected to announce in the next fortnight or so which of those applicants have been successful and it has been under pressure from a number of bodies, especially the Institute of Directors, to nominate a large rather than a small number of ports.

The problem, for the Government, is that it has never been very keen on the idea of freeports as an arm of economic policy despite their proliferation around the rest of the world.

There are thought to be 350 of them outside the UK, though this is a figure put out by proponents and is impossible to prove. They are also claimed to be important sources of job creation, an undeniable fact since some of the freeports have large employment rolls: 120,000 in two zones in South Korea, for example, and 20,000 in Hamburg.

The Government's original view, expressed in October 1982, was that it "remained unconvinced that (they) would offer traders tangible advantages which were not available under existing circumstances." A few



Plan of the proposed Isle of Man freeport next to the island's Ronaldsway airport near the capital, Douglas

weeks later, the Government had eaten its words, under pressure from MPs, and set up a feasibility report which would accept the introduction of a small number.

Among the 45 which have applied in the UK are Swansea, Prestwick Airport, Felixstowe, Immingham, Hull, Southampton, Aberdeen, the Port of London Authority, Dartford, East Midlands Airport and Glasgow.

The indications are that one seaport, one airport and one inland centre will be chosen, since the concept of a freeport is seen in government as an experiment and this would be the best control group.

However, there could be a second port included and the Institute of Directors has stated that if the list has to be kept short six or so sites rather than the three being mooted would make more sense. Among the sites, Southamp-

ton must be considered a favoured candidate, along with Felixstowe and Prestwick Airport, strong support for which was expressed by an all-party group of Scottish MPs in an official report.

Each of the applicants has taken its own route in preparing a submission, some largely conceived by local authorities, others with a primarily private content. Among the latter, Southampton has concentrated exclusively on private sources.

Its bid has been put together by Associated British Ports, in which the Government still has a substantial minority stake, in conjunction with Trafalgar House and McGregor Cory (part of Ocean Transport and Trading), with Kiefwort Benson putting up a small stake.

Associated British Ports, which controls 19 ports around the country (including Hull and Swansea, where

the local authority has put forward submissions), decided to concentrate its one bid on Southampton.

"We did this," says Mr Keith Stuart, its chairman, "because it would be irresponsible to promote large numbers of our ports. Southampton is overwhelmingly the strongest, not only of our ports but of all of them in the UK and it was the logical choice."

There are some 1,200 acres of land in Southampton along the waterfront available for development but ABP is concentrating its first promotion on the Western Docks where 81 acres could be adapted with very little marketing since they already have water-side sheds. "A start could be made here very quickly," Mr Stuart says.

Southampton's attractions are undeniable: all the UK's trade with southern Africa passes through it and nearly all the country's trade with the Far East passes through it and Felixstowe, which gives that port important leverage. Felixstowe has set aside 66 acres in the submission jointly between the port authority and Trinity College, Cambridge, which owns much of the land. Unlike Southampton, Felixstowe is placing considerable emphasis on the ability of the freeport to generate jobs; it believes more than 2,000 could be provided over the next few years if it is chosen.

It is too early to gain any impression from the Isle of Man about the likely success or failure of freeports in the UK because the Manx authorities are still marketing their scheme which is being developed in conjunction with Rush and Tompkins. Once the announcement has been made of the British sites, the race will be on to anticipate competitors who take advantage of trading without the usual restraints put on business.

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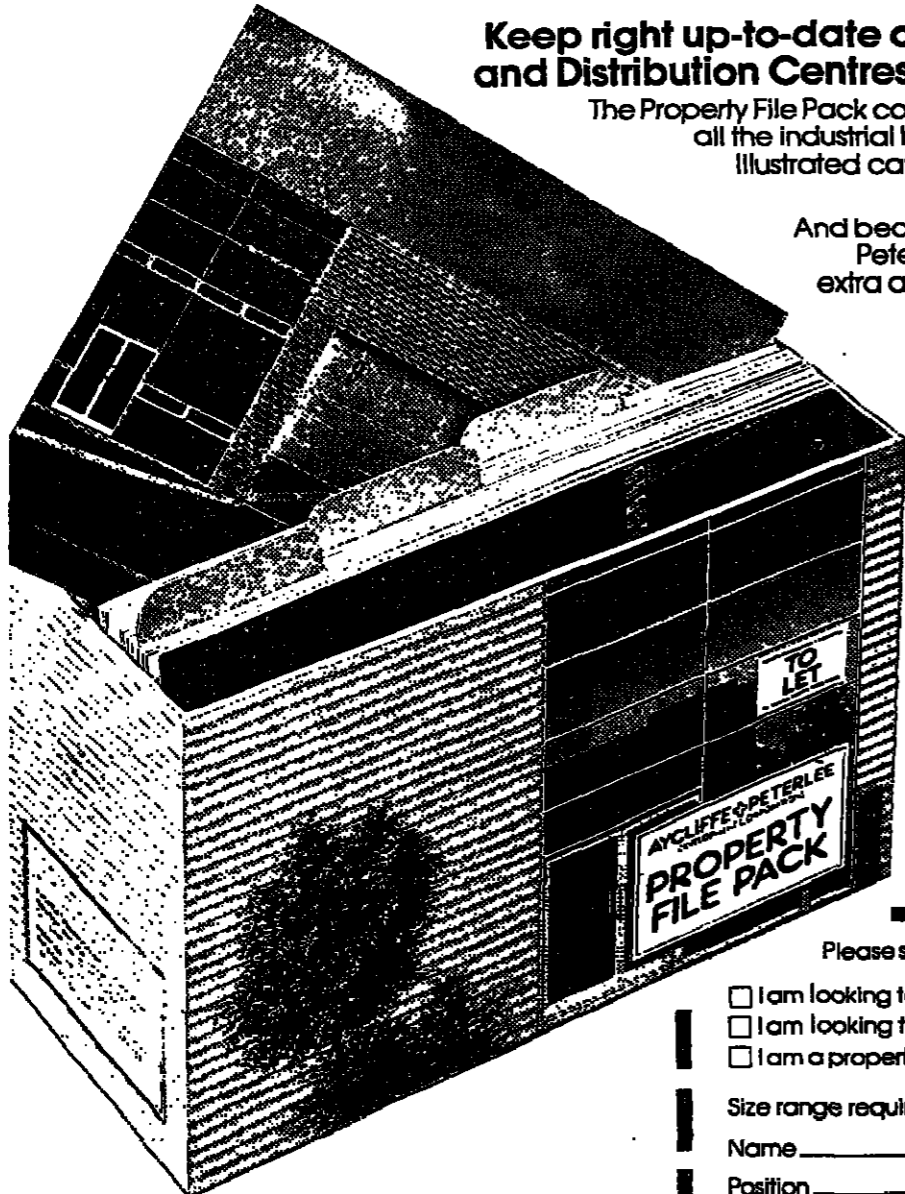
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New life in the docks

London docklands

MICHAEL CASSELL

SINCE it was set up in July 1981, the London Docklands Development Corporation has found itself not only at the centre of the most ambitious urban regeneration plan ever undertaken in the UK but also at the heart of continuing controversy.

Established by Order of the Secretary of State for the Environment under the 1980 Local Government, Planning and Land Act, the LDDC represented a major Government initiative aimed at ending a continuing political and planning stalemate and bringing new life to an area which, in the words of Mr Nigel Brookes, the Corporation's first chairman, had been "tarnished by years of pervasive economic decline."

From the outset, however, the politics which had beset previous attempts to co-ordinate the revival of 8 sq miles of former docks became even more apparent.

The LDDC was given wide-sweeping powers to pursue its objectives and its supremacy over the local authorities in docklands and the Greater London Council ensured that its relationships with them would prove delicate.

The Corporation, after two and a half years, can claim to have established a working relationship with some of the local councils involved, although in

the case of Southwark Council and the GLC itself, hostility and criticism sometimes appear to be the only common ground.

Relationships between the GLC and the LDDC reached a new low in late 1983, with the publication of a GLC report into the Corporation's progress. In a predictable indictment of LDDC activities, the GLC accused it of steamrolling through a series of speculative schemes which had little relevance to the people of the area, of pre-empting the local planning processes, cutting consultation periods to the bone and holding crucial meetings in private.

In the words of the report: "The essence of the case is that the LDDC appears to act unduly autocratically and without paying regard to existing plans and local needs."

Wide choice

"The breadth of the powers given to the LDDC enable it to have a wide choice of ways in which it operates; the need is for the Corporation to consider modifications in its attitudes and local relationships, in order to satisfy local needs as well as Government objectives."

Equally predictably, the LDDC hit back and left Mr Bob Mellish, LDDC vice-chairman, to describe the report as utter nonsense in its attitudes and an emotional outburst from a discredited and dying body which represents our success."

The Corporation was particularly resentful of the suggestion that it merely paid lip service to the process of public consultation and itemised, in detail, the elements of the communications network established to ensure that local

people are involved in decision making.

While the slanging match between the LDDC and its most vociferous critics carries on, the Corporation has been making significant strides towards its objective.

Mr Brookes says it must now be clear to everyone that the LDDC has already produced a dramatic impact on docklands. It is a view shared within the Department of the Environment. Mr Patrick Jenkin, Environment Secretary, says the Corporation has made excellent progress, bringing land and buildings into effective use, creating an attractive environment and introducing worthwhile private investment into the area.

A review of some of the Corporation's achievements to date clearly underlines the progress which has been made. On the housing front, where the GLC says the LDDC is failing, over 2,600 homes have so far been completed or are under construction. Seven private house-builders are working in docklands and, at present, 16 separate sites are being developed.

In the next few months, work is also expected to start on another 18 sites, providing an additional 2,000 homes and involving another dozen house-building companies.

The Corporation has an operational plan for the construction of over 14,000 homes over the next five to six years, the vast majority of them in the private sector but at the lower end of the price scale.

Expenditure on the provision of vital infrastructure and land acquisition has, in a short period, helped knit the docklands area together into a single

entity, although there is disquiet about those areas over which the LDDC has no control. A typical example is the proposed northern relief road, plans for which have recently been reviewed by the GLC.

The review has brought proposed changes to the crucial relief route which the Corporation believes will create additional traffic problems. It is also convinced that the scheme should be started without delay and not left, as the GLC plans, to the late 1980s.

Progress on other roads is not all so slow, however, and the new route within the Isle of Dogs enterprise zone is already a reality.

The start of construction work on the Docklands Light Railway is awaiting parliamentary approval. The elevated-track system is due to open in early 1987 and will link Tower Hill in the City with the southern end of the Isle of Dogs.

Good progress

It is upon the area's ability to attract private industry and commerce, however, that its future will ultimately depend. Much of the activity has so far been centred on the enterprise zone and progress has been good.

In the Millwall-East India Dock area, the zone's first new speculative, mixed-use development has been completed. Indecon Court provides nearly 90,000 sq ft of floorspace, free from normal use class restrictions by virtue of its enterprise zone location.

Lettings on the development were quickly arranged and rents are pitched between £3 and £3.50 a sq ft, in stark contrast to the much higher levels which exist either in the immediate vicinity or in the City.

A variety of small commercial units are also being developed while, on three sites between



Mr Nigel Brookes, his philosophy is to work himself out of a job as head of the London Docklands Development Corporation.

West India and Millwall Docks, more business premises are taking shape.

In 1984, a great deal of interest will centre on the future of the 132-acre Southwark site, the chunk of land which has been at the centre of several development proposals, all of which have fallen through.

The LDDC has put forward two similar sets of proposals, both of which would provide a mix of housing, industry, retailing and leisure facilities. Plans include about 1,000 new homes, a district shopping centre with up to 250,000 sq ft of trading space and a substantial amount of office and industrial space.

Southwark Council's director of development was quick to call the plans "pie in the sky" and said the chances of success were remote.

Criticism, it seems, is set to continue to accompany the LDDC's every move. Only success in developing strategically important areas of docklands — like the Southwark site — will make that criticism harder to substantiate.

Hard stint as rejuvenator

PROFILE: NIGEL BROOKES

IT HAS ALWAYS been a central tenet of Nigel Brookes' philosophy at the London Docklands Development Corporation that he should work himself and his management team out of a job.

Although appointed head, in 1979, of a quango to regenerate 5,600 acres of London's docklands east of Tower Bridge — most of it north of the Thames but a small amount to the other side of the river in Southwark — he has always accepted that there is a finite limit to the time everyone should be doing the job before handing back much of the government of the area to the local authorities.

For himself, that time is now up. He has told the Government he would prefer not to have his appointment renewed this summer. "I have had a hard stint," he says, "especially in the early months. My period of office has been an uphill battle, but the worst of the problems are now over and my successor will have a downhill run."

For the rest of the staff Mr Brookes foresees a life of office for another seven to eight years. By then, the necessary momentum will have been created.

When the corporation was created in 1979, because of legal complications, did not officially come into existence until 1981 — it faced one of the most serious problems of urban dereliction in Europe.

Much of the population had moved away — either encouraged to go to the new towns created since the war or to flats in other parts of London — and with the move of the docks down river to Tilbury the giant enclosed docks gradually ossified.

The first step in the rejuvenation of the area has been to bring people back, and this means an injection of private housing into an area where public housing accounts for well

over 90 per cent of the total. With the return of people, jobs, it was believed, would follow.

The premise has been proved to be correct. There were just 700 privately owned houses in the corporation's area when Mr Brookes took over and it was planned this should be taken to between 14,000 and 15,000. Sceptics argued people would not buy in this part of London, but they were proved wrong as they were, earlier, in the east end of Glasgow where a similar housing plan achieved great success.

First project

The first project at East India Dock, with 2,000 houses, has already been completed and occupied and by April another 2,000 will have been started. The corporation now has a plan for 2,000 starts a year.

In addition, private developers have seen what is happening elsewhere and are starting their own schemes, such as in the Isle of Dogs. About 4,000 are being started this way.

What the corporation has done is to make houses available to those on lower incomes but within easy reach of central London. There are some very expensive houses being built in Wapping but the houses being put up to the corporation's plans are within the £25,000 to £45,000 price bracket.

Mr Brookes is also offering houses to the local authorities, houses he considers can be built quicker, and more cheaply, than the local authorities can build for themselves. Southwark is very much opposed to this course, but Tower Hamlets is likely to buy some in the Western Docks in the summer and Newham might rent some from the corporation.

On the industrial side, there has been success in the enterprise zone on the Isle of Dogs where the first 400,000 sq ft have either been completed and let or are near that position.

all at commercial rents and without subsidies.

Major projects such as the moves of the Daily Telegraph and News International into docklands for printing are well along the path to completion and 170 acres in the Royal docks were bought in November for about £5m, a price very much below what land is realising in the enterprise zone but considered to be a special project.

It is expected that the Government response to the Short-Take-Off and Landing airport will be given in the next few months; Mowlem expects, given the go-ahead, to complete this in 21 months.

The Government has promised money for the light railway and although the corporation is running behind schedule on the major road schemes, especially the northern relief road, Mr Brookes is confident that the delays are not such as to set back the development seriously.

Critics have argued that the major developments, such as Hay's Wharf, have too high an office content for them to contribute sufficiently strongly to the social regeneration of docklands. Mr Brookes defends his approach by saying that office and other service employment is what places like Southwark and Tower Hamlets want since so many people are already employed in them.

They are, but dead areas at night as office workers stream back to the suburbs could merely recreate in 20 or 30 years (time some of the problems docklands is trying to overcome now).

On jobs, the area already has 600 in the enterprise zone with another 2,400 assured in the pipeline. Other projects, such as the two Asda stores, have added almost a thousand more. A big surge of jobs is expected when the large projects are in operation; that day is not far away now.

A.M.

Cambridge scores a success

Science Parks

ANTHONY MORETON

PAUL MANNERS can see the upside and downside of Cambridge from the window of his office. He can also see the more modern buildings of his neighbours on the Cambridge Science Park.

Both university and science park are the reasons why Mr Manners, who is managing director of Napp Laboratories, is where he is.

"We came here," he says, "because we wanted to be close to an academic centre of world renown. The company was spread among several locations in the UK and we wanted to put them all together on one site."

"There were other attractions. Cambridge offered us a large greenfield site. We occupy 30 acres now. We could get a long lease and the science park is well situated in terms of the motorway and the main roads around the city."

"Essentially we came because of the resources. Cambridge offers. We have already established a lot of contact with people in the university and not only are some of them working in conjunction with us but the whole university has a marvelous attitude towards business. This is most encouraging. The university is very commercially oriented."

"Napp Laboratories are involved in the research, development, manufacturing and marketing of ethical pharmaceuticals. It already employs 250 on the science park, housed in a starting modern building, and is the biggest employer there."

Cambridge has undoubtedly become the most successful of the British science parks. It has about 25 companies operating and in the decade of its existence has gradually built up its strength.

The other university which started a science park at about the same time as Cambridge, Heriot-Watt in Edinburgh, has had a more chequered career and while it has some notable achievements to its credit there is a feeling that it has not progressed as much as it might have done.

Although these two universities have had science parks for a decade the development of the science park idea — linking university and high science-based concerns on a site as close to the university as possible — has taken a long time to get off the ground in the UK and until the last two or three years has played almost no part in the development of regional policy.

All this appears to be changing now, though. Nearly all the universities, and certainly all the newer ones, are actively looking for sites for science parks and throwing considerable resources behind their creation.

£750,000 a year

Aston, for instance, has allocated some £750,000 a year for management operations and Surrey is developing its park with its own resources.

This is beyond the ability of many universities which are now having to count their pennies very carefully. Nevertheless, it has not stopped places like Swansea, Keele, Warwick, Newcastle, Leeds, Bradford, Salford and Southampton all plunging in with great enthusiasm.

Why British universities should have taken so long to develop these parks is something of a mystery. The idea of science parks originated in

the U.S. in the early 1950s at Stanford University and within 20 years there were over 80 in the country, some small some not very high science involved, but all attempting to link university staff and research with commercial concerns.

Not all the American parks produced winners but what did there was amazing growth in the companies, perhaps the best example of which is Hewlett-Packard, set up in Stanford by two scientists.

The growth of the British science parks stems from the interest taken in them in the early 1960s by the then prime minister, Mr Harold Wilson. He and his advisers, having seen the success of the American idea, tried to transplant it to the UK.

He wrote to all the universities in Britain suggesting they set up their own science parks and the letter was immediately taken up at Cambridge where a committee was set up under Sir Nevill Mott, then Cavendish Professor of Experimental Physics.

The work of the committee was eagerly followed at Trinity College, in particular, because the college had a site on the edge of the city which it wished to develop. A science park on the site made a lot of sense since Trinity was one of the foremost scientific colleges in the university, home of men ranging from Isaac Newton to Rutherford. Although the park is known as the Cambridge Science Park it is, in reality, the Trinity Park.

The big drive towards the creation of science parks in the near three years means that Britain should have perhaps two dozen of them operating in the next year or so. The concept is well off the ground now and should contribute materially towards regional development in the rest of the 1980s.

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Fact 2

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REGIONAL DEVELOPMENT IV



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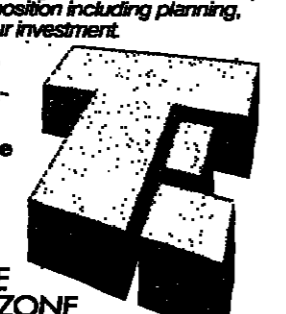
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More incentives urged

GOVERNMENT REVIEWS of regional development policy over the past decade have seldom been good news for Wales and the latest promises to be no exception.

Whatever the precise outcome of the consultations which are to follow the regional policy White Paper, the Government is clearly determined to move towards a more selective system of regional aid and, overall, to reduce the amount of money being spent on generating new jobs in the regions.

Yet, after the worst recession since the 1930s, Wales remains a long way from solving the structural problems created by the rundown of its steel and coal industries.

That said, the latest planned cutback has not exactly taken Wales by surprise. Arguably, it is no more than a continuation of a trend which began in the mid-1970s with the abolition of the regional employment premium.

The arrival in office of the new Conservative Government in 1979 was soon followed by a substantial reduction in the geographical areas qualifying for automatic regional development grants—a cutback which, as it turned out, hit Wales harder, initially than any other region in the UK.

The rate of grant for development areas was also cut from 20 per cent to 15 per cent as part of the review.

However, the sharp impact of the steel industry crisis on Welsh unemployment in 1980 and 1981 forced the Government to revise its initial decisions regarding Wales. The Shotton travel-to-work area in North Wales and the Port Talbot, Bridgend, Newport, and later, Llanelli areas in south and west Wales were subsequently again upgraded in regional grant status because of the heavy steel job losses

and soaring unemployment levels.

In 1982, after some effective lobbying on its behalf, the Development Board for Rural Wales, the statutory body responsible for economic development in Wales's rural heartland, also won the power to make grants towards new and expanding businesses deserving support. This was to compensate for the complete phasing out of regional grant status over an important part of its operating area.

It is true that the grant and loan facilities of the European Coal and Steel Community, the European Investment Bank and the European Regional and Social Funds have to some extent compensated for the

Wales

ROBIN NEEVES

erosion of the longer-standing regional policy financial incentives. But an investigation by the Commons Select Committee on Welsh Affairs in 1980 concluded that the incentives available were still inadequate to tackle Wales's economic problems.

It urged a more enhanced regional development policy but its recommendations were mostly rejected by the Government.

So too, it seems, has a more recent plea from the Wales CBI for regional development aid to be maintained broadly in its present form.

In a rear-guard action mounted last summer as rumours of the impending review began to circulate, the Wales CBI argued that while a more selective system might

promise to be just as effective in encouraging soundly-based capital investment and growth, in practice industrialists contemplating expansion were more impressed by the certainty of automatic regional development grants than the possibility of selective assistance—a bird in the hand is worth two in the bush.

It is also the case that the traditional regional grants system, while still important, has ceased to be the main instrument of economic development in Wales. Investment is being stimulated in selected areas by urban development grants, tourism grants, the enterprise zones, of which Wales has three, and above all by the work of the Welsh Development Agency and its rural cousin, Mid-Wales Development.

The WDA was established in 1976 with the triple tasks of building new industrial estates and advance factories, investing directly in promising industrial ventures, and clearing and reclaiming derelict land.

From the outset, these activities placed the Agency in the forefront of public sector efforts to diversify Wales's industrial base and create new jobs. So much so that the WDA, and its Scottish counterpart, the SDA, have become the envy of a number of the English regions.

At the end of the day, Wales is part of an international industrial economy where the competition for mobile investment is stiffer than ever before. Its traditional industries have felt the adverse effects of that international exposure, in terms of both employment and capacity.

In the circumstances, it can ill-afford any significant erosion of the financial incentives presently available for restructuring and modernising its economy.

Threat to high assistance levels

Scotland

MARK MEREDITH

SCOTLAND HAS done well by Britain's regional policy. Traditionally aid has been tilted north of the Border to encourage new industries. So when the Government starts a rethink about regional policy it is reasonable to fear that Scotland might not continue to benefit as much.

In the 1983-84 year Scotland will receive 50m in regional development grants and about £30m in selective grants. The entire UK aid budget is £643m. One of the objects of the review of policy was to eliminate distortions where aid has gone to large projects which in any event would have been set up in the region and which did not create a large number of jobs.

The BF terminal at Sullom Voe in Shetland is a case in point where £80m in grants was paid for a project which, in the view of the Scottish Office, would have needed the Shetland location in any case and where in the end 600 jobs were created.

Future regional assistance will be related more to jobs by use of a capital cut-off mechanism.

Mr George Younger, the Secretary of State for Scotland, said that the review would also discourage companies from grant-hopping—moving from one area of special assistance to another to benefit from a new round of financial assistance.

For Scotland, a key element of new regional policy will be a more efficient package to encourage foreign companies to set up a subsidiary base. This is an area where Scotland through its "Locate in Scotland" programme has already been very effective.

But competition from the Irish Republic and other parts of Europe for new investment is intense. A package of assistance which still has to remain within guidelines set down by the EEC, must be flexible enough to appeal to the foreign company.

Greater muscle

Selective assistance to date has been used to tip the scales in the case of a company which could be lost to another European location. Now selective assistance will have a greater muscle. "It will enable us to match the best terms on offer from the competition," said the Scottish Office.

Another key element of regional policy change will be the expected flip-flop in the service sector. Regional assistance to date has been slanted toward manufacturing jobs but these have declined in importance in the economy.

Manufacturing jobs declined by 20 per cent between 1977 and 1981 while service sector activity has increased. According to one official estimate, 64 per cent of the jobs north of the Border are in this sector. Areas such as electronics where a whole sub-stratum of service companies have sprouted to cater to the demands of bigger manufacturers could well benefit from these changes.

It could also assist the generation of companies trying to break into the fiercely competitive offshore servicing industry, much of which is based at Aberdeen. But the element of the White Paper which is crucial for the region as a whole is its recognition of the need to reduce imbalances of industry.

These imbalances are clear for Scotland. Even from senior industrialists, allergic to the idea of restrictions to the free market, come repeated demands that the Government help compensate for the disadvantages of operating north of the Border so far from European markets.

A socially-motivated policy will also be aimed at preventing some of the damaging depopulation of more remote areas of Scotland such as the Highlands and islands.

There are signs today of welcome improvements to the Scottish economy. The electronics sector now employs between 38,000 and 40,000 and has built up a momentum of its own. North Sea oil employs about 80,000 to 100,000 directly and indirectly. The financial sector—Edinburgh is an active alternative to the City of London—has created about 70,000 jobs.

Recent industrial surveys have shown signs of recovery, however modest, which helps to offset the difficulties involved in the shakeout of Scotland's traditional heavy industries. Shipbuilding and steel as well as engineering remain sectors under siege.

A regional policy in the view of the trade unions and the Labour Party should be aimed at preserving these jobs and preventing a worsening of the current 15 per cent level of unemployment.

Need to present a common front

North West and North East

NICK GARNETT

REGIONAL POLICY is something few people, even within the same representative body, find it possible to agree on. In favour of present policy is Mr James Cran, the CBI's director for the Northern region which includes the North East's manufacturing areas of Tyne-side and Teesside.

He believes that despite some drawbacks and weaknesses, regional policy has helped investment in his region. A more critical attitude is taken by Mr Clive Jeanes, regional chairman for the North West. He said quite bluntly in a speech to this year's CBI conference that regional industrial policy "has been a failure since it has not achieved its major objective of redressing the balance in terms of regional disparities within the UK."

Mr Jeanes favours the replacement of the present policy by a national industrial strategy which would offer assistance to selected industries or sectors, rather than to specific regions. This view is not mainstream CBI policy nor does it fit in with the framework of the Government's recent White Paper on the subject.

Nevertheless, while there are differences there is also a great deal of consensus within the business community in the North of England on regional policy issues.

First, much of the business sector believe that it would be pointless to have another set of regional development agencies to compete with those for Scotland and Wales. They do believe, however, that Scotland and Wales have an unfair advantage.

Secondly, they believe that the business community, local authorities, and enterprise and related agencies within the two northern areas should cooperate much more closely to present a common front on regional policy.

Thirdly, the New Towns, some of which are due to lose their special status soon, have clear been nodal points around which some form of growth has been based over the last decade. "They've been doing a good job. Why should they be disturbed," asks one businessman.

Finally, there is some unease, particularly in the North West, at the distortion created by a

complex patchwork of assistance levels for an area which takes less than an hour to drive across.

Self-reliance is a strong motivator but in the North East and parts of West Cumbria Mr Cran points to one particular weakness and that is the relative lack of awareness of the right advice. "We've got to solve that ourselves," says Mr Cran.

The CBI in the North East has been heartened by what it sees as a new realisation that more must be done to aid local businesses to start up. Consett, shattered by British Steel Corporation closures, is one example of a town where businesses are being built up from within the community.

Merseyside as a whole is subject to criticism for weaknesses of regional incentives. A company that has been persuaded to establish a plant backed by grants is likely to think of closing it first in times of recession. In favour of concentrating on its traditional manufacturing areas.

The North West Industrial Development Association is now the subject of independent study to see if it can be put on a more professional footing as a promotion agency. This will involve changes in relationships with local authorities and between the local authorities themselves.

Generally in the North West there needs to be closer cooperation between organisations though rivalries between Merseyside and Greater Manchester or between Manchester City and Warrington, make that difficult.

In the North East, Mr Cran points to a need for a joint body of some kind to co-ordinate regional promotional activities. He cites different attempts from different areas of the North East to attract the proposed Nissan project as an example of needless competition. There is an "institutional gap" in the region he says.

Fiscal aid attracts high-risk projects

Northern Ireland

ALAN WATSON

NORTHERN IRELAND has its own peculiar and rather obvious problems as a region. In terms of attracting new industry it often finds itself in competition with the Irish Republic rather than other parts of the UK.

The Northern Ireland Office is reviewing industrial incentives in parallel with the exercise in Great Britain. Although the Government's White Paper on regional policy did not deal explicitly with the province, it carried a message about value for money which is just as relevant.

The main target of the review is the system of Standard Capital Grants, paid at a rate of 30 per cent. Mr Adam Butler, Minister of State in the Northern Ireland Office, is seeking the views of the state job-creating agencies and both sides of industry.

Northern Ireland—geographically isolated from the rest of the UK and with its own special disincentive of civil unrest—receives a package of grants which are among the highest in Europe.

Such an attractive array of fiscal measures is apt to appeal to high-risk projects. De Lorean need hardly be mentioned as an example of what can go wrong but, with seasonally adjusted unemployment at 20.7 per cent, there is immense pressure on officials to get results.

Legislation was enacted in 1948 to enable Northern Ireland to pay Selective Financial Assistance linked to the creation of specific jobs. In 1971 the legislation was extended to provide assistance for maintaining jobs.

Today the package of selective assistance can include capital grants of up to 50 per cent on new buildings, machinery and equipment; negotiable employment grants; interest relief grants; and Corporation Tax Relief Grant which can reimburse companies by up to 80 per cent of Corporation Tax paid on profits arising from the approved project.

In the present financial year payments under the Standard Capital Grant scheme in Northern Ireland are estimated at £37m. Other financial incentives to industry will cost around £70m.

The province will have to mirror the result of the review in Great Britain but there is

little reason to think that the outcome will blunt the competitive edge of the package.

Recently the Northern Ireland Economic Council, an advisory body which includes employers and unions, looked closely at the effects of paying Selective Financial Assistance to industry between 1945 and 1982.

In that period more than 170,000 jobs were promoted—that is, promised by companies at the time of agreement. Almost 10,000 of these were in new projects from Northern Ireland; 67,000 from companies new to the province (from Great Britain and overseas) and 94,000 from the expansion of existing businesses.

In addition, a further 14,000 jobs came from the activities of the Local Enterprise Development Unit set up in 1971 to encourage the growth of small firms employing fewer than 50.

Of the 170,000 jobs promoted, 137,000 were actually created. By June 1982, only 45,000 of these jobs were still in existence. The survival rate which appears low but which is broadly similar to the Irish Republic's experience.

The Economic Council said that for much of the post-war period, industrial development projects were a dynamic contrast to falling employment in the traditional manufacturing sectors of heavy engineering and textiles.

The contribution to the economy looks significant. The jobs existing in 1982 represented more than 40 per cent of all manufacturing employment in the region.

In addition, the council said, the industrial base had been diversified by the development of new industries—such as synthetic fibres, consumer electronics, automotive components and rubber products—and by the introduction of new products and processes to existing companies.

Much of the change had been achieved by attracting inward investment, frequently in the form of large projects, from Great Britain, Western Europe and North America.

The duration of the jobs is a major factor in calculating value for money. The research showed that in June 1982 the average employment duration was 8.1 years for all projects, including those still in existence, and 8.8 years for projects that had closed.

While new and larger projects had created more durable employment, the grant cost per job year created suggested it might be more cost effective to create employment in small and medium sized firms and in the expansion of existing companies.

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REGIONAL DEVELOPMENT V

Europe's biggest reclamation scheme

Merseyside

IAN HAMILTON FAZEY

THE BIRTH of the Merseyside Development Corporation in 1980 was controversial. The new baby emerged into a world of complicated, often bitter, local politics and some of Merseyside's leaders would have strangled it before it could utter its first cry.

The MDC's job was to bring 385 acres of disused dockland back from the dead. Merseyside County Council and its officers believed that this was just the sort of strategic role it should have been playing but the Environment Secretary at the time, Mr. Michael Heseltine, would have none of that.

The new corporation would report straight to him, bypassing local government, its bureaucracy, and the paralysis sometimes induced by inter-party quarrelling. Equipped with its own planning powers, the MDC would be able to give the go-ahead in a matter of weeks to companies wishing to set up in the docklands.

So how has it worked in prac-

tice? On the debit side, there have been few companies wanting to set up, so the MDC's lack of red tape has had little chance to be tested in this one regard. But that is not the MDC's fault: in an economic climate like today's, industrial property is a buyer's market.

The MDC's strategy therefore has concentrated on getting the disused Mersey docklands ready for development and attractive to industry and commerce — so attractive, in fact, that it may not need an economic upturn to get companies in when the work is complete.

Indeed, this year will mark the MDC's great leap forward in tangible, publicly visible achievement. The most noticeable works will be the International Garden Festival, Britain's first to be staged on the banks of the Mersey on 125 acres reclaimed from a rubbish tip, an abandoned tank farm and a disused dock.

The project is the biggest reclamation scheme in Europe and few who have followed its development have not been impressed by the scale and quality of the work. Millions of visitors and pounds are expected at the festival, which runs from May to October.

The festival proves the value of a body like the MDC in getting on with the job. Similar projects on the Continent have taken up to a decade: the MDC looks as though it will accomplish the task in only three years.

Meanwhile, the MDC's other major project has been to take over the restoration of Liverpool's historic Albert Dock, the largest collection of Grade One listed buildings in Britain and a waterside complex probably offering even more than has been achieved with the St Katharine Dock in London, a relic of similar age.

The Albert Dock is being readied to become a complex of shops, offices and other amenities, including the Merseyside Maritime Museum and the northern home for the Tate Gallery. It is also going to act as the finishing post for the Tall Ships' Race across the Atlantic this summer.

That will only be possible because of the restoration of the water regime to Liverpool's south docks. When the port went into decline and shipping was transferred northwards to the modern technology of the Royal Seaford Dock near the mouth of the Mersey, the locks to the south docks became too expensive for the Mersey Docks

and Harbour Company to maintain.

Opening them to the river saw silt washing in on every tide. Clearing the silt and restoring the locks has taken the MDC the best part of two years.

Three projects

These three massive projects — the garden festival, the Albert Dock and the creation of a dockland "little Venice" — are, of course, all attractive in themselves, but Mr Basil Bean, MDC chief executive, stresses that they are really only a means to an end. What matters long term is whether these large public works will really lead to real industrial regeneration and the creation of genuine jobs.

The garden festival site will be turned over to recreation, housing and, Mr Bean hopes, high technology industry (it's clean and would fit in with the landscaped, riverside surroundings). Hopes for the Albert Dock are that some of the service industries, such as finance and insurance, which still flourish in Liverpool, will rush for office space.

The two miles of dockland in between could be developed for a mixture of leisure and industry, depending on who comes forward from the private sector with money. Plans by Pavilion Leisure for a recreational and shopping complex seem to have come to naught, despite claims of widespread institutional interest.

Meanwhile there are a lot of old transit sheds waiting for developers. BAT Industries has already shown what can be done with these by converting one large one, now crammed to overflowing with the New Enterprise Workshops.

Meanwhile, too, the MDC still has a lot to go at in other

parts of dockland under its remit, including a vast, cleared site near the Seaford complex of sea terminals that has been earmarked for port-related industry. There is little hope of this being used until there is a big economic upturn and a surge in North Atlantic trade.

On the Wirral side of the Mersey the job of getting the MDC's land ready for development has as yet hardly begun. First it had to be decided if there was any hope for Birkenhead's disused ship repair yards to do business again. MDC research suggested not and now the yards are being prepared for other industrial uses, if the industry can be found.

Would all this have happened without the MDC? Experienced observers who live on Merseyside doubt it. Certainly nothing like what the MDC has even achieved so far would have happened in the timescale involved.

The corporation still has its political critics—though several leading politicians sit on its board. Liverpool's Labour leftists in particular see it as a Tory means of spending money on Merseyside in the way the Government wants, with no local democratic accountability.

But the fragmented and sometimes chaotic nature of Merseyside politics — scuffles have been known in the Liverpool council chamber—may well make many wonder whether that would be a good thing. The very structure of the MDC—small, strong on project management, and well led by Mr Bean and his chairman Mr Leslie Young, the chief executive of J. Bibby and Sons—encourages action.

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It pays to get moving

A difficult act to get together

Yorkshire and Humberside

IAN HAMILTON FAZEY

WHEN AN American magazine decided to publish a feature on York as a tourist centre and canvassed for advertising support, the Yorkshire and Humberside Tourist Board decided to try to make the message as broad as possible. It appealed to the four county councils in its area—Humberside and the three Yorkshire, North, West and South—for £1,000 each to pay for advertising. This would point out that there was more to see in the region than most people expected.

Everyone agreed to chip in except North Yorkshire, which argued that it already has an many visitors as it needs. It was drawn by the Dales, the North York Moors, York and its Minster. Why should it pay to help the other three parts of the region?

Anecdotal though this is, it illustrates the sort of everyday problem faced by people responsible for industrial development in a region like Yorkshire and Humberside. There is no automatic way in which the region can get its act together; much depends on good will and consensus.

No one pretends, of course, that there is anything but good

will and consensus on most things. As Mr John Syddal, Humberside's economic development officer says: "The Welsh Development Agency is probably doing little more than all of us but they do it all in-house. We do it through a number of bodies and agencies. We maintain good relations so that we can call on each other at short notice, but clearly that's not quite as satisfactory as being able to do it all for yourself."

Political differences — and there are many in the region — are said to be submerged when everyone is fighting to attract companies and jobs. However, Mr Robert Davey, speaking for South Yorkshire, wonders whether this fools any astute potential inward investor for long.

Tensions

He also thinks they see through to the underlying tensions between the various parts of the region. He says: "We have an employment promotion development unit and the other two Yorkshire and Humberside each have something similar too. It always seems silly to me that we have people going to Japan and America and the others have almost certainly done the same.

"I think this competitiveness is damaging. It's worsened, again by the fact that the districts, towns and cities—like Sheffield, Barnsley and Doncaster—are all doing a certain amount of promotional work to attract developers too, so there

is a double fragmentation. "People from abroad coming to see if they should set up here don't want to get embroiled in great dissertation to explain the structure, do they?"

As all the counties point out, there is the Yorkshire and Humberside Development Association, but that is not the same thing as an agency. It is basically a promotional body for inward investment supported by the counties and the Department of Trade and Industry.

It has no advertising budget and its major work revolves round arranging company visits and exhibitions. It has a staff of eight. One of them, Mr Paul Richards, reckons that the region's presentation to Nissan was as good as anyone's, but concedes that a special effort was involved.

The end result of this loosely co-ordinated effort, as some people in the region point out, is that the constituent authorities turn inward, looking for growth and regeneration in their own backyards, hoping to solve problems through training people in new skills and encouraging the birth of small businesses.

Some large-scale inward investment is needed, especially in places like Scunthorpe, where steel job losses have pushed male unemployment to more than 30 per cent. Small wonder then that however brave a face they put on things, the powerful agencies for the Celtic fringes — and Yorkshire and Humberside have as many people in them as Scotland — are looked at with some jealousy.

Crucial area for future of regional policy

West Midlands

ARTHUR SMITH

NOWHERE ILLUSTRATES more clearly the need for the reworking of regional policy than the West Midlands. This is the region that in the post-war boom had to be discriminated against.

Its very success in the prosperous 1960s and early 1970s meant the imposition of curbs and constraints to encourage industry to develop in "disadvantaged" areas such as the North West and Scotland.

During those years, however, the Government sought actively to transfer resources the decline of the West Midlands was gathering pace. The structural changes that were taking place might only have become evident over the past four troubled years—a period that has seen factory closures and a shakeout of labour on a massive scale.

The gramma is none the less read for a region that holds its wealth was based upon the spirit of self-help, individualism and free enterprise to find it now ranks alongside the worst in Scotland and Wales in terms of the lack of jobs.

The dramatic reversal in fortunes has provoked a perhaps predictable schizophrenic response among industrialists. On the one hand, there is instinctive and almost unanimous support for the Government's declared objectives of "rolling back" the boundaries of regional aid. But there is an equally emotional call, particularly from within local authorities suffering unemployment of up to 40 per cent, for a share of the special assistance.

The babel of voices from the West Midlands reflects not only

the inevitable special pleadings of particular interests but also the genuine debate about whether the Government should give aid, to which areas and on what terms.

The fact that Mr Norman Tebbit's recent White Paper is more of a Green Paper—a discussion document—is seen in the West Midlands as a sign that neither the civil servants nor the politicians are clear about how to reconcile the objectives of policy.

Local industrialists realise the issues have been bounced hastily back to them. What happens in the West Midlands will be crucial to the whole future of regional policy.

Mr John Warburton, secretary of the regional group of Chambers of Commerce, expresses "the hope and the belief" that interests within the West Midlands will agree a common view in representations to the Government.

Lobbying

The chambers, tending to represent the interests of small business, have been consistent in their lobbying over the past few years in pressing for the abolition of automatic regional assistance. "We have stuck to our guns," Mr Warburton says.

He claims that a great deal of the White Paper reflects what the local chambers have been saying, particularly the need to cut the total bill for assistance and to direct aid more towards job creation.

By comparison with the crusading free market stance of the chambers, the West Midlands office of the Confederation of British Industry has trodden a more pragmatic path. Recognising the political reality that there were too many vested interests for the Government to adopt too radical an approach to assisted areas, it has sought to push the claims of the West

Midlands within the existing system but also to lead in encouraging the region to speak with one voice through the creation of a West Midlands Industrial Development Association funded by the private sector, local authorities and the Government.

The welcome feature of the Government review of regional policy for the West Midlands is that the criteria for the designation of assisted area status is up for discussion. Even by the existing criteria much of the region ought to qualify for aid, but industrialists are likely to press for more "sensitive" measurements than merely overall levels of unemployment.

The West Midlands is looking for more flexibility and discretion in the allocation of aid.

The CBI in the region believes that selective assistance is likely to be more appropriate to the needs of local industry than automatic aid under a reformed system of regional development grants.

While keeping an open mind on what the split should be nationally, the CBI regional office is likely to recommend that locally the shares should be at least equal.

The CBI further argues that a two-tier system of assisted area status would be simpler. Category development areas, those with the greatest disadvantages, would be tightly restricted in size but would have access both to regional development grants and selective aid.

Category B, by contrast, should be confined to selective aid, but would cover wider areas.

Whatever the outcome of the latest Government review there is a firm belief in the West Midlands that the real path to growth will come, as before, from self-help.

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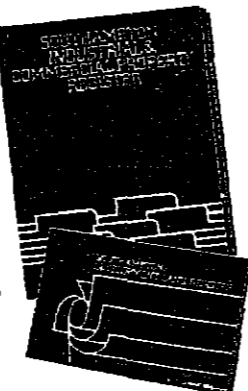
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How the Ruhr attracts new investment

West Germany

RHYS DAVID

A SEMINAR was held in London recently for industrialists, bankers, and City institutions with the perhaps rather surprising aim of encouraging British direct investment in the German state of North Rhine Westphalia (NRW).

Seen for a very long time as a potential source of investment by weaker economies, Germany itself is now pursuing an active regional development policy, with a range of measures similar to those being tried in Britain and elsewhere.

The range of problems varies from region to region. Berlin, for example, and areas bordering East Germany have long qualified for assistance on the basis of the special difficulties caused by their isolation. In the case of NRW, however, the emphasis on attracting new people in new jobs in other parts of the region has arisen from the recent serious decline in the steel industry in the Ruhr—the industrial heartland of the region.

In the 1950s and 1960s, when three quarters of the pits in the area were closed with the loss of 250,000 jobs, it was still possible to relocate most people in new jobs in other towns in the region. Rationalisation in the steel industry over the past few years has been so extensive that it is no longer feasible to do this, a leading official of one of the towns chiefly affected observes.

As in similar regions in the UK, the legacy left behind by years of prosperity based on strong demand for steel has been an unbalanced industrial structure. The Ruhr is dominated by big companies which have been shedding rather than increasing employment, and is seriously short of small- and medium-sized firms—sectors that have been continuing to show some employment growth in most countries.

Worse still for the city authorities where these major groups are located, their weak balance sheets have meant that their tax liabilities have been sharply cut back, reducing the

amounts they contribute to the community. Weighted down by its traditional industry base, NRW has also failed to generate, or attract, the development it would have liked in high technology sectors, even though it numbers among its companies the highly successful German computer manufacturer, Nixdorf.

As has happened in Britain, electronic developments, because they are not tied to a particular location by raw materials, have gone to what are considered to be environmentally attractive parts of the country, in particular the area around Munich.

Newer products

At the same time, larger companies in the area have, in a number of cases, sought to change their way into newer products by acquiring operations in southern Germany rather than by setting up new subsidiaries in the Ruhr.

Duisburg at the western end of the Ruhr, with around 25 per cent of its jobs in steel and 50 per cent in steel-related industry, exemplifies many of these problems. Its big metals groups—Kloekner, Thyssen, Krupp and Mannesmann—all have been badly affected by the European steel crisis, and this has had a knock-on effect on other related sectors such as transport.

Unemployment in the city, the ninth biggest in Germany with a population of 570,000 has risen to around 14 per cent against 9 per cent in Germany as a whole. Outwardly, it is still as prosperous-seeming as most German cities, but compared with the nearby regional centre of government, Düsseldorf, which has seen up to 20 per cent of its administrative and service opportunities, it is relatively depressed.

Other cities in the Land are suffering for broadly similar reasons. Monchengladbach's textile industry, which was central to its original demand from the British and French soldiers of the Napoleonic wars, has also seen a decline. Unemployment has risen to 12.13 per cent, even though the military remain in a supporting role. Monchenglad-

bach is one of the main British military bases in Germany. At Land level the problem is seen as one of securing as speedily as possible the rapid modernisation of the industrial structure, correcting weaknesses such as a lack of product innovation and over-dependence on traditional market outlets.

"We have adopted a policy of not protecting old industries against change and we expect sectors to modernise. We want to insert into the production structure whatever is available in the world over to make the products of the future," Dr Reimut Jochimsen, the minister for economic affairs and transport of NRW, said in London.

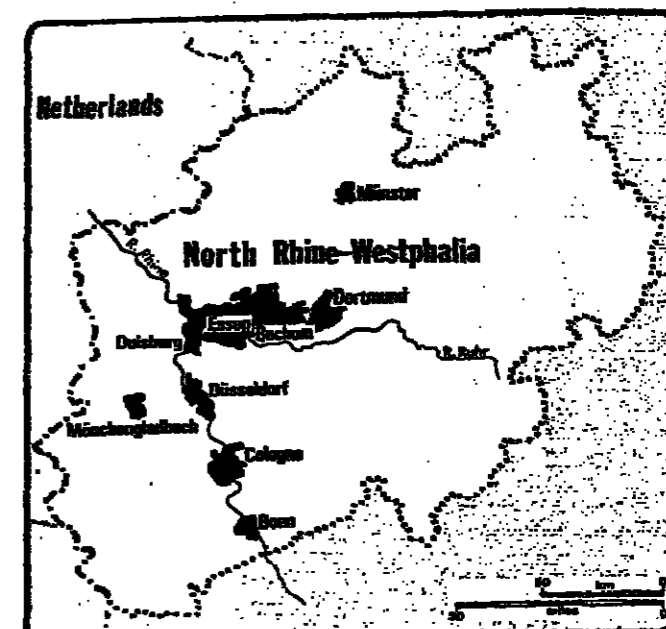
In some cases this will mean direct investment but the Land is also looking for industrial partnership, technological co-operation and the setting-up of joint ventures.

The Land and the main cities are, therefore, now engaged in marketing the area internationally, stressing its good communications, a reliable labour force and, perhaps most surprisingly for Germany, the incentives they can offer.

Under the regional aid system operating in Germany for the last 15 years, grants varying from 10 per cent to 25 per cent of the cost of projects is available depending on the location. The level of assistance for each area is determined in a once a year exercise by a joint committee of the Federal Government and the 11 Lander, according to a number of factors such as unemployment, income, and infrastructure. Aid levels are adjusted upwards or downwards at this yearly review on the basis of trends. Investment allowances of a basic rate of 8.75 per cent are also given.

In NRW grants towards the cost of new projects are available at 68 locations, all highly located in contrast to the UK's blanket approach.

Thus, in Duisburg, under a special scheme for areas affected by steel closures, aid totalling 75 per cent of investment costs can be obtained for non-steel projects. Duisburg has also been selected, because of its special problems, as the site for a DM 120m, new national micro-electronic research and development unit, one of a series of 12 institutes covering different



product areas, set up and supported jointly by the research ministry in Bonn and the Lander economic ministries. The aim is to ensure that R & D results get taken up in the local economy, particularly by smaller companies, and the location of the micro-electronics institute in the Ruhr is intended to counter the pull of southern Germany. In five years time it is hoped the institute, which will cover its costs by selling its products and services, will employ some 250 people.

Serious effect

In Monchengladbach—a mechanical engineering as well as textile centre—the recession has had a serious effect on the city's mainly medium-sized employers, and aid of 20 per cent towards new projects is available.

As in the UK, efforts are being made to attract Japanese investment, in this case from the pool of 250 Japanese groups which have offices in Düsseldorf, but which might be looking for a manufacturing site in Europe.

Canon already has a copier plant there, and JVC recently opened a DM 50m, 65,000 square metre new plant employing 200 people on the outskirts of Monchengladbach, to produce video tape cassettes.

Like their counterparts in the UK, the German cities and the Land authorities provide a certain amount of hand-holding for potential investors in the form of advice and guidance, particularly in dealing with red tape, and there are also special measures to help small businesses, to encourage the use of new technology, and to assist

with retraining. The state also provides extra funds once a year for areas with special problems, which can be spent on major schemes such as infrastructure improvements.

Considerable help is also given with land acquisition. Most industrial companies in Germany prefer to buy land on which to build their own premises, unlike Britain where rental is more common. The regional authorities make funds available to local authorities to buy land and redevelop for use by industry. The land is then sold on to industry at a cost which will leave the local authorities breaking even.

The effort now being put into the regional programme by the Lander—all of which have similar promotions to that of NRW—and by the various cities is in itself recognition of the fact that Germany is no longer the self-sufficient industrial giant it once was. In the new technologies the Japanese have the lead, and in traditional product areas it is now seen as essential to secure modernisation and to move into higher added-value products.

The various development bodies in Germany argue that the incentives they can offer are less generous than those in other parts of Europe—including Britain—but German cities do have other advantages, not least their central position in Western Europe and the opportunity of operating within the vast German economy.

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A question mark hangs over this experiment

Enterprise Zones

ANTHONY MORETON

LAUNCHED FIVE weeks ago today, the North East Lancashire zone, is a good example of the way in which political thinking about the role of enterprise zones has changed. The original intention was that the zones should be areas in which the planning functions were reduced to a minimum, allowing companies to grow organically. It was thought by Conservative Party that business, if unfettered, would prove it could grow faster than when hampered by bureaucratic, socialistic controls.

That may still be the case. But enterprise zones have not been allowed to prove it. In fact, it is doubtful at the moment if they have proved anything.

The Lancashire zone has been drawn up in such a way that it will be difficult to sustain either political ideology or commercial sense. It is not one, unified area but seven plots of land on which the Government has thought fit to do something to stimulate industry.

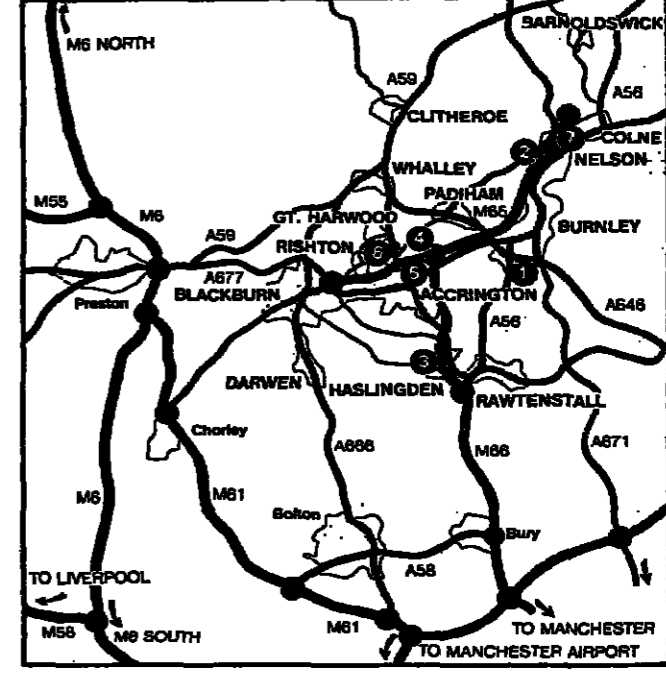
Seven plots

Those seven plots are in four separate boroughs—Burnley, Hyndburn, Pendle and Rossendale. It is difficult to see such a zone being considered as part of regional policy.

To be fair to the Government probably has never seen enterprise zones in this light. Their sponsoring ministry is the Department of the Environment, which has much more to do with inner city development rather than regional policy, which comes under the Department of Trade and Industry.

Even there is no doubt that the 25 zones chosen have been selected with a careful eye for regional balance—three in Wales, three in Scotland, two in Northern Ireland, the rest geographically spread around England—so that they have to be seen as part of regional activity even if not of direct regional policy.

Most of the original 11 zones were, however, single areas and where there were either two plots or in two boroughs, such as Salford/Trafford or Clydebank/Glasgow it was merely because an administrative line divided two local-authority areas with a common problem.



The North-East Lancashire Enterprise Zone is not one unified area but seven plots of land in four separate boroughs: Burnley, Hyndburn, Pendle and Rossendale. The sites are (1) Rossendale Road Industrial Estate, Burnley; (2) Lonsdale Industrial Estate, Pendle; (3) Carr Industrial Estate, Rossendale; (4) Alham Industrial Estate, Hyndburn; (5) Huncote Industrial Estate, Hyndburn; Clayton-le-Moors Industrial Park, Hyndburn; (7) White Walls Industrial Estate, Pendle.

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